



Town of Amherst, NH
BOARD OF SELECTMEN AGENDA
MONDAY, JANUARY 11, 2021 6:30 PM

When: Jan 11, 2021 6:30 PM Eastern Time (US and Canada)
Topic: Budget Public Hearing and Bond Authority over \$100,000

Please click the link below to join the webinar:

<https://us02web.zoom.us/j/81799923077>

Telephone: (312) 626 6799

Webinar ID: 817 9992 3077

If you have trouble accessing this meeting, call 603.440.8248

- 1. Call to Order**

- 2. Public Budget Hearing**
 - 2.1. Pursuant to New Hampshire RSA 32:5, I, the Amherst Board of Selectmen hereby announces to the citizens of Amherst the convening of a Public Hearing to take input on the proposed FY21 Town Operating Budget, bonds and notes, and proposed warrant articles.**

All citizens are invited to attend.

- 3. Public Hearing on Bond Authority over \$100,000**
 - 3.1. Pursuant to New Hampshire RSA 33:8-a, the Amherst Board of Selectmen hereby announces to the citizens of Amherst the convening of a Public Hearing to take input on the proposed FY21 Town Operating Budget, bonds and notes, and proposed warrant articles.**

All citizens are invited to attend.

- 4. Public Hearing Information**
 - 4.1. FY22 Warrant Draft, Public Budget Hearing Presentation, FY22 Budget Draft #4**

Adjournment

Next Meeting: Tuesday January 19, 2021



**Town of Amherst, NH
BOARD OF SELECTMEN
STAFF REPORT**

Title: Pursuant to New Hampshire RSA 32:5, I, the Amherst Board of Selectmen hereby announces to the citizens of Amherst the convening of a Public Hearing to take input on the proposed FY21 Town Operating Budget, bonds and notes, and proposed warrant articles. **Department:** Administration

All citizens are invited to attend.

Meeting Date: January 11, 2021

Staff Contact:

BACKGROUND INFORMATION:

BUDGET IMPACT:

(Include general ledger account numbers)

POLICY IMPLICATIONS:

DEPARTMENT HEAD RECOMMENDATION:

SUGGESTED MOTION:

TOWN ADMINISTRATOR RECOMMENDATION:

ATTACHMENTS:

None



**Town of Amherst, NH
BOARD OF SELECTMEN
STAFF REPORT**

Title: Pursuant to New Hampshire RSA 33:8-a, the Amherst Board of Selectmen hereby announces to the citizens of Amherst the convening of a Public Hearing to take input on the proposed FY21 Town Operating Budget, bonds and notes, and proposed warrant articles. **Department:** Administration

All citizens are invited to attend.

Meeting Date: January 11, 2021

Staff Contact:

BACKGROUND INFORMATION:

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POLICY IMPLICATIONS:

DEPARTMENT HEAD RECOMMENDATION:

SUGGESTED MOTION:

TOWN ADMINISTRATOR RECOMMENDATION:

ATTACHMENTS:

None



**AMHERST TOWN WARRANT
THE STATE OF NEW HAMPSHIRE
MARCH 9, 2021**

To the inhabitants of the Town of Amherst in the County of Hillsborough and the State of New Hampshire, qualified to vote in town affairs:

You are hereby notified that the Annual Meeting of Amherst will be held in accordance with NH RSA 40:13. The first session, to transact all business other than voting, is on Wednesday, February 3, 2021 at 7:00 PM at the Souhegan High School Auditorium. The second session, voting by official ballot at the polls, is on Tuesday, March 9, 2021 at the Souhegan High School from 6:00 AM to 8:00 PM.

ARTICLE 21: To choose all necessary Town Officers for the ensuing terms as follows:

- 2 Selectmen for 3 Years**
- 1 Town Treasurer for 3 Years**
- 1 Cemetery Trustee for 3 Years**
- 2 Library Trustees for 3 Years**
- 1 Trustee of the Trust Funds for 3 Years**
- 2 Zoning Board of Adjustment Members for 3 Years**
- 2 Planning Board Members for 1 Year**
- 2 Planning Board Members for 2 Years**
- 2 Planning Board Members for 3 Years**

ARTICLE 22: Open Space Acquisition Bond

Shall the Town vote to raise and appropriate the sum of six million dollars (\$6,000,000.00) to purchase land and easements or other property interests within the Town of Amherst for conservation purposes, and to authorize the Board of Selectmen to issue bonds or notes up to six million dollars (\$6,000,000.00) in compliance with provisions of the Municipal Finance Act (RSA 33:1 et seq., as amended); provided, however, that notwithstanding anything herein to the contrary, the Town shall not issue more than three million dollars (\$3,000,000.00) of bonds or notes in any one fiscal year; to authorize the Selectmen to negotiate and determine the rate of interest thereon and the maturity and other terms thereof, and to take any other action they deem appropriate to effectuate the sale and/or issuance of said bonds or notes, however, no such bonds or notes shall be issued with a term of maturity of less than ten (10) years or more than twenty (20) years, furthermore, to authorize the Selectmen to acquire said property exercising their authority under RSA 41:14-a, and additionally to raise and appropriate the sum of Two Hundred Forty Thousand Dollars (**\$240,000.00**) for the first year interest and costs. Land or property interests to be purchased with bond proceeds shall total not more than 800 acres and shall be acquired in the name of the Town as conservation land to be managed by the Conservation Commission pursuant to RSA 36-A:4, to protect and limit the future use of, or otherwise conserve and properly utilize

open spaces and other land and water areas. The authorization to borrow provided hereunder shall not lapse until June 30, 2026. (Tax impact = \$0.14) (3/5 Vote Required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 4-3-0.)

ARTICLE 23: Operating Budget

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth herein, totaling **\$14,877,676**. Should this article be defeated the default budget shall be **\$14,630,503**, which is the same as last year with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only. This operating budget warrant article does not include appropriations contained in any other warrant article. (Tax Impact = \$5.44) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 4-1-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 24: Contingency Fund

Shall the Town vote to establish a contingency fund for the current year, in accordance with NH RSA Section 31:98-a, for unanticipated expenses that may arise and further to raise and appropriate the sum of one hundred-twenty thousand dollars (**\$120,000**) to go into the fund. Said sum shall come from the undesignated fund balance and no amount to be raised from taxation. Any appropriation left in the fund at the end of the year will lapse to the general fund. (Tax Impact = \$0.00) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 25: Communications Center Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of twenty-five thousand dollars (**\$25,000**) to be added to the Communications Center Capital Reserve Fund, previously established. (Tax Impact = \$0.01) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 26: Assessing Revaluation Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of twenty-five thousand dollars (**\$25,000**) to be added to the Assessing Revaluation Capital Reserve Fund, previously established. (Tax Impact = \$0.01) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 27: Service-Connected Total Disability Tax Credit

Shall the Town vote to increase the optional tax credit for Service-Connected Total Disability on residential property occupied by a service-connected totally disabled person or their surviving

spouse from \$3,200 to \$4,000 as permitted by RSA 72:35 I-a. (Tax Impact = \$0.01) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 28: Bridge Repair and Replacement Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of two hundred thousand **(\$200,000)** to be added to the Bridge Repair and Replacement Capital Reserve Fund, previously established. (Tax Impact = \$0.11) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 29: Fire Rescue Vehicle and Equipment Purchase and Repair Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of two hundred fifty-seven thousand dollars **(\$257,000)** to be added to the Fire Rescue Vehicle and Equipment Purchase and Repair Capital Reserve Fund, previously established. (Tax Impact = \$0.15) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 30: Establish DPW Vehicles & Equipment Acquisition & Replacement CRF

Shall the Town vote to establish a DPW Vehicles & Equipment Acquisition & Replacement Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of acquisition and replacement of DPW vehicles and equipment and to raise and appropriate the sum of One Hundred Twenty Thousand Dollars **(\$120,000)** to be placed in this fund. Further, to name the Board of Selectmen as agents to expend from said fund. (Tax Impact = \$0.07) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 4-1-0.)

(The Ways and Means Committee supports this article by a vote of 5-2-0.)

ARTICLE 31: Police Station Renovation Completion

Shall the Town vote to raise and appropriate the sum of Two Hundred Thousand Dollars **(\$200,000)** for the purpose of completing the 3rd floor of the Police Station renovation. Said sum shall come from the undesignated fund balance and no amount to be raised from taxation. Any appropriation left in the fund at the end of the year will lapse to the general fund. (Tax Impact = \$0.0) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 32: Establish and fund CRF for Amherst Multimodal Facilities

Shall the Town vote to establish an Amherst Multimodal Facilities Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of design and construction of projects and provide matching funds for grants for such projects, and to raise and appropriate the sum of Seventy-Five Thousand Dollars **(\$75,000)** to be placed in this fund. Further, to name the Board of Selectmen as agents to expend from said fund. (Tax Impact = \$0.04) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)
(The Ways and Means Committee supports this article by a vote of 7-0-0.)

ARTICLE 33: Recreation Facilities Acquisition, Construction, and Maintenance CRF

Shall the Town vote to raise and appropriate the sum of Fifty Thousand Dollars (**\$50,000**) to be added to the Recreation Facilities Capital Reserve Fund, previously established. (Tax Impact = \$0.03) (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)
(The Ways and Means Committee supports this article by a vote of 7-0-0.)

Given under our hands and seal this th day of January 2021

Peter Lyon, Chairman

Reed Panasiti, Clerk

John D'Angelo, Selectman

Dwight Brew, Vice Chairman

Thomas Grella, Selectman

WELCOME TO



AMHERST, *NEW HAMPSHIRE*

PUBLIC HEARING

FY22 BUDGET & WARRANT ARTICLES



Photo courtesy of:
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JANUARY 11, 2021

ELECTED OFFICIALS/TOWN COUNSEL

| | | TERM ENDS |
|----------------|--------------------------|-----------|
| TOWN MODERATOR | STEVE COUGHLAN | 2022 |
| SELECTMEN | PETER LYON, CHAIR | 2022 |
| | DWIGHT BREW, VICE CHAIR | 2022 |
| | REED PANASITI, CLERK | 2021 |
| | JOHN D'ANGELO | 2021 |
| | TOM GRELLA | 2023 |
| TOWN CLERK | NANCY DEMERS | 2023 |
| TREASURER | ELIZABETH OVERHOLT | 2021 |
| TOWN COUNSEL | DRESCHER AND DOKMO, P.A. | |

TOWN DEPARTMENT HEADS

DEAN SHANKLE

TOWN ADMINISTRATOR

NICOLA STRONG

COMMUNITY DEVELOPMENT
DIRECTOR

JENNIFER STOVER

EXECUTIVE ASSISTANT

FINANCE DIRECTOR

MATTHEW CONLEY

FIRE RESCUE CHIEF

AMY LAPOINTE

LIBRARY DIRECTOR

MARK REAMS

POLICE CHIEF

ERIC HAHN

PUBLIC WORKS DIRECTOR

CRAIG FRALEY

RECREATION DIRECTOR

GAIL STOUT

TAX COLLECTOR

TOWN WAYSAND MEANS COMMITTEE

| Committee Member | Term Expires |
|-----------------------------|---------------------|
| Lisa Eastland, Chair | 2022 |
| Scott Tuthill | 2021 |
| Michael Parisi | 2022 |
| Danielle Pray | 2022 |
| Matthew Seiler | 2022 |
| Bill Loscocco | 2023 |
| Jim Kuhnert | 2023 |
| Lori Mix, Alternate | 2023 |

WARRANT ARTICLES

ARTICLE 21:

To choose all necessary Town Officers for the ensuing terms as follows:

- 2 Selectmen for 3 Years
- 1 Town Treasurer for 3 Years
- 1 Cemetery Trustee for 3 Years
- 2 Library Trustees for 3 Years
- 1 Trustee of the Trust Fund for 3 Years
- 2 Zoning Board of Adjustment Members for 3 Years
- 2 Planning Board Members for 1 Year
- 2 Planning Board Members for 2 Years
- 2 Planning Board Members for 3 Years

ARTICLE 22: Open Space Acquisition Bond

Shall the Town vote to raise and appropriate the sum of six million dollars (\$6,000,000.00) to purchase land and easements or other property interests within the Town of Amherst for conservation purposes, and to authorize the Board of Selectmen to issue bonds or notes up to six million dollars (\$6,000,000.00) in compliance with provisions of the Municipal Finance Act (RSA 33:1 et seq., as amended); provided, however, that notwithstanding anything herein to the contrary, the Town shall not issue more than three million dollars (\$3,000,000.00) of bonds or notes in any one fiscal year; to authorize the Selectmen to negotiate and determine the rate of interest thereon and the maturity and other terms thereof, and to take any other action they deem appropriate to effectuate the sale and/or issuance of said bonds or notes, however, no such bonds or notes shall be issued with a term of maturity of less than ten (10) years or more than twenty (20) years, furthermore, to authorize the Selectmen to acquire said

ARTICLE 22: Cont'd

property exercising their authority under RSA 41:14-a, and additionally to raise and appropriate the sum of Two Hundred Forty Thousand Dollars (\$240,000.00) for the first-year interest and costs. Land or property interests to be purchased with bond proceeds shall total not more than 800 acres and shall be acquired in the name of the Town as conservation land to be managed by the Conservation Commission pursuant to RSA 36-A:4, to protect and limit the future use of, or otherwise conserve and properly utilize open spaces and other land and water areas. The authorization to borrow provided hereunder shall not lapse until June 30, 2026.

(Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 4-3-0.)

This article has an estimated tax impact of \$0.14 per thousand (fourteen cents per thousand).

ARTICLE 23: Operating Budget

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth herein, totaling \$14,877,676. Should this article be defeated the default budget shall be \$14,630,503, which is the same as last year with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting in accordance with RSA 40:13 X and XVI to take up the issue of a revised operating budget only. This operating budget warrant article does not include appropriations contained in any other warrant article. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 4-1-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has an estimated tax impact of \$5.44 per thousand.

The prior year operating budget had a tax impact of \$4.98 per thousand.

WHAT IS A DEFAULT BUDGET?

New Hampshire law has defined a default budget as follows:

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time¹⁰ expenditures contained in the operating budget.

FY22 Default Budget Calculation

| <u>FY 22 DEFAULT BUDGET CALCULATION</u> | | | |
|---|--|--|----------------------|
| | | | |
| Operating Budget FY21 (per Art. 22) | | | \$ 14,662,597 |
| | | | |
| FY21 Total Operating Budget | | | \$ 14,662,597 |
| | | | |
| FY21 Principal- Long Term Bonds and Notes | | | \$ (1,187,927) |
| FY21 Interest- Long Term Bonds and Notes | | | \$ (119,650) |
| FY22 Principal- Long Term Bonds and Notes | | | \$ 1,137,927 |
| FY22 Interest- Long Term Bonds and Notes | | | \$ 100,670 |
| | | | |
| FY21 Election, Registration | | | \$ (220,623) |
| FY22 Election, Registration | | | \$ 212,645 |
| FY22 Police Collective Bargaining Agreement | | | \$ 44,864 |
| | | | |
| | | | |
| FY22 DEFAULT BUDGET | | | \$ 14,630,503 |

ARTICLE 23: Operating Budget

- 2021 Approved Budget \$14,616,376
- 2022 Proposed Budget \$14,877,676
- Increase \$261,300 or 1.79%

ARTICLE 23: Operating Budget

Noteworthy changes to budget:

- SRLD (\$23,000)
- DPW New Equipment (\$120,000)
- Principal & Interest Payments (\$68,980)
- 1.5% COLA \$77,695
- Recreation Field Maintenance \$21,530
- Master Plan \$12,000
- Police Union Wages \$52,000
- Police & Fire Group II Retirement \$86,516
- Road Reconstruction \$100,000
- Pennichuck Hydrants \$15,000

ARTICLE 24: Contingency Fund

Shall the Town vote to establish a contingency fund for the current year, in accordance with NH RSA Section 31:98-a, for unanticipated expenses that may arise and further to raise and appropriate the sum of one hundred twenty thousand dollars (\$120,000) to go into the fund. Said sum shall come from the unassigned fund balance and no amount to be raised from taxation. Any appropriation left in the fund at the end of the year will lapse to the general fund. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has no tax impact.

ARTICLE 25: Communications Center Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) to be added to the Communications Center Capital Reserve Fund, previously established. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 5-0-1.)

This article has an estimated tax impact of \$0.01 per thousand (one cent per thousand).

The Communication CRF balance: \$116,143.88 as of 11/30/2020.

ARTICLE 25: Communications Center Capital Reserve Fund

- **Funds are to support repairs and maintenance for existing communications infrastructure**
- **Approximately \$120,000 expended over last seven years, with \$30,000 in 2020 alone for emergency unanticipated repairs to one of the town's three radio towers**
- **Funds are also used for grant funding match for major anticipated equipment replacements and upgrades**
 - **radio console replacement in 2022 requiring estimated \$55,000 match;**
 - **radio tower replacement in 2024 requiring estimated \$50,000 match**

ARTICLE 26: Assessing Revaluation Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) to be added to the Assessing Revaluation Capital Reserve Fund, previously established. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has an estimated tax impact of \$0.01 per thousand (one cent per thousand).

The Assessing CRF balance: \$110,337.48 as of 11/30/2020.

ARTICLE 26: Assessing Revaluation Capital Reserve Fund

- **The town of Amherst is required to do a statistical revaluation every five years – the last statistical revaluation was done in 2016**
- **The purpose is to update property assessments to reflect market value and to assess all properties fairly and equitably throughout Amherst – over a five-year period not all property values change equally**
- **The purpose of a revaluation or statistical update is not to increase property taxes.**
- **The current revaluation is scheduled to start in January 2021 with property owners being notified of their updated values in mid July**
- **The December 2021 tax bill will be based on the new values**
- **Vision Government Solutions, Inc. located in Hudson, MA has been contracted to perform the Statistical Revaluation Update**

ARTICLE 27: Service-Connected Total Disability Tax Credit

Shall the Town vote to increase the optional tax credit for Service-Connected Total Disability on residential property occupied by a service-connected total disability person or their surviving spouse from \$3,200 to \$4,000 as permitted by RSA 72:35 1-a.
(Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has an estimated tax impact of \$ 0.01 per thousand (one cent per thousand).

ARTICLE 27: Service-Connected Total Disability Tax Credit

This warrant article will increase the tax credit for residents with a Service-Connected Total Disability from \$3,200 to \$4,000

Currently, there are 25 qualified applicants receiving this credit

ARTICLE 28: Bridge Repair and Replacement Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of two hundred thousand (\$200,000) to be added to the Bridge Repair and Replacement Capital Reserve Fund, previously established. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 6-0-0.)

This article has an estimated tax impact of \$ 0.11 per thousand (eleven cents per thousand).

The Bridge Repair and Replacement CRF balance: \$586,021.38 as of 11/30/2020.

ARTICLE 28: Bridge Repair and Replacement Capital Reserve Fund

| | | |
|--|-----------|------------------|
| Completed | | |
| FY2020 - #66 Spring Road | | |
| | | |
| In process | | |
| FY2022 - #9 Mont Vernon Road (112/071) | \$ 1,098k | 80% state funded |
| FY2023 - #17 Thornton Ferry Road I (145/106) | \$ 1,980k | 80% state funded |
| Public hearing for both bridges held on August 6, 2020 | | |
| Preliminary engineering for both bridges is underway | | |
| | | |
| Future | | |
| FY2024 - #18 Northern Blvd | \$ 150k | no state funding |
| FY2025 - #71 Brook Road (063/118) | \$ 960k | 80% state funded |
| FY2026 - #485 Boston Post Road | \$ 200k | no state funding |

ARTICLE 29: Fire Rescue Vehicle and Equipment Purchase and Repair Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of two hundred fifty-seven thousand dollars (\$257,000) to be added to the Fire Rescue Vehicle and Equipment Purchase and Repair Capital Reserve Fund previously established. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has an estimated tax impact of \$ 0.15 per thousand (fifteen cents per thousand).

The Fire Rescue Vehicle & Equipment Purchase and Repair CRF balance: \$996,283.97 as of 11/30/2020.

ARTICLE 29: Fire Rescue Vehicle and Equipment Purchase and Repair Capital Reserve Fund

- Used for the purchase and repair of Fire Rescue Department Vehicles and Equipment
- \$66,000 used in 2015 for the purchase of a Fire Engine, to supplement grant monies for the purchase
- Used in 2020 for the purchase of a Toyne Fire Engine, replacing a 1994 truck
- Next purchases will replace 1991 fire truck and an ambulance
- Also includes the purchase/replacement of equipment such as SCBA filling station, cardiac monitors and Lucas CPR machines

ARTICLE 30: Establish DPW Vehicles & Equipment Acquisition Capital Reserve Fund

Shall the Town vote to establish a DPW Vehicles & Equipment Acquisition & Replacement Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of acquisition and replacement of DPW vehicles and equipment and to raise and appropriate the sum of One Hundred Twenty Thousand Dollars (\$120,000) to be placed in this fund. Further, to name the Board of Selectmen as agents to expend from said fund. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 4-1-0.)

(The Ways and Means Committee supports this article by a vote of 5-2-0.)

This article has an estimated tax impact of \$0.07 per thousand (seven cents per thousand).

ARTICLE 30: Establish DPW Vehicles & Equipment Acquisition Capital Reserve Fund

| Vehicle / Equipment – page 1 | Model Year | Expected Life | Rep. Year | Estimated Rep. Cost |
|------------------------------|------------|---------------|-----------|---------------------|
| Hot Box | 2011 | 10 | 2022 | \$25,000 |
| Truck 17 - 6 Wheel Dump | 2012 | 10 | 2022 | \$155,000 |
| Truck 11 - Pick up | 2012 | 10 | 2023 | \$40,000 |
| Truck 4 - 6 Wheel Dump | 2013 | 10 | 2023 | \$155,000 |
| Truck 5 - One Ton Dump | 2011 | 10 | 2023 | \$110,000 |
| Chipper | 2013 | 10 | 2024 | \$30,000 |
| Loader - Transfer Station | 2008 | 16 | 2024 | \$155,000 |
| Tractor - Trackless | 2015 | 10 | 2025 | \$147,000 |
| Truck 16 - Pick Up | 2015 | 10 | 2025 | \$35,000 |
| Backhoe - Case | 2016 | 10 | 2028 | \$120,000 |
| Rec 3 - One Ton Dump | 2016 | 10 | 2026 | \$32,500 |
| Truck 1 - One Ton Dump | 2016 | 10 | 2026 | \$110,000 |
| Truck 12 - Pick up | 2016 | 10 | 2026 | \$35,000 |
| Truck 6 - 6 Wheel Dump | 2016 | 10 | 2026 | \$155,000 |

ARTICLE 30: Establish DPW Vehicles & Equipment Acquisition Capital Reserve Fund

| Vehicle / Equipment – page 2 | Model Year | Expected Life | Rep. Year | Estimated Rep. Cost |
|-----------------------------------|------------|---------------|-----------|---------------------|
| Truck 2 - 6 Wheel Dump | 2017 | 10 | 2027 | \$155,000 |
| Tractor - Kubota - M5-901 | 2016 | 10 | 2028 | \$55,000 |
| Truck 10 - 10 Wheel Dump | 2017 | 10 | 2028 | \$177,000 |
| Truck 14 - 6 Wheel Dump | 2018 | 10 | 2029 | \$155,000 |
| Truck 8 - 6 Wheel Dump | 2019 | 10 | 2029 | \$155,000 |
| Truck 15 - 6 Wheel Dump | 2020 | 10 | 2030 | \$155,000 |
| Truck 7 - Pick up | 2020 | 10 | 2030 | \$32,125 |
| Truck 9 - One Ton Dump | 2020 | 10 | 2030 | \$106,835 |
| Grader | 1986 | 25 | 2031 | \$300,000 |
| Loader - DPW | 2016 | 16 | 2032 | \$155,000 |
| Equipment Trailer - Backhoe trans | 2005 | 30 | 2035 | \$30,000 |
| | | | | \$2,780,460 |

ARTICLE 30: Establish DPW Vehicles & Equipment Acquisition Capital Reserve Fund

| | Lease Purchase Amount | Vehicle Purchase | Capital Reserve Fund | Taxpayer Total |
|--------|-----------------------|------------------|----------------------|----------------|
| | budget | budget | CRF | |
| FY2021 | \$250,000 | \$0 | \$0 | \$250,000 |
| FY2022 | \$46,000 | \$130,000 | \$120,000 | \$296,000 |
| FY2023 | \$46,000 | \$130,000 | \$120,000 | \$296,000 |
| FY2024 | \$0 | \$0 | \$260,000 | \$260,000 |

ARTICLE 30: Establish DPW Vehicles & Equipment Acquisition Capital Reserve Fund

- The DPW has 25 vehicles or pieces of equipment with a value ranging from \$25,000 to \$300,000.
- The expected life of this equipment and vehicles ranges from 10 to 30 years
- We don't want to replace these if they are operating well, regardless of age; but we need to make sure adequate funding is available when replacement is necessary.
- In previous years, we budgeted \$250,000 annually to replace DPW vehicles utilizing a lease purchase arrangement
- By varying the amount of down payment, the length of the lease, and in some cases making prepayments – we were able to replace a number of DPW vehicles when needed
- However, by including these funds in the operating budget, the amount budgeted can not carry over from year to year
- For a number of years we have replaced fire / rescue vehicles and equipment utilizing a Capital Reserve Fund
- We plan on paying off the remaining lease purchases by including \$46,000 in the operating budget for each of the next two years
- We will start the transition to funding these expensive vehicles and equipment by requesting \$130,000 be included in the operating budget annually, and that the voters fund a DPW Vehicle and Equipment Capital Reserve Fund with \$120,000 annually
- The current plan is to migrate to a Capital Reserve Fund only approach after two years – removing the remaining \$130,000 from the Operating Budget and increasing the Capital Reserve Funding request.

ARTICLE 31: Police Station Renovation Completion

Shall the Town vote to raise and appropriate the sum of two hundred thousand dollars (\$200,000) for the purpose of completing the 3rd floor of the Police Station renovation. Said sum shall come from the undesignated fund balance and no amount to be raised from taxation. Any appropriation left in the fund at the end of the year will lapse to the general fund. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has no tax impact.

ARTICLE 31: Police Station Renovation

Completion

COMPLETED TO DATE:

- **Relocated prisoner cell block detention and booking to lower level with direct sally port access (previously located on main floor/public lobby level)**
- **Built lower-level lobby for prisoner release for improved safety and separation from general public on upper level**
- **Created centralized patrol division offices on lower level; provided additional office space for three patrol sergeants who previously shared single desk**
- **Created code-compliant juvenile detention room**
- **Created additional computer workstations to accommodate staff increases over last 25 years and allow for future growth**
- **Built a training room to accommodate classroom training for officers and activity space for police-sponsored public training events**
- **Replaced HVAC system with more energy efficient model throughout entire building and brought up to current building code**
- **Replaced all lighting throughout entire building with energy efficient LED**
- **Installed new addressable fire alarm system to meet current building code**
- **Increased building R-value with insulation replacement in critical area**

ARTICLE 31: Police Station Renovation Completion

Phase 2 – \$200,000 funding requested

- **Build new locker room space which is currently undersized and at maximum capacity**
- **Build new evidence room to meet current evidence storage protocols and future storage needs**
- **Establish proper storage room for 40+ years of agency files**
- **Bring existing wall/flooring finishes to conform with work done already in phase 1**
- **Finish meeting area/criminal investigation space on third floor which was not fully completed during last renovation in 1996**

ARTICLE 32: Establish and Fund Capital Reserve Fund for Amherst Multimodal Facilities

Shall the Town vote to establish an Amherst Multimodal Facilities Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of design and construction of projects and provide matching funds for grants for such projects, and to raise and appropriate the sum of Seventy-Five Thousand Dollars (\$75,000) to be placed in this fund. Further, to name the Board of Selectmen as agents to expend from said fund. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has an estimated tax impact of \$0.04 per thousand (four cents per thousand).

ARTICLE 32: Establish and Fund Capital Reserve Fund for Amherst Multimodal Facilities

Establishes a capital reserve fund for multimodal infrastructure

- “Multimodal” infrastructure is for bicyclists, pedestrians, mobility scooters, and various other modes of transportation
- Creates available funds to take advantage of cost-effective opportunities, such as:
 - **Grant Programs** which can cover 80% of the cost of projects, but are typically only awarded if towns have raised their 20% portion in advance
 - **Building multimodal infrastructure at the same time as road construction** which has been shown to offer ~60% cost savings
- Without funds available on hand, it is very difficult to take advantage of cost-effective opportunities, generally leaving the only remaining option of fully funding projects

Places into the fund \$75,000

This figure represents 1/3 of the estimated cost of our highest-priority project, the **Boston Post Road School Campus Sidepath**

An effort to provide safe, multimodal infrastructure in the area of Souhegan High School and Amherst Middle School

This has been the most-requested multimodal facility in the Town of Amherst since 1984, with repeated efforts in the past

If this article is successful, the Town could use it for a 2021 federal grant – the Transportation Alternatives Program (TAP)

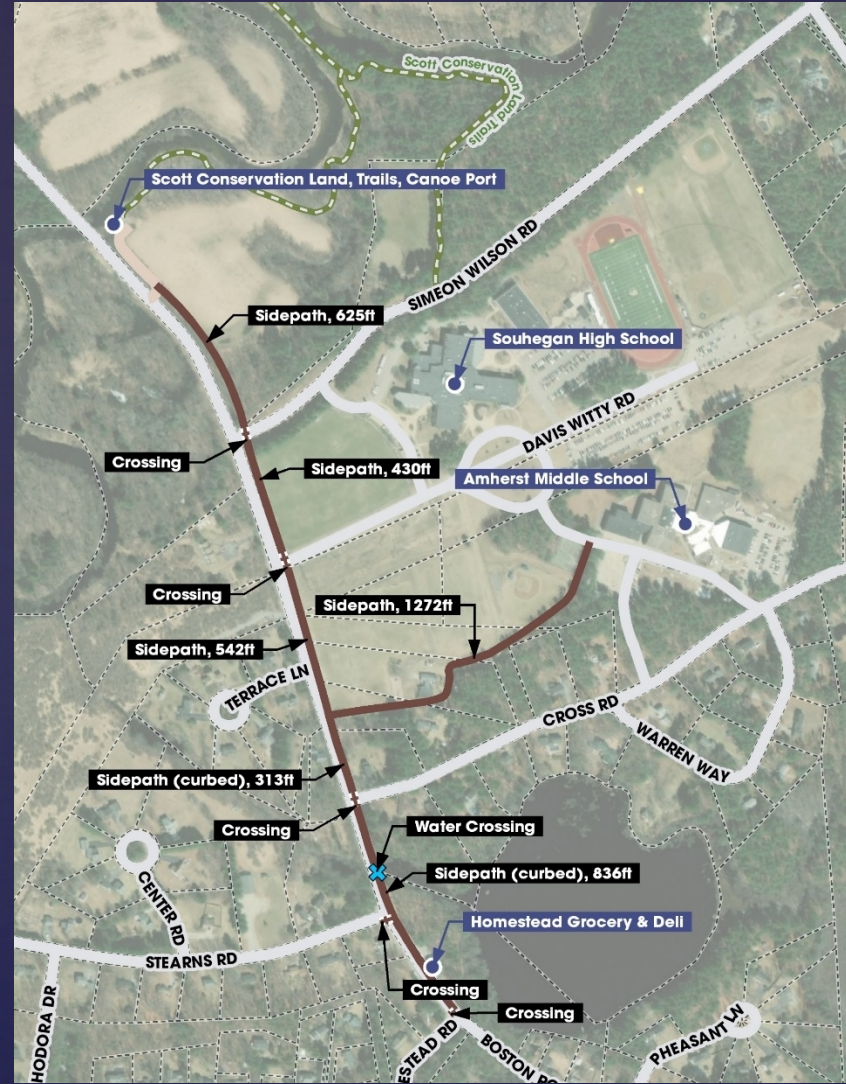
Successful award of a TAP grant would cover 80% of the cost of the entire school campus project, likely

Grant was announced in January 2021

Priority Project: Boston Post Road School Campus Sidepath



(Map represents a proposed routing)



ARTICLE 33: Recreation Facilities Acquisition, Construction and Maintenance Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be added to the Recreation Facilities Capital Reserve Fund, previously established. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has an estimated tax impact of \$0.03 per thousand (three cents per thousand).

ARTICLE 33: Recreation Fields Acquisition and Construction Capital Reserve Fund

Shall the Town vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be added to the Recreation Facilities Capital Reserve Fund, previously established. (Majority vote required)

(The Board of Selectmen supports this article by a vote of 5-0-0.)

(The Ways and Means Committee supports this article by a vote of 7-0-0.)

This article has an estimated tax impact of \$0.03 per thousand (three cents per thousand).

ARTICLE 33: Recreation Fields Acquisition and Construction Capital Reserve Fund

- This article is part one of three, in anticipation of eventually raising \$150,000
- 50/50 matching grant funding for the park will be sought from the Land Water Conservation Fund.
- Total associated costs are expected to be \$300,000
- The funding will be used in a three-phased project to build
 - two full sized rectangular fields and one smaller rectangular practice field.
 - additional parking, a playground, picnic area, and irrigation

The Board of Selectmen would like to thank the town administrator, our department heads, and the administrative staff for the time and energy devoted to this process.

We would also like to thank the Ways & Means Committee for their thoughtful participation in this budget process.

DELIBERATIVE SESSION

Wednesday February 3, 2021

7:00 p.m.

At Souhegan High School

Town of Amherst FY22 Operating Budget Summary

| Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | 11/24/2020 | FY22 Request | | | | | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---------------------------------|-------------------|-------------------|-------------------|----------------------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|----------------|----------------------------|---------------------------|
| | | | | | | | Budget Draft #1 | Budget Draft #2 | Budget Draft #3 | Draft Budget #4 | | | |
| Executive | 368,654 | 389,487 | 372,499 | 394,690 | 468,818 | 158,893 | 448,561 | 448,561 | 451,226 | 451,226 | -17,592 | -3.75% | |
| Election, Reg, Vital Stats | 178,261 | 186,245 | 204,220 | 204,712 | 220,623 | 91,806 | 213,832 | 213,832 | 216,063 | 216,063 | -4,560 | -2.07% | |
| Financial Admin | 276,356 | 287,078 | 281,860 | 298,543 | 311,458 | 149,049 | 318,280 | 318,280 | 320,933 | 320,933 | 9,475 | 3.04% | |
| Tax Collecting | 111,772 | 113,988 | 122,490 | 121,692 | 137,092 | 50,049 | 138,124 | 138,124 | 139,399 | 139,399 | 2,307 | 1.68% | |
| Property Assessing | 157,464 | 163,992 | 166,233 | 183,605 | 181,166 | 61,364 | 182,028 | 182,028 | 183,145 | 183,145 | 1,979 | 1.09% | |
| Legal | 65,700 | 33,677 | 44,935 | 48,644 | 45,800 | 3,866 | 45,101 | 45,101 | 45,101 | 45,101 | -699 | -1.53% | |
| Personnel Admin. | 208,012 | 207,433 | 202,410 | 138,570 | 226,656 | 163,121 | 226,065 | 233,030 | 233,030 | 233,030 | 6,374 | 2.81% | |
| Planning Department | 48,333 | 33,385 | 40,850 | 56,790 | 110,546 | 11,598 | 122,677 | 122,677 | 122,718 | 122,718 | 12,172 | 11.01% | |
| Zoning | 285,518 | 342,774 | 353,882 | 356,239 | 440,057 | 162,423 | 424,996 | 424,996 | 429,663 | 429,663 | -10,394 | -2.36% | |
| Government Buildings | 525,087 | 293,313 | 276,149 | 305,829 | 333,048 | 105,653 | 253,942 | 253,942 | 255,082 | 255,082 | -77,966 | -23.41% | |
| Cemeteries | 23,382 | 28,157 | 49,707 | 32,276 | 41,002 | 16,985 | 41,698 | 41,698 | 41,755 | 41,755 | 753 | 1.84% | |
| Property/Liability Insurance | 129,977 | 133,355 | 130,770 | 129,302 | 132,526 | 130,526 | 139,835 | 139,835 | 139,835 | 139,835 | 7,309 | 5.52% | |
| Police | 2,193,658 | 2,408,278 | 2,527,778 | 2,469,628 | 2,640,939 | 984,224 | 2,830,519 | 2,830,519 | 2,839,460 | 2,839,460 | 198,521 | 7.52% | |
| Rescue | 614,701 | 599,354 | 608,322 | 617,057 | 637,007 | 237,852 | 639,363 | 639,363 | 647,701 | 647,701 | 10,694 | 1.68% | |
| Fire | 592,300 | 506,116 | 621,630 | 591,361 | 685,840 | 195,348 | 687,894 | 687,894 | 695,067 | 695,067 | 9,227 | 1.35% | |
| Emergency Management | 7,055 | 8,500 | 8,500 | 8,500 | 8,501 | 8,500 | 8,501 | 8,501 | 8,501 | 8,501 | 0 | 0.00% | |
| Public Safety Communications | 400,876 | 420,531 | 438,636 | 426,635 | 480,784 | 183,884 | 494,508 | 494,508 | 499,573 | 499,573 | 18,789 | 3.91% | |
| Public Works Admin | 475,798 | 482,234 | 294,395 | 360,870 | 421,944 | 147,459 | 419,231 | 419,231 | 424,021 | 424,021 | 2,077 | 0.49% | |
| Dept. Of Public Works | 2,040,250 | 3,269,279 | 3,060,440 | 3,645,037 | 3,470,432 | 1,309,657 | 3,393,941 | 3,393,941 | 3,535,039 | 3,535,039 | 64,607 | 1.86% | |
| Street Lighting | 24,098 | 23,520 | 24,534 | 26,023 | 27,350 | 8,587 | 25,000 | 27,107 | 27,107 | 27,107 | -243 | -0.89% | |
| Souhegan Regional Landfill | 325,715 | 324,551 | 331,131 | 438,589 | 391,579 | 90,344 | 411,000 | 411,000 | 411,000 | 388,000 | -3,579 | -0.91% | |
| Landfill | 276,375 | 265,078 | 283,229 | 294,239 | 298,832 | 126,174 | 321,154 | 321,154 | 323,327 | 323,327 | 24,495 | 8.20% | |
| Septic | 0 | 0 | 0 | 0 | 60,356 | 5,516 | 60,356 | 60,356 | 60,356 | 60,356 | 0 | 0.00% | |
| Health Administration | 2,714 | 2,604 | 2,447 | 2,140 | 2,159 | 858 | 2,156 | 2,156 | 2,156 | 2,156 | -3 | -0.14% | |
| Animal Control | 400 | 400 | 400 | 400 | 401 | 0 | 401 | 401 | 401 | 401 | 0 | 0.00% | |
| Health & Human Service Agencies | 45,000 | 45,000 | 45,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 55,000 | 5,000 | 10.00% | |
| Direct Assistance | 4,778 | 1,194 | 11,548 | 10,864 | 14,326 | 332 | 14,326 | 14,326 | 14,326 | 14,326 | 0 | 0.00% | |
| Recreation | 332,468 | 349,168 | 362,262 | 391,821 | 404,545 | 169,190 | 426,373 | 426,373 | 452,370 | 452,370 | 47,825 | 11.82% | |
| Parks | 13,524 | 12,187 | 12,577 | 4,690 | 13,773 | 6,047 | 13,443 | 13,443 | 13,443 | 13,443 | -330 | -2.40% | |
| Peabody Mill Env. Ctr | 6,000 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | -1 | -100.00% | |
| Library | 881,978 | 930,710 | 923,375 | 977,650 | 1,025,175 | 376,506 | 1,037,897 | 1,037,897 | 1,047,624 | 1,047,624 | 22,449 | 2.19% | |
| Patriotic Purposes | 8,612 | 8,085 | 8,000 | 0 | 8,500 | 0 | 8,500 | 8,500 | 8,500 | 8,500 | 0 | 0.00% | |
| Heritage Commission | 732 | 500 | 380 | 443 | 2,572 | 191 | 2,608 | 2,608 | 2,629 | 2,629 | 57 | 2.22% | |
| Conservation Commission | 13,924 | 16,811 | 15,910 | 19,891 | 14,991 | 12,549 | 16,472 | 16,472 | 16,528 | 16,528 | 1,537 | 10.25% | |
| Principal Bonds | 1,156,000 | 1,296,017 | 1,296,017 | 1,195,302 | 1,187,927 | 550,000 | 1,137,927 | 1,137,927 | 1,137,927 | 1,137,927 | -50,000 | -4.21% | |
| Interest Bonds | 172,165 | 210,614 | 183,047 | 152,316 | 119,650 | 68,884 | 100,670 | 100,670 | 100,670 | 100,670 | -18,980 | -15.86% | |
| GRAND TOTAL | 11,967,637 | 13,393,617 | 13,305,564 | 13,954,349 | 14,616,376 | 5,637,438 | 14,657,379 | 14,666,451 | 14,895,676 | 14,877,676 | 261,300 | 1.79% | |

NOTES:

| | | |
|---------------------------------|---|----------|
| Changes from Draft 1 to Draft 2 | Workmen's Compensation rates increased by 4.1% | 6,965 |
| | Street Lighting Increased per DPW Director | 2,107 |
| | Total Changes | 9,072 |
| Changes from Draft 2 to Draft 3 | DPW New Equipment Capital line increased | 130,000 |
| | Increased hours for Part Time Recreation Maintenance position | 21,530 |
| | 1.5% COLA | 77,695 |
| | Total Changes | 229,225 |
| Changes from Draft 3 to Draft 4 | SRLD final budget figures received | (23,000) |
| | Increase in Health & Human Services budget | 5,000 |
| | | (18,000) |

FY22 BUDGET REQUEST

11/24/2020

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|--------------------|--------------------------------|-------------|-------------|-------------|----------------------------|-------------|-------------|------------------|----------------------------|---------------------------|
| 01- 4130- 10- 1110 | Full Time Wages | 151,255 | 154,927 | 154,392 | 167,765 | 172,705 | 63,631 | 170,623 | -2,082 | -1.21% |
| 01- 4130- 10- 1115 | Part Time Wages | 3,884 | 3,780 | 3,971 | 2,839 | 4,402 | 978 | 4,387 | -15 | -0.34% |
| 01- 4130- 10- 1130 | Elected Officials | 24,300 | 23,400 | 23,400 | 23,400 | 23,400 | 9,000 | 23,400 | 0 | 0.00% |
| 01- 4130- 10- 1131 | Moderator Wages | 871 | 338 | 819 | 675 | 890 | 0 | 900 | 10 | 1.12% |
| 01- 4130- 10- 1132 | Merit Pay | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | -5,000 | -100.00% |
| 01- 4130- 10- 1140 | Overtime | 0 | 0 | 0 | 0 | 1 | 484 | 1 | 0 | 0.00% |
| 01- 4130- 10- 1210 | Health Insurance | 34,432 | 34,016 | 27,693 | 38,192 | 36,389 | 7,049 | 16,995 | -19,394 | -53.30% |
| 01- 4130- 10- 1211 | Dental Insurance | 3,256 | 3,155 | 1,598 | 1,426 | 1,577 | 677 | 2,223 | 646 | 40.96% |
| 01- 4130- 10- 1220 | Social Security | 12,117 | 12,175 | 11,789 | 12,853 | 12,997 | 5,281 | 12,558 | -439 | -3.38% |
| 01- 4130- 10- 1225 | Medicare | 2,834 | 2,840 | 2,757 | 3,006 | 3,040 | 1,235 | 2,937 | -103 | -3.39% |
| 01- 4130- 10- 1230 | Deferred Compensation | 8,319 | 8,217 | 4,816 | 6,221 | 9,499 | 3,202 | 9,384 | -115 | -1.21% |
| 01- 4130- 10- 1266 | Sick Leave Incentive | 3,240 | 3,121 | 3,267 | 3,311 | 3,239 | 2,720 | 3,239 | 0 | 0.00% |
| 01- 4130- 10- 1290 | Longevity | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4130- 20- 1294 | Educate & Training/Prof Dev. | 2,312 | 1,988 | 13,123 | 2,431 | 5,000 | 40 | 5,000 | 0 | 0.00% |
| 01- 4130- 30- 2335 | Records Retention | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4130- 30- 2341 | Telephone | 11,490 | 11,250 | 13,544 | 8,268 | 6,026 | 2,381 | 6,025 | -1 | -0.02% |
| 01- 4130- 30- 2342 | Cable Access Channel | 7,953 | 29,256 | 16,287 | 13,237 | 21,000 | 6,220 | 21,000 | 0 | 0.00% |
| 01- 4130- 30- 2343 | Internet Service | 0 | 0 | 0 | 0 | 2,400 | 581 | 2,400 | 0 | 0.00% |
| 01- 4130- 30- 2374 | Custodian | 7,374 | 6,640 | 6,640 | 6,640 | 6,700 | 2,213 | 6,700 | 0 | 0.00% |
| 01- 4130- 30- 2381 | Outside Hire Professional Svcs | 1,000 | 0 | 7,703 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4130- 30- 2392 | Outside Hire - Web Sites | 4,566 | 1,900 | 1,900 | 1,995 | 1,900 | 0 | 2,000 | 100 | 5.26% |
| 01- 4130- 30- 2395 | Outside Hire IT | 55,313 | 56,519 | 38,580 | 61,627 | 100,000 | 41,425 | 100,000 | 0 | 0.00% |
| 01- 4130- 40- 2410 | Electricity | 0 | 0 | 0 | 0 | 0 | 0 | 11,000 | 11,000 | New line |
| 01- 4130- 40- 2411 | Heat | 3,478 | 3,695 | 4,304 | 5,509 | 6,000 | 244 | 6,000 | 0 | 0.00% |
| 01- 4130- 40- 2412 | Water | 0 | 0 | 0 | 0 | 0 | 0 | 2,600 | 2,600 | New line |
| 01- 4130- 40- 2430 | Equipment Repair & Maintenance | 0 | 0 | 62 | 0 | 100 | 1,040 | 100 | 0 | 0.00% |
| 01- 4130- 40- 2440 | Equipment Rental | 4,802 | 4,904 | 5,161 | 5,655 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4130- 50- 2550 | Printing | 3,228 | 2,104 | 1,760 | 548 | 3,500 | 349 | 3,500 | 0 | 0.00% |
| 01- 4130- 50- 2551 | Advertising | 873 | 755 | 1,171 | 1,163 | 1,100 | 135 | 1,100 | 0 | 0.00% |
| 01- 4130- 50- 2552 | Town Report | 2,645 | 2,746 | 1,963 | 2,085 | 2,250 | 0 | 2,250 | 0 | 0.00% |
| 01- 4130- 50- 2553 | Record Binding | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0.00% |
| 01- 4130- 50- 2560 | Dues & Subscriptions | 11,475 | 11,766 | 13,300 | 13,528 | 12,000 | 1,098 | 13,700 | 1,700 | 14.17% |
| 01- 4130- 50- 2565 | Software Licenses | 420 | 2,010 | 2,963 | 2,252 | 5,300 | 4,592 | 5,300 | 0 | 0.00% |
| 01- 4130- 50- 2581 | Travel (Convention Hotels) | 0 | 134 | 0 | 0 | 400 | 0 | 400 | 0 | 0.00% |
| 01- 4130- 60- 2620 | Office Supplies | 2,329 | 1,854 | 1,899 | 1,522 | 2,000 | 400 | 2,000 | 0 | 0.00% |
| 01- 4130- 60- 2621 | Computer Supplies | 80 | 1,079 | 690 | 1,209 | 1,200 | 1,900 | 1,200 | 0 | 0.00% |
| 01- 4130- 60- 2625 | Postage | 1,525 | 2,880 | 5,052 | 5,470 | 5,500 | 526 | 5,000 | -500 | -9.09% |
| 01- 4130- 60- 2635 | Gasoline | 501 | 239 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4130- 70- 2740 | New Equipment Capital | 1,889 | 219 | 844 | 0 | 0 | 0 | 1 | 1 | New line |
| 01- 4130- 80- 2618 | Special Events & Supplies | 0 | 0 | 0 | 0 | 3,000 | 0 | 1,000 | -2,000 | -66.67% |
| 01- 4130- 80- 2762 | Equipment Lease Payment | 0 | 0 | 0 | 0 | 8,000 | 1,492 | 4,000 | -4,000 | -50.00% |
| 01- 4130- 80- 2820 | Mileage | 210 | 0 | 225 | 0 | 200 | 0 | 200 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---|---------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|----------------|----------------------------|---------------------------|
| 01- 4130- 80- 2825 | Meetings & Conferences | 683 | 1,581 | 824 | 1,862 | 2,000 | 0 | 2,000 | 0 | 0.00% |
| TOTAL EXECUTIVE | | 368,654 | 389,487 | 372,499 | 394,690 | 468,818 | 158,893 | 451,226 | -17,592 | -3.75% |
| Acct Number | Election, Reg & Vital Stats | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4140- 10- 1110 | Town Clerk Wages | 54,616 | 62,379 | 58,552 | 65,208 | 66,456 | 25,584 | 67,516 | 1,060 | 1.60% |
| 01- 4140- 10- 1111 | Full Time Wages | 46,806 | 46,851 | 49,816 | 49,006 | 52,520 | 22,559 | 54,392 | 1,872 | 3.56% |
| 01- 4140- 10- 1115 | Part Time Wages | 1,370 | 0 | 795 | 640 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4140- 10- 1130 | Supervisor Of Check List, Wages | 3,750 | 1,549 | 3,901 | 4,451 | 4,200 | 1,552 | 2,496 | -1,704 | -40.57% |
| 01- 4140- 10- 1210 | Health Insurance | 28,917 | 39,634 | 46,674 | 46,295 | 50,732 | 19,430 | 50,686 | -46 | -0.09% |
| 01- 4140- 10- 1211 | Dental Insurance | 1,811 | 2,184 | 2,141 | 1,904 | 1,902 | 757 | 1,975 | 73 | 3.84% |
| 01- 4140- 10- 1220 | Social Security | 7,757 | 7,225 | 7,249 | 7,200 | 7,910 | 3,063 | 7,986 | 76 | 0.96% |
| 01- 4140- 10- 1225 | Medicare | 1,814 | 1,684 | 1,695 | 1,684 | 1,850 | 716 | 1,868 | 18 | 0.97% |
| 01- 4140- 10- 1230 | Deferred Compensation | 5,968 | 5,787 | 6,281 | 6,265 | 6,544 | 2,511 | 6,705 | 161 | 2.46% |
| 01- 4140- 10- 1266 | Sick Leave Incentive | 479 | 25 | 200 | 73 | 2,409 | 1,200 | 2,400 | -9 | -0.37% |
| 01- 4140- 10- 1290 | Longevity | 1,250 | 1,250 | 1,750 | 1,750 | 2,000 | 0 | 2,000 | 0 | 0.00% |
| 01- 4140- 50- 2551 | Advertising | 129 | 165 | 167 | 181 | 170 | 0 | 200 | 30 | 17.65% |
| 01- 4140- 50- 2562 | Ballot Machine Programing | 6,470 | 3,525 | 6,437 | 787 | 6,800 | 0 | 800 | -6,000 | -88.24% |
| 01- 4140- 50- 2565 | Software Licenses | 6,622 | 6,732 | 7,222 | 7,264 | 7,078 | 7,373 | 7,486 | 408 | 5.76% |
| 01- 4140- 60- 2610 | Supplies - General | 2,920 | 1,213 | 1,323 | 2,221 | 1,100 | 1,473 | 2,000 | 900 | 81.82% |
| 01- 4140- 60- 2620 | Office Supplies | 2,132 | 1,765 | 2,464 | 5,411 | 2,000 | 3,042 | 2,000 | 0 | 0.00% |
| 01- 4140- 60- 2621 | Computer Equipment | 0 | 0 | 966 | 0 | 1,400 | 2,545 | 1 | -1,399 | -99.93% |
| 01- 4140- 60- 2625 | Postage | 2,068 | 3,541 | 3,827 | 4,128 | 4,000 | 0 | 4,000 | 0 | 0.00% |
| 01- 4140- 70- 2740 | New Equipment | 3,254 | 0 | 1,429 | 0 | 800 | 0 | 800 | 0 | 0.00% |
| 01- 4140- 80- 2820 | Mileage | 19 | 0 | 0 | 244 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4140- 80- 2825 | Meetings & Conferences | 110 | 735 | 1,330 | 0 | 750 | 0 | 750 | 0 | 0.00% |
| TOTAL ELECTION, REG, VITAL STATS | | 178,261 | 186,245 | 204,220 | 204,712 | 220,623 | 91,806 | 216,063 | -4,560 | -2.07% |
| Acct Number | Financial Administration | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4150- 10- 1110 | Full Time Wages | 115,509 | 136,069 | 146,121 | 138,834 | 140,279 | 54,988 | 143,669 | 3,390 | 2.42% |
| 01- 4150- 10- 1115 | Part Time Wages | 1,151 | 1,458 | 700 | 400 | 802 | 135 | 811 | 9 | 1.12% |
| 01- 4150- 10- 1130 | Treasurer Stipend | 13,807 | 13,500 | 13,250 | 13,833 | 13,500 | 5,096 | 13,834 | 334 | 2.47% |
| 01- 4150- 10- 1140 | Overtime | 0 | 0 | 0 | 0 | 0 | 325 | 1 | 1 | New Line |
| 01- 4150- 10- 1210 | Health Insurance | 19,779 | 29,090 | 31,449 | 34,734 | 38,063 | 14,626 | 38,028 | -35 | -0.09% |
| 01- 4150- 10- 1211 | Dental Insurance | 2,143 | 2,043 | 1,308 | 1,038 | 1,067 | 414 | 1,077 | 10 | 0.94% |
| 01- 4150- 10- 1220 | Social Security | 9,152 | 10,112 | 10,203 | 9,765 | 9,767 | 3,805 | 9,998 | 231 | 2.37% |
| 01- 4150- 10- 1225 | Medicare | 2,140 | 2,360 | 2,386 | 2,284 | 2,284 | 890 | 2,339 | 55 | 2.41% |
| 01- 4150- 10- 1230 | Deferred Compensation | 6,050 | 7,056 | 6,378 | 7,355 | 7,715 | 2,942 | 7,902 | 187 | 2.42% |
| 01- 4150- 10- 1266 | Sick Leave Incentive | 2,625 | 2,154 | 2,584 | 2,171 | 2,945 | 0 | 2,945 | 0 | 0.00% |
| 01- 4150- 20- 1294 | Educat & Training/Prof Dev. | 0 | 0 | 124 | 5,053 | 1,200 | 0 | 3,847 | 2,647 | 220.58% |
| 01- 4150- 30- 2301 | Auditing | 20,000 | 21,000 | 24,300 | 17,400 | 19,100 | 16,710 | 19,400 | 300 | 1.57% |
| 01- 4150- 30- 2381 | Outside Hire Professional Svcs | 39,322 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4150- 50- 2560 | Dues & Subscriptions | 105 | 70 | 35 | 20 | 35 | 349 | 285 | 250 | 714.29% |
| 01- 4150- 50- 2561 | Bank Charges and Fees | 19,105 | 15,227 | 22,809 | 16,530 | 18,000 | 5,411 | 15,300 | -2,700 | -15.00% |
| 01- 4150- 50- 2565 | Software Licenses | 0 | 0 | 0 | 0 | 53,100 | 42,386 | 58,146 | 5,046 | 9.50% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|------------------------------|----------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4150- 60- 2620 | Office Supplies | 3,644 | 2,195 | 3,768 | 3,097 | 3,600 | 971 | 3,350 | -250 | -6.94% |
| 01- 4150- 60- 2621 | Computer Software & Supplies | 21,648 | 44,704 | 16,447 | 45,987 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4150- 80- 2820 | Mileage | 177 | 38 | 0 | 43 | 1 | 0 | 1 | 0 | 0.00% |
| TOTAL FINANCIAL ADMIN | | 276,356 | 287,078 | 281,860 | 298,543 | 311,458 | 149,049 | 320,933 | 9,475 | 3.04% |
| Acct Number | Tax Collecting | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4151- 10- 1110 | Full Time Wages | 61,678 | 62,379 | 63,879 | 65,208 | 66,456 | 25,574 | 67,517 | 1,061 | 1.60% |
| 01- 4151- 10- 1140 | Overtime | 3,835 | 292 | 0 | 3,010 | 4,266 | 480 | 4,333 | 67 | 1.57% |
| 01- 4151- 10- 1210 | Health Insurance | 24,471 | 27,419 | 30,081 | 31,196 | 33,043 | 13,155 | 34,202 | 1,159 | 3.51% |
| 01- 4151- 10- 1211 | Dental Insurance | 1,625 | 1,621 | 1,658 | 1,684 | 1,778 | 673 | 1,749 | -29 | -1.63% |
| 01- 4151- 10- 1220 | Social Security | 4,077 | 3,844 | 3,928 | 4,162 | 4,524 | 1,635 | 4,594 | 70 | 1.55% |
| 01- 4151- 10- 1225 | Medicare | 954 | 896 | 919 | 973 | 1,058 | 382 | 1,075 | 17 | 1.61% |
| 01- 4151- 10- 1230 | Deferred Compensation | 3,392 | 3,310 | 3,517 | 3,586 | 3,655 | 1,407 | 3,713 | 58 | 1.59% |
| 01- 4151- 10- 1266 | Sick Leave Incentive | 810 | 956 | 1,001 | 600 | 1,000 | 1,599 | 1,000 | 0 | 0.00% |
| 01- 4151- 10- 1290 | Longevity | 1,520 | 1,250 | 1,250 | 1,250 | 1,250 | 0 | 1,250 | 0 | 0.00% |
| 01- 4151- 20- 1294 | Educat & Training/Prof Dev. | 0 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0.00% |
| 01- 4151- 30- 2340 | Banking Services (Lockbox) | 0 | 0 | 0 | 0 | 4,800 | 2,179 | 3,500 | -1,300 | -27.08% |
| 01- 4151- 30- 2391 | Registry Fees | 351 | 521 | 353 | 181 | 700 | 95 | 700 | 0 | 0.00% |
| 01- 4151- 30- 2393 | Tax Lien & Deed Researach | 1,225 | 856 | 1,204 | 0 | 1,400 | 156 | 1,400 | 0 | 0.00% |
| 01- 4151- 50- 2560 | Dues & Subscriptions | 50 | 20 | 0 | 20 | 60 | 20 | 60 | 0 | 0.00% |
| 01- 4151- 50- 2565 | Software License | 0 | 2,832 | 3,077 | 3,146 | 3,100 | 148 | 3,604 | 504 | 16.26% |
| 01- 4151- 60- 2620 | Office Supplies | 1,378 | 1,507 | 1,230 | 1,545 | 1,700 | 96 | 1,700 | 0 | 0.00% |
| 01- 4151- 60- 2625 | Postage | 6,264 | 6,254 | 6,264 | 5,032 | 7,000 | 2,416 | 7,000 | 0 | 0.00% |
| 01- 4151- 60- 2690 | Misc. Supplies | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4151- 80- 2621 | Computer Equipment | 0 | 0 | 4,060 | 99 | 300 | 0 | 1,000 | 700 | 233.33% |
| 01- 4151- 80- 2743 | Office Equipment | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4151- 80- 2820 | Mileage | 144 | 32 | 70 | 0 | 300 | 35 | 300 | 0 | 0.00% |
| TOTAL TAX COLLECTING | | 111,772 | 113,988 | 122,490 | 121,692 | 137,092 | 50,049 | 139,399 | 2,307 | 1.68% |
| Acct Number | Property Assessment & Revals | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4152- 10- 1110 | Full Time Wages | 55,886 | 56,597 | 58,011 | 59,176 | 60,341 | 23,207 | 61,277 | 936 | 1.55% |
| 01- 4152- 10- 1140 | Overtime | 0 | 0 | 0 | 0 | 205 | 0 | 208 | 3 | 1.46% |
| 01- 4152- 10- 1210 | Health Insurance | 9,085 | 10,169 | 11,157 | 11,586 | 12,255 | 4,879 | 12,685 | 430 | 3.51% |
| 01- 4152- 10- 1211 | Dental Insurance | 866 | 913 | 917 | 519 | 532 | 207 | 539 | 7 | 1.32% |
| 01- 4152- 10- 1220 | Social Security | 3,639 | 3,611 | 3,636 | 3,676 | 3,893 | 1,459 | 3,952 | 59 | 1.52% |
| 01- 4152- 10- 1225 | Medicare | 851 | 844 | 850 | 860 | 911 | 341 | 925 | 14 | 1.54% |
| 01- 4152- 10- 1230 | Deferred Compensation | 3,074 | 1,556 | 1,718 | 626 | 3,319 | 1,276 | 3,370 | 51 | 1.54% |
| 01- 4152- 10- 1266 | Sick Leave Incentive | 486 | 1,021 | 635 | 662 | 1,000 | 0 | 1,000 | 0 | 0.00% |
| 01- 4152- 10- 1290 | Longevity | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 0 | 1,250 | 0 | 0.00% |
| 01- 4152- 20- 1294 | Educat & Training/Prof Dev. | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0.00% |
| 01- 4152- 30- 2381 | Outside Hire Special Project | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4152- 30- 2382 | Outside Hire - Professional Srvc | 74,322 | 77,039 | 76,164 | 76,164 | 84,000 | 26,598 | 84,000 | 0 | 0.00% |
| 01- 4152- 30- 2391 | Registry Fees | 152 | 0 | 28 | 25 | 200 | 0 | 200 | 0 | 0.00% |
| 01- 4152- 30- 2394 | Tax Maps | 0 | 182 | 189 | 189 | 200 | 0 | 200 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|----------------------------------|---------------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|----------------|----------------------------|---------------------------|
| 01- 4152- 50- 2560 | Dues & Subscriptions | 20 | 20 | 20 | 40 | 30 | 0 | 30 | 0 | 0.00% |
| 01- 4152- 50- 2565 | Software License | 7,180 | 9,940 | 10,279 | 28,328 | 10,928 | 3,140 | 10,906 | -22 | -0.20% |
| 01- 4152- 60- 2620 | Office Supplies | 180 | 268 | 253 | 234 | 350 | 257 | 350 | 0 | 0.00% |
| 01- 4152- 60- 2621 | Computer Equipment | 0 | 0 | 470 | 0 | 0 | 0 | 1,000 | 1,000 | New Line |
| 01- 4152- 60- 2625 | Postage | 250 | 449 | 542 | 271 | 600 | 0 | 600 | 0 | 0.00% |
| 01- 4152- 60- 2670 | Books & Periodicals | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4152- 80- 2743 | Office Equipment | 0 | 0 | 0 | 0 | 500 | 0 | 1 | -499 | -99.80% |
| 01- 4152- 80- 2820 | Mileage | 223 | 132 | 114 | 0 | 250 | 0 | 250 | 0 | 0.00% |
| TOTAL PROPERTY ASSESSING | | 157,464 | 163,992 | 166,233 | 183,605 | 181,166 | 61,364 | 183,145 | 1,979 | 1.09% |
| Acct Number | Legal Expense | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4153- 30- 2320 | Town Counsel | 65,674 | 33,677 | 43,230 | 48,644 | 40,000 | 3,866 | 45,000 | 5,000 | 12.50% |
| 01- 4153- 30- 2321 | Collective Bargaining | 0 | 0 | 0 | 0 | 800 | 0 | 100 | -700 | -87.50% |
| 01- 4153- 30- 2322 | Misc. Legal (Code Enforcement) | 26 | 0 | 1,705 | 0 | 5,000 | 0 | 0 | -5,000 | -100.00% |
| 01- 4153- 30- 2323 | Cable Negotiations | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | New Line |
| TOTAL LEGAL | | 65,700 | 33,677 | 44,935 | 48,644 | 45,800 | 3,866 | 45,101 | -699 | -1.53% |
| Acct Number | Personnel Administration | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4155- 20- 1214 | Short Term Disability Insurance | 28,396 | 29,361 | 27,459 | 22,914 | 22,701 | 9,148 | 20,110 | -2,591 | -11.41% |
| 01- 4155- 20- 1215 | Life and Disability Insurance | 22,793 | 23,543 | 19,836 | 21,068 | 18,417 | 7,642 | 18,417 | 0 | 0.00% |
| 01- 4155- 20- 1250 | NH Unemployment | 13,524 | 8,911 | 0 | 2,832 | 6,668 | 0 | 6,668 | 0 | 0.00% |
| 01- 4155- 20- 1260 | Workers Comp Insurance | 133,244 | 138,970 | 145,636 | 81,113 | 169,870 | 144,427 | 176,835 | 6,965 | 4.10% |
| 01- 4155- 20- 1280 | Health Reimbursement Account | 10,054 | 6,648 | 9,480 | 10,642 | 9,000 | 1,904 | 11,000 | 2,000 | 22.22% |
| TOTAL PERSONNEL ADMIN | | 208,012 | 207,433 | 202,410 | 138,570 | 226,656 | 163,121 | 233,030 | 6,374 | 2.81% |
| Acct Number | Planning Department | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4191- 10- 1115 | Part Time Wages | 0 | 17 | 489 | 2,565 | 2,446 | 1,238 | 2,632 | 186 | 7.60% |
| 01- 4191- 10- 1220 | Social Security | 0 | 0 | 30 | 159 | 151 | 77 | 163 | 12 | 7.95% |
| 01- 4191- 10- 1225 | Medicare | 0 | 0 | 7 | 37 | 35 | 18 | 38 | 3 | 8.57% |
| 01- 4191- 30- 2381 | Outside Hire | 35,092 | 18,813 | 17,836 | 17,665 | 7,500 | 0 | 7,500 | 0 | 0.00% |
| 01- 4191- 30- 2382 | Outside Hire-Prof. Serv (Impact Fees) | 0 | 0 | 0 | 14,535 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4191- 30- 2430 | Equipment Repair & Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 700 | New Line |
| 01- 4191- 50- 2396 | Storm Water II Projects | 0 | 0 | 0 | 6,635 | 40,000 | 0 | 40,000 | 0 | 0.00% |
| 01- 4191- 50- 2550 | Printing | 150 | 50 | 17 | 1,022 | 1,060 | 0 | 1,060 | 0 | 0.00% |
| 01- 4191- 50- 2551 | Advertising | 1,222 | 757 | 567 | 566 | 951 | 178 | 951 | 0 | 0.00% |
| 01- 4191- 50- 2555 | Master Plan | 0 | 0 | 8,158 | 0 | 42,800 | 0 | 54,800 | 12,000 | 28.04% |
| 01- 4191- 50- 2560 | Regional Planning Dues & Fees | 10,639 | 10,289 | 10,247 | 10,202 | 10,062 | 10,062 | 10,063 | 1 | 0.01% |
| 01- 4191- 60- 2620 | Office Supplies | 434 | 829 | 1,027 | 568 | 1,750 | 26 | 1,750 | 0 | 0.00% |
| 01- 4191- 60- 2625 | Postage | 797 | 2,630 | 2,471 | 2,836 | 3,790 | 0 | 3,060 | -730 | -19.26% |
| TOTAL PLANNING DEPARTMENT | | 48,333 | 33,385 | 40,850 | 56,790 | 110,546 | 11,598 | 122,718 | 12,172 | 11.01% |
| Acct Number | Zoning Department | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4192- 10- 1110 | Full Time Wages | 183,427 | 225,716 | 218,335 | 217,433 | 250,661 | 95,196 | 259,515 | 8,854 | 3.53% |
| 01- 4192- 10- 1115 | Part Time Wages | 3,344 | 2,506 | 2,169 | 1,141 | 2,446 | 555 | 2,632 | 186 | 7.60% |
| 01- 4192- 10- 1140 | Overtime | 530 | 0 | 215 | 110 | 2,705 | 0 | 2,800 | 95 | 3.51% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---------------------|---------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4192- 10- 1210 | Health Insurance | 53,452 | 65,172 | 63,940 | 75,093 | 109,903 | 33,970 | 88,323 | -21,580 | -19.64% |
| 01- 4192- 10- 1211 | Dental Insurance | 3,507 | 3,929 | 3,628 | 3,992 | 4,950 | 1,735 | 3,973 | -977 | -19.74% |
| 01- 4192- 10- 1220 | Social Security | 12,371 | 15,111 | 14,743 | 14,019 | 16,514 | 6,243 | 16,636 | 122 | 0.74% |
| 01- 4192- 10- 1225 | Medicare | 2,893 | 3,525 | 3,448 | 3,279 | 3,862 | 1,460 | 3,891 | 29 | 0.75% |
| 01- 4192- 10- 1230 | Deferred Compensation | 9,409 | 11,574 | 11,488 | 11,103 | 13,201 | 5,013 | 14,273 | 1,072 | 8.12% |
| 01- 4192- 10- 1266 | Sick Leave Incentive | 444 | 2,063 | 2,062 | 1,260 | 3,375 | 2,650 | 3,375 | 0 | 0.00% |
| 01- 4192- 10- 1290 | Longevity | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4192- 20- 1294 | Educate & Training/Prof Dev. | 2,880 | 3,579 | 1,713 | 2,398 | 4,205 | 45 | 4,217 | 12 | 0.29% |
| 01- 4192- 30- 2341 | Telephone | 1,280 | 1,267 | 4,338 | 3,029 | 3,115 | 1,255 | 3,360 | 245 | 7.87% |
| 01- 4192- 30- 2382 | Professional Consultant | 0 | 0 | 12,247 | 10,542 | 5,850 | 0 | 5,850 | 0 | 0.00% |
| 01- 4192- 30- 2391 | Recording Fees (Temporary Acct) | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4192- 40- 2425 | Vehicle Repairs | 135 | 529 | 0 | 196 | 1,000 | 432 | 1,000 | 0 | 0.00% |
| 01- 4192- 40- 2430 | Equipment Repair & Maintenance | 1,723 | 0 | 0 | 0 | 700 | 670 | 690 | -10 | -1.43% |
| 01- 4192- 50- 2550 | Printing | 0 | 0 | 242 | 0 | 3,060 | 0 | 3,060 | 0 | 0.00% |
| 01- 4192- 50- 2551 | Advertising | 382 | 0 | 743 | 505 | 1,320 | 178 | 1,320 | 0 | 0.00% |
| 01- 4192- 50- 2560 | Dues & Subscription | 0 | 0 | 135 | 309 | 1,200 | 320 | 1,134 | -66 | -5.50% |
| 01- 4192- 50- 2565 | Software License | 5,835 | 4,815 | 6,255 | 9,922 | 10,130 | 11,978 | 12,311 | 2,181 | 21.53% |
| 01- 4192- 50- 2615 | Uniforms | 0 | 0 | 0 | 0 | 200 | 90 | 200 | 0 | 0.00% |
| 01- 4192- 60- 2620 | Office Supplies | 1,200 | 1,081 | 1,805 | 1,386 | 484 | 618 | 484 | 0 | 0.00% |
| 01- 4192- 60- 2625 | Postage | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4192- 60- 2635 | Gasoline | 285 | 192 | 209 | 253 | 250 | 13 | 275 | 25 | 10.00% |
| 01- 4192- 80- 2621 | Computer Equipment | 0 | 399 | 5,027 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4192- 80- 2743 | Office Equipment | 1,557 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4192- 80- 2820 | Mileage | 847 | 1,318 | 1,143 | 270 | 922 | 0 | 340 | -582 | -63.12% |
| TOTAL ZONING | | 285,518 | 342,774 | 353,882 | 356,239 | 440,057 | 162,423 | 429,663 | -10,394 | -2.36% |
| Acct Number | General Government Buildings | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4194- 10- 1110 | Full Time Wages | 47,395 | 54,197 | 53,800 | 55,072 | 62,629 | 22,345 | 61,561 | -1,068 | -1.71% |
| 01- 4194- 10- 1115 | Overtime | 1,932 | 369 | 637 | 196 | 1,253 | 249 | 1,998 | 745 | 59.46% |
| 01- 4194- 10- 1140 | Health Insurance | 18,120 | 20,592 | 22,289 | 23,148 | 23,060 | 9,747 | 24,063 | 1,003 | 4.35% |
| 01- 4194- 10- 1210 | Dental Insurance | 915 | 929 | 934 | 952 | 932 | 380 | 938 | 6 | 0.64% |
| 01- 4194- 10- 1211 | Social Security | 3,274 | 3,491 | 3,565 | 3,559 | 4,086 | 1,393 | 4,063 | -23 | -0.56% |
| 01- 4194- 10- 1220 | Medicare | 766 | 814 | 834 | 832 | 956 | 326 | 950 | -6 | -0.63% |
| 01- 4194- 10- 1225 | Deferred Compensation | 2,577 | 2,861 | 3,019 | 3,029 | 3,445 | 1,229 | 3,386 | -59 | -1.71% |
| 01- 4194- 10- 1230 | Sick Leave Incentive | 1,693 | 1,045 | 716 | 1,275 | 1,020 | 0 | 1,020 | 0 | 0.00% |
| 01- 4194- 10- 1266 | Longevity | 778 | 778 | 1,319 | 1,000 | 1,000 | 0 | 950 | -50 | -5.00% |
| 01- 4194- 20- 1290 | Custodian | 1,646 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4194- 20- 1294 | Town Clocks | 730 | 500 | 1,000 | 500 | 1,000 | 0 | 750 | -250 | -25.00% |
| 01- 4194- 40- 2410 | Town Electricity & Lighting | 58,960 | 60,108 | 66,519 | 68,699 | 72,572 | 21,628 | 1 | -72,571 | -100.00% |
| 01- 4194- 40- 2412 | Water | 11,453 | 11,607 | 12,072 | 11,918 | 13,350 | 4,053 | 1 | -13,349 | -99.99% |
| 01- 4194- 40- 2430 | Building Repair & Maintenance | 338,546 | 105,318 | 75,254 | 91,268 | 120,000 | 32,857 | 125,000 | 5,000 | 4.17% |
| 01- 4194- 40- 2433 | Alarms | 4,731 | 4,443 | 3,396 | 12,983 | 4,500 | 1,800 | 7,000 | 2,500 | 55.56% |
| 01- 4194- 40- 2434 | Common Lighting | 465 | 438 | 442 | 500 | 600 | 166 | 600 | 0 | 0.00% |
| 01- 4194- 40- 2451 | Outside Hire Building | 18,385 | 18,317 | 22,225 | 28,466 | 17,000 | 7,050 | 17,000 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|-----------------------------------|----------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4194- 50- 2545 | Trash Removal | 6,822 | 1,320 | 6,101 | -212 | 1,644 | 453 | 1,800 | 156 | 9.49% |
| 01- 4194- 60- 2630 | Maintenance Supplies | 5,900 | 6,186 | 2,028 | 2,644 | 4,000 | 1,977 | 4,000 | 0 | 0.00% |
| TOTAL GOVERNMENT BUILDINGS | | 525,087 | 293,313 | 276,149 | 305,829 | 333,048 | 105,653 | 255,082 | -77,966 | -23.41% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---|--------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|----------------|----------------------------|---------------------------|
| Acct Number | Cemeteries | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4195- 10- 1110 | Full Time Wages | 5,123 | 1,825 | 2,953 | 2,598 | 3,060 | 1,682 | 3,274 | 214 | 6.99% |
| 01- 4195- 10- 1115 | Part Time Wages | 7,935 | 12,717 | 21,621 | 13,519 | 22,950 | 9,118 | 22,922 | -28 | -0.12% |
| 01- 4195- 10- 1140 | Overtime | 372 | 2,809 | 1,098 | 1,585 | 1,020 | 0 | 1,126 | 106 | 10.39% |
| 01- 4195- 10- 1210 | Health Insurance | 1,775 | 672 | 516 | 1,124 | 700 | 0 | 1,280 | 580 | 82.86% |
| 01- 4195- 10- 1211 | Dental Insurance | 111 | 41 | 30 | 91 | 70 | 0 | 50 | -20 | -28.57% |
| 01- 4195- 10- 1220 | Social Security | 822 | 1,068 | 1,589 | 1,284 | 1,676 | 670 | 1,634 | -42 | -2.51% |
| 01- 4195- 10- 1225 | Medicare | 192 | 250 | 372 | 300 | 392 | 156 | 382 | -10 | -2.55% |
| 01- 4195- 10- 1230 | Deferred Compensation | 240 | 26 | 182 | 338 | 168 | 93 | 180 | 12 | 7.14% |
| 01- 4195- 10- 1266 | Sick Leave Incentive | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 01- 4195- 10- 1290 | Longevity | 0 | 0 | 0 | 0 | 0 | 0 | 51 | 51 | |
| 01- 4195- 40- 2410 | Electricity | 292 | 311 | 466 | 268 | 790 | 278 | 790 | 0 | 0.00% |
| 01- 4195- 40- 2412 | Water | 87 | 200 | 151 | 309 | 300 | 250 | 350 | 50 | 16.67% |
| 01- 4195- 40- 2430 | Equipment Repair & Maintenance | 689 | 1,648 | 1,462 | 1,562 | 1,900 | 1,016 | 1,900 | 0 | 0.00% |
| 01- 4195- 40- 2432 | Headstone Repair | 93 | 309 | 142 | 0 | 200 | 0 | 100 | -100 | -50.00% |
| 01- 4195- 40- 2451 | Outside Hire | 1,827 | 1,004 | 15,599 | 4,127 | 2,700 | 1,964 | 2,700 | 0 | 0.00% |
| 01- 4195- 40- 2470 | Tree Care | 1,000 | 0 | 0 | 0 | 900 | 0 | 450 | -450 | -50.00% |
| 01- 4195- 50- 2560 | Dues & Subscriptions | 210 | 255 | 240 | 120 | 700 | 148 | 1,040 | 340 | 48.57% |
| 01- 4195- 60- 2610 | Supplies - General | 2,480 | 4,682 | 3,085 | 4,053 | 3,275 | 1,611 | 3,275 | 0 | 0.00% |
| 01- 4195- 60- 2667 | Loam | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4195- 70- 2740 | New Equipment Capital | 0 | 0 | 0 | 998 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4195- 80- 2612 | Equipment Purchases | 133 | 340 | 200 | 0 | 200 | 0 | 250 | 50 | 25.00% |
| TOTAL CEMETERIES | | 23,382 | 28,157 | 49,707 | 32,276 | 41,002 | 16,985 | 41,755 | 753 | 1.84% |
| Acct Number | Property/Liability Insurance | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4196- 50- 2525 | Property/Liability Insurance | 127,977 | 133,355 | 131,770 | 129,302 | 130,526 | 130,526 | 137,835 | 7,309 | 5.60% |
| 01- 4196- 50- 2529 | Insurance Deductible | 2,000 | 0 | -1,000 | 0 | 2,000 | 0 | 2,000 | 0 | 0.00% |
| TTL PROPERTY/LIABILITY INSURANCE | | 129,977 | 133,355 | 130,770 | 129,302 | 132,526 | 130,526 | 139,835 | 7,309 | 5.52% |
| Acct Number | Police Department | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4210- 10- 1110 | Wages Full Time Officers | 1,105,666 | 974,059 | 1,051,644 | 1,055,444 | 1,060,614 | 451,236 | 1,112,842 | 52,228 | 4.92% |
| 01- 4210- 10- 1111 | Wages Full Time Clerical | 56,408 | 56,597 | 56,205 | 56,900 | 60,341 | 26,596 | 61,277 | 936 | 1.55% |
| 01- 4210- 10- 1112 | Police Chief & Lieutenants | 0 | 252,376 | 250,831 | 253,623 | 275,808 | 59,739 | 281,775 | 5,967 | 2.16% |
| 01- 4210- 10- 1115 | Wages Part Time Officers | 39 | 0 | 0 | 0 | 250 | 0 | 250 | 0 | 0.00% |
| 01- 4210- 10- 1116 | Wages Part Time Clerical | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4210- 10- 1119 | Traffic Aides-Wages | 16,558 | 16,524 | 18,873 | 11,958 | 20,017 | 3,352 | 19,469 | -548 | -2.74% |
| 01- 4210- 10- 1140 | Overtime | 85,437 | 75,021 | 96,630 | 76,976 | 94,000 | 34,714 | 97,976 | 3,976 | 4.23% |
| 01- 4210- 10- 1141 | Overtime-Clerical | 5,929 | 6,429 | 3,515 | 4,076 | 6,789 | 1,698 | 6,894 | 105 | 1.55% |
| 01- 4210- 10- 1210 | Health Insurance | 290,519 | 318,967 | 315,026 | 307,526 | 329,490 | 120,884 | 367,791 | 38,301 | 11.62% |
| 01- 4210- 10- 1211 | Dental Insurance | 20,599 | 21,971 | 21,955 | 24,419 | 23,151 | 9,168 | 22,705 | -446 | -1.93% |
| 01- 4210- 10- 1220 | Social Security | 5,393 | 5,067 | 5,172 | 4,814 | 5,419 | 1,748 | 6,922 | 1,503 | 27.74% |
| 01- 4210- 10- 1225 | Medicare | 19,751 | 21,281 | 21,622 | 22,355 | 22,008 | 8,969 | 23,773 | 1,765 | 8.02% |
| 01- 4210- 10- 1230 | Deferred Compensation | 3,082 | 3,038 | 3,210 | 3,255 | 3,696 | 1,279 | 3,370 | -326 | -8.82% |
| 01- 4210- 10- 1235 | Police Group II Retirement | 329,507 | 397,400 | 404,358 | 409,610 | 411,102 | 162,215 | 487,469 | 76,367 | 18.58% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---------------------|--------------------------------------|------------------|------------------|------------------|----------------------------|------------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4210- 10- 1240 | Education Reimbursement | 2,126 | 0 | 0 | 0 | 1,400 | 0 | 1,400 | 0 | 0.00% |
| 01- 4210- 10- 1266 | Sick Leave Incentive | 18,502 | 18,829 | 19,410 | 20,869 | 22,000 | 12,646 | 22,000 | 0 | 0.00% |
| 01- 4210- 10- 1269 | Vacation Buyout-Union Contract | 10,154 | 3,412 | 11,211 | 3,329 | 12,000 | 977 | 12,000 | 0 | 0.00% |
| 01- 4210- 10- 1290 | Longevity | 10,346 | 12,357 | 15,017 | 15,066 | 19,000 | 0 | 15,750 | -3,250 | -17.11% |
| 01- 4210- 20- 1294 | Educate & Training/Prof Dev. | 5,782 | 6,018 | 7,947 | 1,803 | 7,500 | 3,505 | 7,500 | 0 | 0.00% |
| 01- 4210- 10- 1295 | Educational Incentive | 15,288 | 16,153 | 19,723 | 22,145 | 21,250 | 8,158 | 21,250 | 0 | 0.00% |
| 01- 4210- 30- 2336 | Blood Analysis | -63 | 0 | 0 | 0 | 250 | 0 | 250 | 0 | 0.00% |
| 01- 4210- 30- 2337 | Crime Lab | 612 | 728 | 978 | 927 | 1,000 | 230 | 1,000 | 0 | 0.00% |
| 01- 4210- 30- 2341 | Telephone | 15,053 | 13,163 | 14,655 | 15,001 | 12,500 | 5,865 | 13,000 | 500 | 4.00% |
| 01- 4210- 30- 2343 | Internet Service | 0 | 0 | 0 | 0 | 2,500 | 888 | 2,500 | 0 | 0.00% |
| 01- 4210- 30- 2350 | Physicals, Alcohol And Drug Testings | 760 | 1,754 | 1,619 | 245 | 1,500 | 0 | 1,500 | 0 | 0.00% |
| 01- 4210- 30- 2374 | Custodian | 7,479 | 7,325 | 6,922 | 7,313 | 8,400 | 2,990 | 11,225 | 2,825 | 33.63% |
| 01- 4210- 30- 2380 | Uniform Cleaning | 3,008 | 3,456 | 3,962 | 4,137 | 4,000 | 2,450 | 4,300 | 300 | 7.50% |
| 01- 4210- 40- 2410 | Electricity | 0 | 0 | 0 | 0 | 0 | 0 | 19,800 | 19,800 | New Line |
| 01- 4210- 40- 2411 | Heat | 897 | 2,494 | 3,273 | 5,233 | 5,720 | 226 | 5,720 | 0 | 0.00% |
| 01- 4210- 40- 2412 | Water | 0 | 0 | 0 | 0 | 0 | 0 | 1,900 | 1,900 | New Line |
| 01- 4210- 40- 2425 | Vehicle Repairs | 13,086 | 14,659 | 14,214 | 22,453 | 15,000 | 8,394 | 16,000 | 1,000 | 6.67% |
| 01- 4210- 40- 2429 | Radio Repair | 5,938 | 5,892 | 6,000 | 7,566 | 6,000 | 2,444 | 7,000 | 1,000 | 16.67% |
| 01- 4210- 40- 2440 | Equipment Rental | 525 | 525 | 500 | 617 | 1,860 | 749 | 1,860 | 0 | 0.00% |
| 01- 4210- 40- 2442 | Office Equip Maintenance | 1,146 | 1,200 | 1,842 | 1,669 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4210- 50- 2550 | Printing | 985 | 1,258 | 1,000 | 789 | 1,200 | 0 | 1,200 | 0 | 0.00% |
| 01- 4210- 50- 2551 | Advertising | 376 | 0 | 500 | 0 | 500 | 0 | 500 | 0 | 0.00% |
| 01- 4210- 50- 2560 | Dues & Subscriptions | 750 | 795 | 775 | 748 | 800 | 145 | 800 | 0 | 0.00% |
| 01- 4210- 50- 2565 | Software License | 9,628 | 11,235 | 12,322 | 17,978 | 15,125 | 9,722 | 15,200 | 75 | 0.50% |
| 01- 4210- 50- 2580 | Public Relations | 198 | 760 | 804 | 261 | 750 | 0 | 750 | 0 | 0.00% |
| 01- 4210- 60- 2614 | Ammunition & Supplies | 2,122 | 1,977 | 3,552 | 3,230 | 3,000 | 3,952 | 3,500 | 500 | 16.67% |
| 01- 4210- 60- 2615 | Uniforms | 8,993 | 12,175 | 9,801 | 9,753 | 9,500 | 7,109 | 9,500 | 0 | 0.00% |
| 01- 4210- 60- 2620 | Office Supplies | 1,524 | 2,418 | 2,071 | 1,903 | 2,500 | 1,077 | 2,500 | 0 | 0.00% |
| 01- 4210- 60- 2621 | Computer Equipment | 5,638 | 7,833 | 7,118 | 7,999 | 18,000 | 13,841 | 18,000 | 0 | 0.00% |
| 01- 4210- 60- 2625 | Postage | 690 | 1,741 | 1,574 | 907 | 1,800 | 86 | 1,800 | 0 | 0.00% |
| 01- 4210- 60- 2635 | Gasoline | 28,237 | 32,020 | 34,559 | 29,759 | 43,000 | 6,299 | 39,000 | -4,000 | -9.30% |
| 01- 4210- 60- 2643 | Film | 196 | 47 | 0 | 100 | 100 | 0 | 100 | 0 | 0.00% |
| 01- 4210- 60- 2653 | Tools & Equipment | 1,655 | 1,578 | 1,721 | 1,808 | 1,800 | 598 | 1,800 | 0 | 0.00% |
| 01- 4210- 60- 2654 | Tires | 5,597 | 6,258 | 6,579 | 7,291 | 7,000 | 3,876 | 7,500 | 500 | 7.14% |
| 01- 4210- 60- 2660 | Vehicle Supplies | 621 | 564 | 672 | 887 | 700 | 0 | 800 | 100 | 14.29% |
| 01- 4210- 60- 2670 | Books & Periodicals (Lawbooks) | 593 | 793 | 836 | 1,232 | 1,000 | 247 | 1,200 | 200 | 20.00% |
| 01- 4210- 70- 2740 | New Equipment Capital | 17,407 | 7,660 | 6,406 | 8,509 | 7,500 | 6,153 | 7,500 | 0 | 0.00% |
| 01- 4210- 70- 2750 | Furniture Fixtures Office Eq. | 435 | 460 | 498 | 0 | 500 | 0 | 500 | 0 | 0.00% |
| 01- 4210- 70- 2760 | New Vehicle Cruisers | 52,800 | 56,260 | 54,933 | 16,098 | 65,673 | 0 | 67,315 | 1,642 | 2.50% |
| 01- 4210- 70- 2761 | Motorcycle Lease | 4,392 | 4,392 | 4,392 | 0 | 4,400 | 0 | 1 | -4,399 | -99.98% |
| 01- 4210- 80- 2811 | Prisoner Care | 0 | 0 | 0 | 0 | 25 | 0 | 25 | 0 | 0.00% |
| 01- 4210- 80- 2825 | Meetings & Conferences | 1,293 | 1,359 | 1,353 | 1,045 | 1,500 | 0 | 1,500 | 0 | 0.00% |
| TOTAL POLICE | | 2,193,658 | 2,408,278 | 2,527,778 | 2,469,628 | 2,640,939 | 984,224 | 2,839,460 | 198,521 | 7.52% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---------------------|----------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| Acct Number | Rescue | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4215- 10- 1115 | Part Time Wages | 498,177 | 496,838 | 485,148 | 502,223 | 515,484 | 197,561 | 519,680 | 4,196 | 0.81% |
| 01- 4215- 10- 1140 | Overtime | 0 | 0 | 3,872 | 4,249 | 0 | 177 | 4,404 | 4,404 | New Line |
| 01- 4215- 10- 1220 | Social Security | 30,887 | 30,730 | 30,319 | 31,400 | 31,960 | 12,260 | 32,493 | 533 | 1.67% |
| 01- 4215- 10- 1225 | Medicare | 7,223 | 7,183 | 7,093 | 7,613 | 7,475 | 2,867 | 7,599 | 124 | 1.66% |
| 01- 4215- 20- 1294 | Educat & Training/Prof Dev. | 3,045 | 3,265 | 2,107 | 230 | 3,000 | 177 | 2,000 | -1,000 | -33.33% |
| 01- 4215- 20- 1296 | Supplemental Volunteer Insurance | 4,122 | 0 | 4,260 | 3,524 | 3,000 | 3,524 | 3,600 | 600 | 20.00% |
| 01- 4215- 30- 2305 | Amb Billing Service Fee | 25,878 | 25,148 | 31,163 | 28,489 | 31,163 | 9,092 | 33,124 | 1,961 | 6.29% |
| 01- 4215- 30- 2341 | Telephone | 5,596 | 5,812 | 10,401 | 7,491 | 5,440 | 2,585 | 6,900 | 1,460 | 26.84% |
| 01- 4215- 30- 2374 | Custodian | 2,340 | 1,150 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4215- 40- 2411 | Heat | 897 | 230 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4215- 40- 2425 | Vehicle Repair Ambulance | 10,909 | 3,758 | 7,456 | 7,300 | 8,000 | 2,712 | 9,000 | 1,000 | 12.50% |
| 01- 4215- 40- 2429 | Radio Repair | 0 | 293 | 2,944 | 0 | 2,500 | 0 | 2,500 | 0 | 0.00% |
| 01- 4215- 40- 2430 | Equipment Repair & Maintenance | 1,877 | 723 | 2,033 | 6,306 | 4,000 | 2,387 | 4,000 | 0 | 0.00% |
| 01- 4215- 50- 2560 | Dues & Subscription | 315 | 315 | 100 | 315 | 100 | 0 | 315 | 215 | 215.00% |
| 01- 4215- 60- 2615 | Uniforms | 681 | 1,696 | 1,165 | 1,732 | 1,400 | 0 | 1,400 | 0 | 0.00% |
| 01- 4215- 60- 2620 | Office Supplies | 80 | 1,001 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4215- 60- 2621 | Computer Equipment | 1,008 | 800 | 955 | 780 | 1,000 | 416 | 1,000 | 0 | 0.00% |
| 01- 4215- 60- 2625 | Postage | 81 | 5 | 108 | 0 | 100 | 0 | 100 | 0 | 0.00% |
| 01- 4215- 60- 2635 | Gasoline | 869 | 813 | 946 | 895 | 935 | 208 | 935 | 0 | 0.00% |
| 01- 4215- 60- 2636 | Diesel Fuel | 5,045 | 7,290 | 5,304 | 5,696 | 7,150 | 1,290 | 7,150 | 0 | 0.00% |
| 01- 4215- 60- 2680 | ALS Supplies | 5,966 | 5,343 | 5,913 | 3,674 | 6,000 | 1,510 | 4,500 | -1,500 | -25.00% |
| 01- 4215- 60- 2685 | Oxygen | 1,323 | 1,252 | 1,569 | 1,103 | 1,700 | 170 | 1,400 | -300 | -17.65% |
| 01- 4215- 60- 2686 | BLS Supplies | 5,109 | 4,809 | 4,463 | 3,654 | 5,100 | 803 | 5,100 | 0 | 0.00% |
| 01- 4215- 60- 2690 | Misc. Supplies | 1,282 | 899 | 379 | 383 | 400 | 115 | 400 | 0 | 0.00% |
| 01- 4215- 70- 2740 | New Equipment Capital | 1,991 | 0 | 623 | 0 | 1,000 | 0 | 1 | -999 | -99.90% |
| 01- 4215- 80- 2820 | Mileage | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0.00% |
| TOTAL RESCUE | | 614,701 | 599,354 | 608,322 | 617,057 | 637,007 | 237,852 | 647,701 | 10,694 | 1.68% |
| Acct Number | Fire | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4220- 10- 1110 | Full Time Fire Chief Wages | 85,333 | 84,436 | 89,662 | 95,972 | 98,301 | 37,808 | 99,775 | 1,474 | 1.50% |
| 01- 4220- 10- 1111 | Full Time Deputy/Inspector Wages | 52,884 | 73,174 | 76,502 | 78,683 | 82,805 | 31,848 | 85,738 | 2,933 | 3.54% |
| 01- 4220- 10- 1112 | Full Time Captain Wages | 71,288 | 12,240 | 72,488 | 74,861 | 78,458 | 30,184 | 81,245 | 2,787 | 3.55% |
| 01- 4220- 10- 1114 | Part Time Mechanic | 8,925 | 7,588 | 5,663 | 9,375 | 10,978 | 6,175 | 11,165 | 187 | 1.70% |
| 01- 4220- 10- 1115 | Call Pay | 97,370 | 81,942 | 98,649 | 75,111 | 107,100 | 9,110 | 101,500 | -5,600 | -5.23% |
| 01- 4220- 10- 1210 | Health Insurance | 53,167 | 36,458 | 27,777 | 28,582 | 53,328 | 11,416 | 29,681 | -23,647 | -44.34% |
| 01- 4220- 10- 1211 | Dental Insurance | 3,714 | 2,251 | 3,065 | 3,117 | 4,459 | 1,235 | 3,211 | -1,248 | -27.99% |
| 01- 4220- 10- 1220 | Social Security | 6,320 | 5,447 | 6,508 | 5,040 | 7,321 | 881 | 6,985 | -336 | -4.59% |
| 01- 4220- 10- 1225 | Medicare | 4,739 | 3,908 | 5,324 | 5,198 | 5,562 | 1,782 | 5,583 | 21 | 0.38% |
| 01- 4220- 10- 1230 | Deferred Compensation | 67 | 207 | 315 | 186 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4220- 10- 1235 | Group II Retirement-Fire | 62,490 | 55,157 | 77,125 | 75,472 | 78,102 | 29,798 | 88,251 | 10,149 | 12.99% |
| 01- 4220- 10- 1266 | Sick Leave Incentive | 7,541 | 5,189 | 4,537 | 7,607 | 4,817 | 1,752 | 4,817 | 0 | 0.00% |
| 01- 4220- 10- 1269 | Vacation Buyout | 1,833 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4220- 10- 1290 | Longevity | 500 | 500 | 500 | 750 | 750 | 0 | 750 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|-----------------------------------|--------------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4220- 20- 1294 | Educat & Training/Prof Dev. | 4,790 | 8,218 | 3,931 | 1,179 | 10,000 | 343 | 7,000 | -3,000 | -30.00% |
| 01- 4220- 20- 1296 | Supplemental Fire Insurance | 3,107 | 3,243 | 3,243 | 2,013 | 3,000 | 3,524 | 3,600 | 600 | 20.00% |
| 01- 4220- 30- 2341 | Telephone | 7,118 | 7,264 | 14,725 | 9,156 | 4,700 | 2,651 | 7,700 | 3,000 | 63.83% |
| 01- 4220- 30- 2343 | Internet | 0 | 0 | 0 | 0 | 3,050 | 1,244 | 3,081 | 31 | 1.02% |
| 01- 4220- 30- 2350 | Physicals, Alcohol and Drug Testings | 4,872 | 2,202 | 2,060 | 827 | 2,500 | 0 | 2,500 | 0 | 0.00% |
| 01- 4220- 30- 2351 | Vaccinations | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4220- 30- 2374 | Custodian | 3,490 | 3,156 | 3,156 | 3,156 | 3,156 | 1,052 | 3,156 | 0 | 0.00% |
| 01- 4220- 40- 2410 | Electricity | 0 | 0 | 0 | 0 | 0 | 0 | 13,650 | 13,650 | New Line |
| 01- 4220- 40- 2411 | Heat | 8,814 | 9,424 | 8,362 | 7,641 | 10,395 | 680 | 8,500 | -1,895 | -18.23% |
| 01- 4220- 40- 2412 | Water | 0 | 0 | 0 | 0 | 0 | 0 | 4,700 | 4,700 | New Line |
| 01- 4220- 40- 2425 | Vehicle Repairs | 13,168 | 8,478 | 24,421 | 20,991 | 13,000 | 4,296 | 18,000 | 5,000 | 38.46% |
| 01- 4220- 40- 2430 | Equipment Repair & Maintenance | 6,915 | 3,851 | 5,770 | 3,869 | 4,000 | 590 | 4,000 | 0 | 0.00% |
| 01- 4220- 50- 2560 | Dues & Subscriptions | 5,266 | 4,905 | 5,469 | 6,062 | 5,500 | 5,318 | 6,100 | 600 | 10.91% |
| 01- 4220- 60- 2610 | Supplies - General | 1,209 | 2,393 | 1,363 | 2,276 | 2,000 | 336 | 2,500 | 500 | 25.00% |
| 01- 4220- 60- 2615 | Uniforms | 2,259 | 1,302 | 1,821 | 887 | 2,000 | 0 | 2,000 | 0 | 0.00% |
| 01- 4220- 60- 2616 | Protective Clothing | 21,750 | 21,881 | 30,531 | 17,837 | 21,940 | 2,584 | 21,940 | 0 | 0.00% |
| 01- 4220- 60- 2620 | Office Supplies | 475 | 350 | 543 | 769 | 2,000 | 0 | 2,000 | 0 | 0.00% |
| 01- 4220- 60- 2621 | Computer Equipment | 2,063 | 3,435 | 3,793 | 6,100 | 3,466 | 4,867 | 3,466 | 0 | 0.00% |
| 01- 4220- 60- 2624 | Education and Prevention | 0 | 0 | 1,499 | 1,368 | 1,500 | 0 | 1,500 | 0 | 0.00% |
| 01- 4220- 60- 2625 | Postage | 218 | 296 | 289 | 184 | 300 | 127 | 300 | 0 | 0.00% |
| 01- 4220- 60- 2635 | Gasoline | 1,736 | 2,924 | 3,687 | 2,860 | 3,952 | 818 | 3,700 | -252 | -6.38% |
| 01- 4220- 60- 2636 | Diesel Fuel | 3,580 | 3,793 | 3,104 | 2,908 | 4,399 | 664 | 4,399 | 0 | 0.00% |
| 01- 4220- 60- 2651 | Breathing Apparatus | 25,198 | 26,343 | 17,241 | 23,858 | 26,500 | 0 | 25,000 | -1,500 | -5.66% |
| 01- 4220- 60- 2652 | Radios And Pagers | 5,761 | 7,672 | 8,361 | 2,963 | 8,000 | 0 | 8,000 | 0 | 0.00% |
| 01- 4220- 60- 2653 | Tools & Equipment | 12,251 | 14,431 | 10,148 | 14,503 | 15,000 | 4,266 | 15,000 | 0 | 0.00% |
| 01- 4220- 60- 2654 | Tires | 2,522 | 2,059 | 0 | 0 | 3,000 | 0 | 3,000 | 0 | 0.00% |
| 01- 4220- 80- 2762 | Equipment Lease Payment | 0 | 0 | 0 | 0 | 0 | 0 | 1,273 | 1,273 | New Line |
| 01- 4220- 80- 2820 | Mileage | -432 | 0 | 0 | 0 | 500 | 0 | 300 | -200 | -40.00% |
| TOTAL FIRE | | 592,300 | 506,116 | 621,630 | 591,361 | 685,840 | 195,348 | 695,067 | 9,227 | 1.35% |
| Acct Number | Emergency Management | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4290- 50- 2560 | CodeRed Software | 7,055 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 0 | 0.00% |
| 01- 4290- 70- 2740 | New Equipment | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| TOTAL EMERGENCY MANAGEMENT | | 7,055 | 8,500 | 8,500 | 8,500 | 8,501 | 8,500 | 8,501 | 0 | 0.00% |
| Acct Number | Public Safety Communications | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4299- 10- 1110 | Full Time Wages | 219,677 | 227,051 | 241,162 | 219,818 | 255,897 | 91,668 | 252,616 | -3,281 | -1.28% |
| 01- 4299- 10- 1115 | Part Time Wages | 14,774 | 23,359 | 17,969 | 23,355 | 19,063 | 8,384 | 20,862 | 1,799 | 9.44% |
| 01- 4299- 10- 1140 | Overtime | 15,028 | 15,329 | 16,155 | 19,612 | 17,000 | 6,592 | 21,442 | 4,442 | 26.13% |
| 01- 4299- 10- 1210 | Health Insurance | 92,420 | 94,566 | 98,673 | 102,714 | 116,190 | 51,840 | 140,635 | 24,445 | 21.04% |
| 01- 4299- 10- 1211 | Dental Insurance | 5,138 | 5,319 | 5,907 | 4,824 | 6,137 | 2,124 | 2,611 | -3,526 | -57.45% |
| 01- 4299- 10- 1220 | Social Security | 15,759 | 17,669 | 18,357 | 16,590 | 18,389 | 6,333 | 18,523 | 134 | 0.73% |
| 01- 4299- 10- 1225 | Medicare | 3,685 | 4,122 | 4,293 | 3,880 | 4,301 | 1,481 | 4,332 | 31 | 0.72% |
| 01- 4299- 10- 1230 | Deferred Compensation | 10,695 | 10,831 | 11,557 | 8,723 | 14,074 | 3,071 | 8,824 | -5,250 | -37.30% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---|--------------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4299- 10- 1266 | Sick Leave Incentive | 1,728 | 3,259 | 2,409 | 4,333 | 3,332 | 487 | 3,332 | 0 | 0.00% |
| 01- 4299- 10- 1290 | Longevity | 0 | 500 | 1,253 | 1,281 | 1,300 | 0 | 500 | -800 | -61.54% |
| 01- 4299- 20- 1294 | Educate & Training/Prof Dev. | 1,720 | 0 | 425 | 0 | 1,500 | 0 | 0 | -1,500 | -100.00% |
| 01- 4299- 30- 2341 | Telephone | 4,638 | 6,503 | 7,738 | 8,806 | 5,500 | 2,519 | 6,000 | 500 | 9.09% |
| 01- 4299- 30- 2343 | Internet Service | 0 | 0 | 0 | 0 | 2,500 | 682 | 3,000 | 500 | 20.00% |
| 01- 4299- 30- 2350 | Physicals, Alcohol And Drug Testings | 125 | 525 | 0 | 325 | 750 | 0 | 750 | 0 | 0.00% |
| 01- 4299- 30- 2430 | Equipment Repair & Maintenance | 0 | 0 | 0 | 0 | 1,250 | 955 | 1,250 | 0 | 0.00% |
| 01- 4299- 40- 2425 | Vehicle Repairs - Public Safety | 1,210 | 757 | 875 | 900 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4299- 40- 2440 | Equipment Rental | 0 | 0 | 0 | 0 | 0 | 0 | 1,295 | 1,295 | New Line |
| 01- 4299- 50- 2560 | Dues & Subscription | 331 | 331 | 331 | 339 | 350 | 345 | 350 | 0 | 0.00% |
| 01- 4299- 50- 2565 | Software Licenses | 0 | 0 | 0 | 0 | 7,500 | 5,719 | 7,500 | 0 | 0.00% |
| 01- 4299- 60- 2615 | Uniforms | 1,264 | 1,752 | 529 | 831 | 1,700 | 590 | 1,700 | 0 | 0.00% |
| 01- 4299- 60- 2620 | Office Supplies | 313 | 111 | 328 | 17 | 500 | 127 | 500 | 0 | 0.00% |
| 01- 4299- 60- 2621 | Computer Equipment | 11,490 | 8,498 | 8,572 | 9,802 | 2,500 | 776 | 2,500 | 0 | 0.00% |
| 01- 4299- 60- 2625 | Postage | 0 | 0 | 0 | 0 | 50 | 0 | 50 | 0 | 0.00% |
| 01- 4299- 60- 2690 | Misc. Supplies | 132 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4299- 70- 2740 | New Equipment Capital | 750 | 0 | 2,103 | 485 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4299- 80- 2612 | Equipment Purchase | 0 | 0 | 0 | 0 | 1,000 | 190 | 1,000 | 0 | 0.00% |
| 01- 4299- 80- 2820 | Mileage | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| TOTAL PUBLIC SAFETY COMMUNICATIONS | | 400,876 | 420,531 | 438,636 | 426,635 | 480,784 | 183,884 | 499,573 | 18,789 | 3.91% |
| Acct Number | Public Works Administration | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4311- 10- 1110 | Full Time Wages | 272,220 | 267,275 | 149,520 | 199,609 | 245,556 | 88,390 | 239,038 | -6,518 | -2.65% |
| 01- 4311- 10- 1115 | Part Time Wages | 12,944 | 15,905 | 20,472 | 20,706 | 19,933 | 8,467 | 27,636 | 7,703 | 38.64% |
| 01- 4311- 10- 1116 | Wages-Other-Stormwater DPW | 7,380 | 12,651 | 19,328 | 8,684 | 14,790 | 0 | 14,419 | -371 | -2.51% |
| 01- 4311- 10- 1140 | Overtime | 13,396 | 13,513 | 1,429 | 793 | 1,020 | 125 | 1,061 | 41 | 4.02% |
| 01- 4311- 10- 1210 | Health Insurance | 44,314 | 43,032 | 20,919 | 31,110 | 53,813 | 12,388 | 32,209 | -21,604 | -40.15% |
| 01- 4311- 10- 1211 | Dental Insurance | 3,326 | 3,185 | 2,330 | 3,712 | 1,235 | 1,553 | 3,499 | 2,264 | 183.32% |
| 01- 4311- 10- 1220 | Social Security | 20,352 | 20,638 | 12,867 | 16,274 | 17,441 | 6,942 | 17,808 | 367 | 2.10% |
| 01- 4311- 10- 1225 | Medicare | 4,760 | 4,822 | 3,009 | 3,806 | 4,079 | 1,623 | 4,165 | 86 | 2.11% |
| 01- 4311- 10- 1230 | Deferred Compensation | 13,648 | 11,879 | 7,770 | 11,009 | 13,506 | 4,861 | 13,147 | -359 | -2.66% |
| 01- 4311- 10- 1266 | Sick Leave Incentive | 5,577 | 6,703 | 2,400 | 5,048 | 4,320 | 3,514 | 4,320 | 0 | 0.00% |
| 01- 4311- 10- 1290 | Longevity | 2,500 | 2,547 | 500 | 750 | 750 | 0 | 750 | 0 | 0.00% |
| 01- 4311- 20- 1294 | Educate & Training/Prof Dev. | 714 | 2,365 | 2,653 | 1,190 | 3,000 | 720 | 3,000 | 0 | 0.00% |
| 01- 4311- 30- 2310 | Engineering | 45,396 | 45,205 | 7,200 | 7,828 | 5,000 | 1,440 | 7,500 | 2,500 | 50.00% |
| 01- 4311- 30- 2341 | Telephone | 8,307 | 8,394 | 11,653 | 12,571 | 4,000 | 1,646 | 5,500 | 1,500 | 37.50% |
| 01- 4311- 30- 2343 | Internet | 0 | 0 | 0 | 0 | 3,800 | 951 | 3,500 | -300 | -7.89% |
| 01- 4311- 30- 2374 | Custodian | 2,661 | 2,210 | 2,210 | 2,553 | 2,400 | 680 | 2,600 | 200 | 8.33% |
| 01- 4311- 30- 2396 | Storm Water II Projects | 2,714 | 3,208 | 2,138 | 2,195 | 2,500 | 0 | 2,500 | 0 | 0.00% |
| 01- 4311- 40- 2410 | Electricity | 0 | 0 | 0 | 0 | 0 | 0 | 12,500 | 12,500 | New Line |
| 01- 4311- 40- 2411 | Heat | 2,426 | 3,805 | 7,995 | 3,802 | 7,500 | 222 | 7,500 | 0 | 0.00% |
| 01- 4311- 40- 2412 | Water | 0 | 0 | 0 | 0 | 0 | 0 | 1,068 | 1,068 | New Line |
| 01- 4311- 40- 2430 | Equipment Repair & Maintenance | 7,561 | 8,170 | 11,066 | 14,803 | 7,500 | 2,242 | 9,000 | 1,500 | 20.00% |
| 01- 4311- 50- 2551 | Advertising | 447 | 2,274 | 1,137 | 1,095 | 2,000 | 0 | 1,500 | -500 | -25.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---------------------------------|--------------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4311- 50- 2560 | Dues & Subscriptions | 605 | 776 | 2,050 | 1,864 | 2,100 | 3,590 | 3,000 | 900 | 42.86% |
| 01- 4311- 60- 2620 | Office Supplies | 3,798 | 2,796 | 3,434 | 4,630 | 3,000 | 2,043 | 3,000 | 0 | 0.00% |
| 01- 4311- 60- 2621 | Computer Equipment | 0 | 0 | 0 | 5,666 | 1,500 | 5,000 | 2,000 | 500 | 33.33% |
| 01- 4311- 60- 2625 | Postage | 304 | 189 | 1,783 | 382 | 200 | 24 | 300 | 100 | 50.00% |
| 01- 4311- 70- 2750 | Furniture Fixtures Office Eq. | 432 | 692 | 125 | 789 | 1,000 | 1,038 | 1,500 | 500 | 50.00% |
| 01- 4311- 80- 2820 | Mileage | 16 | 0 | 409 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| TOTAL PUBLIC WORKS ADMIN | | 475,798 | 482,234 | 294,395 | 360,870 | 421,944 | 147,459 | 424,021 | 2,077 | 0.49% |
| Acct Number | Department of Public Works | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4312- 10- 1110 | Full Time Wages | 427,583 | 415,700 | 483,850 | 460,147 | 562,140 | 202,650 | 554,029 | -8,111 | -1.44% |
| 01- 4312- 10- 1115 | Part Time Wages | 50,969 | 46,613 | 51,925 | 38,852 | 52,826 | 11,494 | 56,376 | 3,550 | 6.72% |
| 01- 4312- 10- 1140 | Overtime | 69,332 | 76,518 | 78,937 | 73,509 | 91,135 | 4,605 | 93,363 | 2,228 | 2.44% |
| 01- 4312- 10- 1210 | Health Insurance | 138,686 | 160,804 | 184,490 | 176,235 | 176,422 | 77,309 | 202,231 | 25,809 | 14.63% |
| 01- 4312- 10- 1211 | Dental Insurance | 8,422 | 9,363 | 11,356 | 9,532 | 10,405 | 3,997 | 7,762 | -2,643 | -25.40% |
| 01- 4312- 10- 1220 | Social Security | 34,044 | 34,547 | 39,528 | 35,728 | 44,266 | 13,674 | 44,214 | -52 | -0.12% |
| 01- 4312- 10- 1225 | Medicare | 7,964 | 8,061 | 9,245 | 8,356 | 10,354 | 3,198 | 10,340 | -14 | -0.14% |
| 01- 4312- 10- 1230 | Deferred Compensation | 18,063 | 18,828 | 21,912 | 22,314 | 30,918 | 9,255 | 25,764 | -5,154 | -16.67% |
| 01- 4312- 10- 1266 | Sick Leave Incentive | 1,865 | 1,056 | 3,101 | 1,769 | 2,860 | 873 | 2,860 | 0 | 0.00% |
| 01- 4312- 10- 1290 | Longevity | 4,000 | 4,208 | 5,085 | 4,250 | 5,000 | 0 | 6,500 | 1,500 | 30.00% |
| 01- 4312- 30- 2350 | Physicals, Alcohol and Drug Testings | 664 | 1,180 | 1,362 | 2,809 | 1,400 | 662 | 2,800 | 1,400 | 100.00% |
| 01- 4312- 40- 2425 | Vehicle Repairs & Maintenance | 40,533 | 93,350 | 60,779 | 81,219 | 81,000 | 29,692 | 85,000 | 4,000 | 4.94% |
| 01- 4312- 40- 2429 | Radio Repairs | 1,728 | 538 | 571 | 372 | 1,200 | 888 | 1,200 | 0 | 0.00% |
| 01- 4312- 40- 2430 | Equipment Repair & Maintenance | 38,778 | 63,998 | 49,210 | 50,376 | 55,000 | 41,122 | 57,000 | 2,000 | 3.64% |
| 01- 4312- 40- 2431 | Facility Maintenance/Repairs | 1,745 | 1,573 | 2,578 | 928 | 2,800 | 2,015 | 2,000 | -800 | -28.57% |
| 01- 4312- 40- 2435 | Fuel Tank Apron | 92 | 0 | 0 | 0 | 1 | 93 | 1 | 0 | 0.00% |
| 01- 4312- 40- 2443 | Pennhuck Water Main Assessment | 197,488 | 212,831 | 228,887 | 236,588 | 284,938 | 78,817 | 300,000 | 15,062 | 5.29% |
| 01- 4312- 40- 2450 | Line Stripe Roads | 19,186 | 14,708 | 5,257 | 17,960 | 18,000 | 680 | 29,000 | 11,000 | 61.11% |
| 01- 4312- 40- 2451 | Outside Hire | 69,706 | 86,629 | 106,192 | 99,924 | 76,000 | 10,468 | 90,000 | 14,000 | 18.42% |
| 01- 4312- 40- 2452 | Equipment Lease/Rental Payments | 1,195 | 10,544 | 7,710 | 6,195 | 6,000 | 339 | 7,000 | 1,000 | 16.67% |
| 01- 4312- 40- 2453 | Fuel Tank Testing | 425 | 2,014 | 0 | 1,015 | 350 | 0 | 1,100 | 750 | 214.29% |
| 01- 4312- 40- 2461 | Street Sweeping | 11,450 | 10,750 | 12,760 | 6,142 | 12,000 | 0 | 7,000 | -5,000 | -41.67% |
| 01- 4312- 40- 2462 | Drainage | 12,061 | 11,611 | 93,421 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4312- 40- 2463 | Catch Basin | 22,386 | 39,523 | 25,048 | 27,616 | 25,000 | 25 | 12,500 | -12,500 | -50.00% |
| 01- 4312- 40- 2470 | Tree Care | 16,550 | 12,815 | 7,321 | 6,700 | 15,000 | 7,500 | 15,000 | 0 | 0.00% |
| 01- 4312- 60- 2610 | Supplies - General | 33,679 | 30,778 | 34,166 | 32,688 | 31,000 | 12,801 | 33,000 | 2,000 | 6.45% |
| 01- 4312- 60- 2615 | Uniforms | 15,846 | 16,822 | 18,501 | 18,433 | 18,500 | 6,658 | 19,500 | 1,000 | 5.41% |
| 01- 4312- 60- 2620 | Safety Equipment/Protective Clothing | 7,823 | 9,562 | 8,855 | 7,930 | 9,000 | 3,741 | 9,000 | 0 | 0.00% |
| 01- 4312- 60- 2626 | Oil & Grease | 3,969 | 8,415 | 5,675 | 6,918 | 5,500 | 2,512 | 6,000 | 500 | 9.09% |
| 01- 4312- 60- 2635 | Gasoline | 11,636 | 12,661 | 15,045 | 12,326 | 14,999 | 3,898 | 14,999 | 0 | 0.00% |
| 01- 4312- 60- 2636 | Diesel Fuel | 39,968 | 54,704 | 37,580 | 37,642 | 55,418 | 6,377 | 50,000 | -5,418 | -9.78% |
| 01- 4312- 60- 2653 | Tools | 2,884 | 5,214 | 4,925 | 11,049 | 5,000 | 3,291 | 7,500 | 2,500 | 50.00% |
| 01- 4312- 60- 2654 | Tires | 9,643 | 13,853 | 3,234 | 4,986 | 6,000 | 2,585 | 6,000 | 0 | 0.00% |
| 01- 4312- 60- 2662 | Salt | 146,172 | 138,887 | 106,536 | 91,586 | 110,000 | 29,885 | 120,000 | 10,000 | 9.09% |
| 01- 4312- 60- 2663 | Sand | 18,106 | 24,521 | 53,424 | 11,219 | 25,000 | 0 | 10,000 | -15,000 | -60.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|---|--------------------------------|------------------|------------------|------------------|----------------------------|------------------|------------------|------------------|----------------------------|---------------------------|
| 01- 4312- 60- 2665 | Gravel | 20,592 | 12,976 | 16,996 | 6,287 | 20,000 | 20,550 | 12,000 | -8,000 | -40.00% |
| 01- 4312- 60- 2666 | Calcium Chloride | 28,880 | 10,614 | 20,630 | 15,878 | 27,000 | 4,452 | 27,000 | 0 | 0.00% |
| 01- 4312- 60- 2668 | Cold Patch | 344 | 0 | 817 | 2,778 | 1,000 | 0 | 2,500 | 1,500 | 150.00% |
| 01- 4312- 60- 2669 | Crack Sealing | 8,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4312- 60- 2684 | Guardrails | -160 | 20,135 | 6,738 | 2,195 | 7,000 | 0 | 7,000 | 0 | 0.00% |
| 01- 4312- 60- 2687 | Signs | 7,808 | 6,607 | 9,089 | 9,957 | 10,000 | 2,836 | 11,000 | 1,000 | 10.00% |
| 01- 4312- 70- 2730 | Road Maintenance (Hot Top) | 279,718 | 9,573 | 51,981 | 407,089 | 100,000 | 30,246 | 100,000 | 0 | 0.00% |
| 01- 4312- 70- 2735 | Road rebuild | 1,250 | 1,321,616 | 916,487 | 1,233,324 | 1,200,000 | 464,158 | 1,300,000 | 100,000 | 8.33% |
| 01- 4312- 70- 2740 | New Equipment Capital | 13,237 | 13,510 | 12,675 | 153,483 | 10,000 | 147,170 | 140,000 | 130,000 | 1300.00% |
| 01- 4312- 70- 2762 | Eq. Lease Payments | 195,941 | 221,070 | 246,560 | 210,732 | 250,000 | 69,142 | 46,500 | -203,500 | -81.40% |
| TOTAL DEPT. OF PUBLIC WORKS | | 2,040,250 | 3,269,279 | 3,060,440 | 3,645,037 | 3,470,432 | 1,309,657 | 3,535,039 | 64,607 | 1.86% |
| Acct Number | Street Lighting | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4316- 40- 2415 | General Street Lighting | 20,500 | 20,120 | 21,268 | 22,453 | 23,607 | 7,387 | 23,607 | 0 | 0.00% |
| 01- 4316- 40- 2415 | Warning Lights | 2,408 | 2,311 | 2,038 | 2,313 | 2,300 | 785 | 2,200 | -100 | -4.35% |
| 01- 4316- 40- 2416 | Traffic Signals | 1,191 | 1,088 | 1,228 | 1,257 | 1,443 | 415 | 1,300 | -143 | -9.91% |
| TOTAL STREET LIGHTING | | 24,098 | 23,520 | 24,534 | 26,023 | 27,350 | 8,587 | 27,107 | -243 | -0.89% |
| Acct Number | Souhegan Regional Landfill | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4232- 30- 2307 | Souhegan Regional Landfill | 325,715 | 324,551 | 331,131 | 438,589 | 391,579 | 90,344 | 388,000 | -3,579 | -0.91% |
| TOTAL SOUHEGAN REGIONAL LANDFILL | | 325,715 | 324,551 | 331,131 | 438,589 | 391,579 | 90,344 | 388,000 | -3,579 | -0.91% |
| Acct Number | Landfill Department | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4324- 10- 1110 | Full Time Wages | 49,004 | 51,624 | 50,799 | 43,072 | 44,554 | 16,967 | 45,677 | 1,123 | 2.52% |
| 01- 4324- 10- 1115 | Part Time Wages | 69,411 | 77,840 | 75,870 | 69,747 | 81,364 | 27,701 | 84,850 | 3,486 | 4.28% |
| 01- 4324- 10- 1140 | Overtime | 3,849 | 1,106 | 2,010 | 8,256 | 3,010 | 1,409 | 3,722 | 712 | 23.65% |
| 01- 4324- 10- 1210 | Health Insurance | 19,137 | 16,311 | 20,217 | 32,496 | 22,259 | 13,626 | 34,202 | 11,943 | 53.65% |
| 01- 4324- 10- 1211 | Dental Insurance | 975 | 866 | 1,098 | 1,753 | 876 | 697 | 1,749 | 873 | 99.66% |
| 01- 4324- 10- 1220 | Social Security | 8,270 | 8,201 | 8,030 | 7,301 | 8,086 | 2,755 | 8,415 | 329 | 4.07% |
| 01- 4324- 10- 1225 | Medicare | 1,934 | 1,916 | 1,878 | 1,707 | 1,891 | 644 | 1,968 | 77 | 4.07% |
| 01- 4324- 10- 1230 | Deferred Compensation | 2,763 | 2,635 | 2,474 | 0 | 2,451 | 0 | 0 | -2,451 | -100.00% |
| 01- 4324- 10- 1266 | Sick Leave Incentive | 312 | 690 | 508 | 1,553 | 727 | 425 | 727 | 0 | 0.00% |
| 01- 4324- 10- 1290 | Longevity | 750 | 750 | 750 | 0 | 750 | 0 | 750 | 0 | 0.00% |
| 01- 4324- 20- 1294 | Educat & Training/Prof Dev. | 734 | 450 | 400 | 200 | 500 | 300 | 500 | 0 | 0.00% |
| 01- 4324- 30- 2341 | Telephone | 1,185 | 2,678 | 1,215 | 2,812 | 1,250 | 446 | 1,250 | 0 | 0.00% |
| 01- 4324- 30- 2343 | Internet | 0 | 0 | 0 | 0 | 2,400 | 1,830 | 2,400 | 0 | 0.00% |
| 01- 4324- 40- 2410 | Electricity - Landfill | 6,008 | 6,650 | 6,418 | 7,151 | 7,381 | 1,966 | 7,866 | 485 | 6.57% |
| 01- 4324- 40- 2412 | Water | 567 | 576 | 714 | 667 | 750 | 333 | 750 | 0 | 0.00% |
| 01- 4324- 40- 2420 | Waste Disposal | 81,837 | 73,420 | 87,084 | 96,447 | 91,500 | 38,775 | 97,000 | 5,500 | 6.01% |
| 01- 4324- 40- 2431 | Facility Maintenance & Repairs | 2,411 | 402 | 2,267 | 1,365 | 3,850 | 3,056 | 3,850 | 0 | 0.00% |
| 01- 4324- 40- 2451 | Outside Hire | 12,377 | 872 | 9,753 | 2,156 | 11,000 | 844 | 11,000 | 0 | 0.00% |
| 01- 4324- 40- 2452 | Scale Maintenance | 340 | 1,322 | 755 | 1,442 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4324- 50- 2551 | Advertising | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4324- 50- 2560 | Solid Waste Reg. Plan Dues | 7,099 | 7,099 | 7,431 | 8,175 | 7,700 | 9,006 | 8,400 | 700 | 9.09% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|--|------------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4324- 50- 2561 | Credit Card Fees and Expenses | 2,270 | 2,616 | 997 | 2,652 | 1,700 | 750 | 2,700 | 1,000 | 58.82% |
| 01- 4324- 50- 2563 | Weighmaster Licenses | 0 | 0 | 465 | 300 | 600 | 0 | 600 | 0 | 0.00% |
| 01- 4324- 60- 2664 | Landfill Waste Oil | 1,329 | 3,319 | 413 | 2,959 | 1,882 | 2,654 | 2,500 | 618 | 32.84% |
| 01- 4324- 60- 2687 | Signs - Landfill | 176 | 462 | 0 | 21 | 850 | 958 | 950 | 100 | 11.76% |
| 01- 4324- 60- 2688 | Tire Removal | 1,141 | 1,830 | 1,048 | 1,112 | 1,500 | 342 | 1,500 | 0 | 0.00% |
| 01- 4324- 60- 2690 | Miscellaneous | 2,497 | 1,444 | 634 | 897 | 0 | 688 | 0 | 0 | 0.00% |
| TOTAL LANDFILL DEPARTMENT | | 276,375 | 265,078 | 283,229 | 294,239 | 298,832 | 126,174 | 323,327 | 24,495 | 8.20% |
| Acct Number | Septic | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4326- 30- 2341 | Telephone | 0 | 0 | 0 | 0 | 10,000 | 769 | 10,000 | 0 | 0.00% |
| 01- 4326- 30- 2343 | Internet Service | 0 | 0 | 0 | 0 | 9,000 | 0 | 9,000 | 0 | 0.00% |
| 01- 4326- 30- 2444 | Monitoring Service | 0 | 0 | 0 | 0 | 4,800 | 0 | 4,800 | 0 | 0.00% |
| 01- 4326- 40- 2344 | Septage Pumping | 0 | 0 | 0 | 0 | 4,800 | 0 | 4,800 | 0 | 0.00% |
| 01- 4326- 40- 2410 | Electricity | 0 | 0 | 0 | 0 | 9,000 | 1,746 | 9,000 | 0 | 0.00% |
| 01- 4326- 40- 2430 | Equipment Repair & Maintenance | 0 | 0 | 0 | 0 | 4,500 | 3,000 | 4,500 | 0 | 0.00% |
| 01- 4326- 80- 2612 | Equipment Purchase | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4326- 80- 2821 | Babbosic Lake Misc. Administration | 0 | 0 | 0 | 0 | 4,500 | 0 | 4,500 | 0 | 0.00% |
| 01- 4326- 80- 1611 | Depreciation - Septic Phase 1 | 0 | 0 | 0 | 0 | 1,403 | 0 | 1,403 | 0 | 0.00% |
| 01- 4326- 80- 1612 | Depreciation - Septic Phase 2 | 0 | 0 | 0 | 0 | 3,187 | 0 | 3,187 | 0 | 0.00% |
| 01- 4326- 80- 1613 | Depreciation - Septic Phase 3 | 0 | 0 | 0 | 0 | 4,347 | 0 | 4,347 | 0 | 0.00% |
| 01- 4326- 80- 1614 | Depreciation - Septic Phase 4 | 0 | 0 | 0 | 0 | 4,818 | 0 | 4,818 | 0 | 0.00% |
| TOTAL SEPTIC DEPARTMENT | | 0 | 0 | 0 | 0 | 60,356 | 5,516 | 60,356 | 0 | 0.00% |
| Acct Number | Health Administration | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4411- 10- 1115 | Health Officer Stipend | 2,000 | 1,913 | 1,913 | 2,000 | 2,000 | 769 | 2,000 | 0 | 0.00% |
| 01- 4411- 10- 1210 | Health Insurance | 536 | 520 | 292 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4411- 10- 1211 | Dental Insurance | 32 | 31 | 16 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4411- 10- 1220 | Social Security | 118 | 113 | 114 | 113 | 127 | 44 | 124 | -3 | -2.36% |
| 01- 4411- 10- 1225 | Medicare | 28 | 26 | 27 | 26 | 29 | 10 | 29 | 0 | 0.00% |
| 01- 4411- 10- 1230 | Deferred Compensation | 0 | 0 | 0 | 0 | 0 | 35 | 0 | 0 | 0.00% |
| 01- 4411- 20- 1294 | Educat & Training/Prof Dev. | 0 | 0 | 86 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4411- 60- 2610 | Supplies - General | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4411- 80- 2820 | Mileage | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| TOTAL HEALTH ADMINISTRATION | | 2,714 | 2,604 | 2,447 | 2,140 | 2,159 | 858 | 2,156 | -3 | -0.14% |
| Acct Number | Animal Control | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4414- 40- 2430 | Equipment Repairs | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4414- 60- 2619 | Dog Emergency Care | 200 | 200 | 200 | 200 | 400 | 0 | 400 | 0 | 0.00% |
| 01- 4414- 80- 2811 | Kennel Fees | 200 | 200 | 200 | 200 | 0 | 0 | 0 | 0 | 0.00% |
| TOTAL ANIMAL CONTROL | | 400 | 400 | 400 | 400 | 401 | 0 | 401 | 0 | 0.00% |
| Acct Number | Health & Human SRVC Agencies | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4415- 30- 2399 | Health Agencies and Hospitals | 45,000 | 45,000 | 45,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0.00% |
| TOTAL HEALTH & HUMAN SERVICE AGENCIES | | 45,000 | 45,000 | 45,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|--------------------------------|-----------------------------|--------------|--------------|---------------|----------------------------|---------------|-------------|---------------|----------------------------|---------------------------|
| Acct Number | Direct Assistance (Welfare) | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4442- 10- 1110 | Part Time Wages | 2,145 | 413 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4442- 10- 1220 | Social Security | 133 | 26 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4442- 10- 1225 | Medicare | 31 | 6 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4442- 40- 2441 | Rent, WGA | 1,500 | 0 | 10,940 | 8,450 | 12,070 | 330 | 12,070 | 0 | 0.00% |
| 01- 4442- 60- 2627 | Utilities, WGA | 870 | 0 | 565 | 0 | 1,500 | 0 | 1,500 | 0 | 0.00% |
| 01- 4442- 60- 2629 | Medical - WGA | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4442- 60- 2631 | Food Supplies WGA | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4442- 60- 2699 | Other Charges WGA | 99 | 750 | 43 | 2,414 | 750 | 2 | 750 | 0 | 0.00% |
| 01- 4442- 80- 2890 | General Assistance | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| TOTAL DIRECT ASSISTANCE | | 4,778 | 1,194 | 11,548 | 10,864 | 14,326 | 332 | 14,326 | 0 | 0.00% |
| Acct Number | Recreation Department | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4520- 10- 1110 | Full Time Rec Wages | 118,667 | 121,763 | 123,442 | 130,970 | 135,866 | 52,222 | 140,654 | 4,788 | 3.52% |
| 01- 4520- 10- 1112 | Full Time Maintenance Wages | 90,128 | 97,774 | 102,690 | 106,881 | 111,072 | 42,716 | 114,109 | 3,037 | 2.73% |
| 01- 4520- 10- 1113 | Part Time Seasonal Labor | 7,585 | 2,285 | 4,998 | 5,680 | 5,000 | 7,081 | 25,000 | 20,000 | 400.00% |
| 01- 4520- 10- 1140 | Overtime Maintenance | 482 | 532 | 166 | 90 | 700 | 0 | 711 | 11 | 1.57% |
| 01- 4520- 10- 1210 | Health Insurance | 40,824 | 44,591 | 49,168 | 51,113 | 56,264 | 17,267 | 57,552 | 1,288 | 2.29% |
| 01- 4520- 10- 1211 | Dental Insurance | 3,646 | 3,730 | 3,836 | 4,722 | 4,418 | 1,419 | 3,599 | -819 | -18.54% |
| 01- 4520- 10- 1220 | Social Security | 16,446 | 16,198 | 16,280 | 17,077 | 15,664 | 7,089 | 17,606 | 1,942 | 12.40% |
| 01- 4520- 10- 1225 | Medicare | 3,846 | 3,779 | 3,811 | 3,994 | 3,663 | 1,658 | 4,117 | 454 | 12.39% |
| 01- 4520- 10- 1230 | Deferred Compensation | 11,241 | 11,725 | 12,272 | 13,056 | 13,582 | 5,222 | 14,012 | 430 | 3.17% |
| 01- 4520- 10- 1266 | Sick Leave Incentive | 2,677 | 2,361 | 1,856 | 2,954 | 2,500 | 987 | 2,500 | 0 | 0.00% |
| 01- 4520- 10- 1290 | Longevity | 0 | 500 | 500 | 500 | 500 | 0 | 1,000 | 500 | 100.00% |
| 01- 4520- 30- 2341 | Telephone | 4,818 | 5,387 | 8,811 | 6,776 | 7,356 | 2,937 | 7,356 | 0 | 0.00% |
| 01- 4520- 30- 2343 | Internet Service | 0 | 0 | 0 | 0 | 2,640 | 881 | 2,640 | 0 | 0.00% |
| 01- 4520- 30- 2374 | Custodian | 1,508 | 1,300 | 1,200 | 1,350 | 1,300 | 400 | 1,300 | 0 | 0.00% |
| 01- 4520- 30- 2410 | Electricity | 0 | 0 | 0 | 0 | 0 | 0 | 11,682 | 11,682 | New Line |
| 01- 4520- 40- 2411 | Heat | 2,641 | 2,233 | 2,681 | 4,278 | 3,000 | 309 | 5,000 | 2,000 | 66.67% |
| 01- 4520- 40- 2412 | Water | 0 | 0 | 0 | 0 | 0 | 0 | 340 | 340 | New Line |
| 01- 4520- 40- 2425 | Vehicle Repairs | 2,561 | 4,491 | 3,923 | 4,000 | 4,000 | 1,787 | 4,000 | 0 | 0.00% |
| 01- 4520- 40- 2431 | Field Maintenance/Repairs | 8,155 | 14,031 | 10,716 | 13,283 | 8,000 | 6,747 | 8,000 | 0 | 0.00% |
| 01- 4520- 50- 2545 | Trash Removal | 1,365 | 630 | 1,008 | 1,006 | 1,400 | 390 | 1,400 | 0 | 0.00% |
| 01- 4520- 50- 2551 | Advertising | 44 | 1,268 | 258 | 792 | 400 | 0 | 400 | 0 | 0.00% |
| 01- 4520- 50- 2565 | Software Licenses | 0 | 0 | 0 | 0 | 690 | 0 | 888 | 198 | 28.70% |
| 01- 4520- 50- 2615 | Uniforms | 0 | 0 | 0 | 0 | 1,400 | 456 | 1,400 | 0 | 0.00% |
| 01- 4520- 60- 2610 | Supplies - General | 979 | 1,265 | 1,541 | 520 | 750 | 0 | 750 | 0 | 0.00% |
| 01- 4520- 60- 2612 | Equipment Purchases | 5,234 | 1,500 | 2,124 | 12,249 | 0 | 547 | 0 | 0 | 0.00% |
| 01- 4520- 60- 2620 | Office Supplies | 284 | 737 | 423 | 799 | 800 | 2,593 | 800 | 0 | 0.00% |
| 01- 4520- 60- 2625 | Postage | 57 | 112 | 84 | 120 | 100 | 0 | 100 | 0 | 0.00% |
| 01- 4520- 60- 2635 | Gasoline | 5,912 | 6,032 | 7,457 | 5,963 | 7,500 | 1,665 | 8,000 | 500 | 6.67% |
| 01- 4520- 60- 2636 | Diesel Fuel | 1,443 | 3,325 | 1,499 | 987 | 2,500 | 386 | 2,800 | 300 | 12.00% |
| 01- 4520- 70- 2762 | Equipment Lease Payment | 0 | 0 | 0 | 0 | 10,880 | 10,880 | 12,153 | 1,273 | 11.70% |
| 01- 4520- 80- 2653 | Tools & Equipment | 0 | 0 | 0 | 0 | 1,000 | 2,211 | 1,000 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|-----------------------------------|--------------------------------|----------------|----------------|----------------|----------------------------|----------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4520- 80- 2820 | Mileage | 0 | 12 | 0 | 0 | 100 | 0 | 1 | -99 | -99.00% |
| 01- 4520- 80- 2825 | Meetings & Conferences | 1,692 | 1,574 | 1,385 | 2,662 | 1,500 | 1,342 | 1,500 | 0 | 0.00% |
| 01- 4520- 80- 2840 | Vandalism | 233 | 32 | 135 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| TOTAL RECREATION | | 332,468 | 349,168 | 362,262 | 391,821 | 404,545 | 169,190 | 452,370 | 47,825 | 11.82% |
| Acct Number | Parks | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4522- 10- 1115 | Part Time Summer Mowing | 8,512 | 6,329 | 8,567 | 3,071 | 9,588 | 4,696 | 9,700 | 112 | 1.17% |
| 01- 4522- 10- 1140 | Overtime Parks | 0 | 0 | 0 | 0 | 1 | 165 | 1 | 0 | 0.00% |
| 01- 4522- 10- 1210 | Health Insurance | 777 | 302 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4522- 10- 1211 | Dental Insurance | 46 | 18 | 46 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4522- 10- 1220 | Social Security | 526 | 390 | 536 | 193 | 595 | 301 | 601 | 6 | 1.01% |
| 01- 4522- 10- 1225 | Medicare | 123 | 91 | 125 | 45 | 139 | 70 | 141 | 2 | 1.44% |
| 01- 4522- 10- 1230 | Deferred Compensation | 101 | 4 | 96 | 40 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4522- 40- 2430 | Equipment Repair & Maintenance | 674 | 1,325 | 199 | 284 | 500 | 39 | 500 | 0 | 0.00% |
| 01- 4522- 40- 2451 | Outside Hire | 1,279 | 231 | 1,667 | 0 | 1,000 | 0 | 500 | -500 | -50.00% |
| 01- 4522- 60- 2610 | Supplies - General | 1,009 | 678 | 254 | 219 | 300 | 776 | 350 | 50 | 16.67% |
| 01- 4522- 60- 2613 | Fertilizer & Lime | 344 | 2,649 | 836 | 698 | 1,000 | 0 | 1,000 | 0 | 0.00% |
| 01- 4522- 70- 2612 | Equipment Purchases | 133 | 170 | 250 | 140 | 650 | 0 | 650 | 0 | 0.00% |
| TOTAL PARKS | | 13,524 | 12,187 | 12,577 | 4,690 | 13,773 | 6,047 | 13,443 | -330 | -2.40% |
| Acct Number | Peabody Mill Environmental CTR | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4525- 80- 2830 | PMEC Subsidy | 6,000 | 0 | 0 | 0 | 1 | 0 | 0 | -1 | -100.00% |
| TOTAL PEABODY MILL ENV CTR | | 6,000 | 0 | 0 | 0 | 1 | 0 | 0 | -1 | -100.00% |
| Acct Number | Library | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4550- 10- 1110 | Full Time Wages | 407,852 | 408,977 | 374,830 | 427,648 | 440,827 | 169,541 | 451,192 | 10,365 | 2.35% |
| 01- 4550- 10- 1115 | Part Time Wages | 127,315 | 131,655 | 133,377 | 135,177 | 155,654 | 38,357 | 156,411 | 757 | 0.49% |
| 01- 4550- 10- 1210 | Health Insurance | 105,314 | 116,105 | 103,548 | 116,058 | 123,237 | 47,208 | 126,380 | 3,143 | 2.55% |
| 01- 4550- 10- 1211 | Dental Insurance | 7,039 | 7,237 | 5,874 | 6,376 | 6,448 | 2,727 | 4,487 | -1,961 | -30.41% |
| 01- 4550- 10- 1220 | Social Security | 34,941 | 34,600 | 32,215 | 35,460 | 37,488 | 13,214 | 38,177 | 689 | 1.84% |
| 01- 4550- 10- 1225 | Medicare | 8,171 | 8,073 | 7,534 | 8,293 | 8,767 | 3,091 | 8,928 | 161 | 1.84% |
| 01- 4550- 10- 1230 | Deferred Compensation | 19,265 | 20,350 | 19,763 | 22,637 | 24,245 | 8,997 | 24,816 | 571 | 2.36% |
| 01- 4550- 10- 1266 | Sick Leave Incentive | 4,808 | 5,400 | 4,930 | 5,876 | 5,658 | 3,271 | 5,658 | 0 | 0.00% |
| 01- 4550- 10- 1290 | Longevity | 2,250 | 2,333 | 1,750 | 2,250 | 2,500 | 0 | 2,500 | 0 | 0.00% |
| 01- 4550- 20- 1294 | Educat & Training/Prof Dev. | 1,053 | 1,082 | 1,324 | 1,161 | 300 | 64 | 300 | 0 | 0.00% |
| 01- 4550- 30- 2339 | Technical Consulting | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4550- 30- 2341 | Telephone | 345 | 342 | 4,860 | 2,643 | 3,960 | 1,154 | 3,960 | 0 | 0.00% |
| 01- 4550- 30- 2343 | Internet Service | 0 | 0 | 0 | 0 | 4,092 | 1,823 | 4,092 | 0 | 0.00% |
| 01- 4550- 30- 2374 | Custodian | 12,718 | 11,710 | 11,500 | 13,796 | 15,000 | 3,800 | 15,000 | 0 | 0.00% |
| 01- 4550- 30- 2395 | Outside Hire IT | 1,900 | 3,510 | 4,996 | 3,240 | 5,000 | 2,113 | 4,500 | -500 | -10.00% |
| 01- 4550- 40- 2410 | Electricity | 0 | 0 | 0 | 0 | 0 | 0 | 8,220 | 8,220 | New Line |
| 01- 4550- 40- 2411 | Heat | 5,392 | 6,075 | 9,860 | 7,181 | 10,846 | 399 | 7,900 | -2,946 | -27.16% |
| 01- 4550- 40- 2412 | Water | 0 | 0 | 0 | 0 | 0 | 0 | 1,950 | 1,950 | New Line |
| 01- 4550- 40- 2430 | Equipment Repair/Maintenance | 181 | 0 | 0 | 0 | 250 | 0 | 250 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|----------------------------------|----------------------------------|----------------|----------------|----------------|----------------------------|------------------|----------------|------------------|----------------------------|---------------------------|
| 01- 4550- 50- 2560 | Dues & Subscription | 560 | 1,253 | 520 | 925 | 1,200 | 0 | 1,200 | 0 | 0.00% |
| 01- 4550- 50- 2565 | Software Licenses-Automated Lib. | 34,555 | 35,654 | 37,658 | 39,554 | 40,500 | 36,018 | 45,000 | 4,500 | 11.11% |
| 01- 4550- 50- 2581 | Travel | 971 | 1,467 | 1,494 | 728 | 1 | 0 | 1 | 0 | 0.00% |
| 01- 4550- 60- 2620 | Office Supplies | 7,900 | 7,599 | 7,148 | 5,578 | 8,000 | 1,289 | 6,500 | -1,500 | -18.75% |
| 01- 4550- 60- 2621 | Computer Equipment | 6,257 | 3,791 | 8,534 | 13,140 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4550- 60- 2625 | Postage | 522 | 1,415 | 562 | 71 | 1,500 | 220 | 1,500 | 0 | 0.00% |
| 01- 4550- 60- 2670 | Books | 82,214 | 103,640 | 124,246 | 113,164 | 100,000 | 25,929 | 100,000 | 0 | 0.00% |
| 01- 4550- 70- 2740 | New Equipment Capital | 0 | 637 | 11,014 | 5,788 | 1 | 205 | 1 | 0 | 0.00% |
| 01- 4550- 80- 2612 | Equipment Purchases | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0.00% |
| 01- 4550- 80- 2618 | Special Events & Supplies | 0 | 0 | 0 | 0 | 16,000 | 2,975 | 16,000 | 0 | 0.00% |
| 01- 4550- 80- 2621 | Computer Equipment | 0 | 0 | 0 | 0 | 10,000 | 14,110 | 10,000 | 0 | 0.00% |
| 01- 4550- 80- 2820 | Mileage | 0 | 0 | 0 | 0 | 1,500 | 0 | 500 | -1,000 | -66.67% |
| 01- 4550- 80- 2825 | Meetings & Conferences | 10,456 | 17,806 | 15,835 | 10,907 | 1,700 | 0 | 1,700 | 0 | 0.00% |
| TOTAL LIBRARY | | 881,978 | 930,710 | 923,375 | 977,650 | 1,025,175 | 376,506 | 1,047,624 | 22,449 | 2.19% |
| Acct Number | Patriotic Purposes | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4583- 80- 2860 | 4th of July Subsidy | 8,000 | 8,000 | 8,000 | 0 | 8,000 | 0 | 8,000 | 0 | 0.00% |
| 01- 4583- 80- 2861 | Memorial Day Subsidy | 612 | 85 | 0 | 0 | 500 | 0 | 500 | 0 | 0.00% |
| TOTAL PATRIOTIC PURPOSES | | 8,612 | 8,085 | 8,000 | 0 | 8,500 | 0 | 8,500 | 0 | 0.00% |
| Acct Number | Heritage Commission | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4589- 10- 1115 | Part Time Wages | 680 | 438 | 353 | 318 | 1,264 | 178 | 1,316 | 52 | 4.11% |
| 01- 4589- 10- 1220 | Social Security | 42 | 51 | 22 | 20 | 78 | 11 | 82 | 4 | 5.13% |
| 01- 4589- 10- 1225 | Medicare | 10 | 12 | 5 | 5 | 18 | 2 | 19 | 1 | 5.56% |
| 01- 4589- 30- 2382 | Outside Hire | 0 | 0 | 0 | 0 | 50 | 0 | 50 | 0 | 0.00% |
| 01- 4589- 50- 2550 | Printing | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0.00% |
| 01- 4589- 60- 2610 | Supplies - General | 0 | 0 | 0 | 0 | 82 | 0 | 82 | 0 | 0.00% |
| 01- 4589- 60- 2621 | Computer Equipment | 0 | 0 | 0 | 0 | 80 | 0 | 80 | 0 | 0.00% |
| 01- 4589- 80- 2618 | Special Events & Supplies | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0.00% |
| 01- 4589- 80- 2825 | Meetings & Conferences | 0 | 0 | 0 | 100 | 300 | 0 | 300 | 0 | 0.00% |
| TOTAL HERITAGE COMMISSION | | 732 | 500 | 380 | 443 | 2,572 | 191 | 2,629 | 57 | 2.22% |
| Acct Number | Conservation Commission | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4611- 10- 1115 | Part Time Wages | 238 | 969 | 2,414 | 3,118 | 3,057 | 789 | 3,509 | 452 | 14.79% |
| 01- 4611- 10- 1220 | Social Security | 15 | 35 | 150 | 193 | 190 | 49 | 218 | 28 | 14.74% |
| 01- 4611- 10- 1225 | Medicare | 3 | 8 | 35 | 45 | 44 | 11 | 51 | 7 | 15.91% |
| 010- 4611- 20- 1294 | Education & Training/Prof. Dev | 0 | 200 | 862 | 1,676 | 750 | 0 | 750 | 0 | 0.00% |
| 01- 4611- 40- 2482 | Surveying | 0 | 0 | 375 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4611- 40- 2483 | Land Management | 9,274 | 3,449 | 3,085 | 0 | 0 | 3,851 | 0 | 0 | 0.00% |
| 01- 4611- 40- 2484 | Town Meadow Maintenance | 3,492 | 4,999 | 1,073 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4611- 40- 2486 | Water Crossing Repair & Maint | 0 | 716 | 3,213 | 5,238 | 3,000 | 0 | 3,000 | 0 | 0.00% |
| 01- 4611- 40- 2487 | Invasives Mitigation | 0 | 4,000 | 0 | 8,920 | 3,000 | 3,499 | 3,800 | 800 | 26.67% |
| 01- 4611- 40- 2488 | Signage | 0 | 1,130 | 2,670 | 0 | 1,500 | 3,649 | 1,500 | 0 | 0.00% |
| 01- 4611- 40- 2489 | Kiosk | 0 | 0 | 982 | 0 | 0 | 0 | 0 | 0 | 0.00% |

| Acct Number | Department | 2017 Actual | 2018 Actual | 2019 Actual | (unaudited) FY20 Actual | FY21 Budget | FY21 Actual | FY22 Draft #3 | FY22 v FY21 Variance \$ | FY22 v FY21 Variance % |
|--------------------------------------|--|-------------------|-------------------|-------------------|----------------------------|-------------------|------------------|-------------------|----------------------------|---------------------------|
| 01- 4611- 50- 2560 | Dues & Subscriptions | 804 | 684 | 700 | 700 | 1,200 | 700 | 1,200 | 0 | 0.00% |
| 01- 4611- 50- 2564 | Education & Outreach | 0 | 620 | 351 | 0 | 2,250 | 0 | 2,500 | 250 | 11.11% |
| 01- 4611- 60- 2625 | Postage | 99 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| TOTAL CONSERVATION COMMISSION | | 13,924 | 16,811 | 15,910 | 19,891 | 14,991 | 12,549 | 16,528 | 1,537 | 10.25% |
| Acct Number | Principal - L-T Bonds & Notes | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4711- 90- 2209 | Bridge Loan | 0 | 140,017 | 140,017 | 39,302 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4711- 90- 2210 | Principal Rd Const Phase1 & 2 | 306,000 | 306,000 | 306,000 | 306,000 | 306,000 | 0 | 306,000 | 0 | 0.00% |
| 01- 4711- 90- 2211 | Road Construction Bond Spring Rd | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | -50,000 | -100.00% |
| 01- 4711- 90- 2214 | Principal - Road Construction FY 14 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 0 | 200,000 | 0 | 0.00% |
| 01- 4711- 90- 2215 | Principal - Road Construction FY 15 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 100,000 | 200,000 | 0 | 0.00% |
| 01- 4711- 90- 2216 | Principal - Road Construction FY 16/17 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 0 | 0.00% |
| 01- 4711- 90- 9502 | Septic Loan - Phase 2 | 0 | 0 | 0 | 0 | 11,900 | 0 | 11,900 | 0 | 0.00% |
| 01- 4711- 90- 9503 | Septic Loan - Phase 3 | 0 | 0 | 0 | 0 | 11,380 | 0 | 11,380 | 0 | 0.00% |
| 01- 4711- 90- 9504 | Septic Loan - Phase 4 | 0 | 0 | 0 | 0 | 8,647 | 0 | 8,647 | 0 | 0.00% |
| TOTAL PRINCIPAL BONDS | | 1,156,000 | 1,296,017 | 1,296,017 | 1,195,302 | 1,187,927 | 550,000 | 1,137,927 | -50,000 | -4.21% |
| Acct Number | Interest L-T Bonds & Notes | 2017 Actual | 2018 Actual | 2019 Actual | FY20 Actual | FY21 Budget | FY21 Actual | FY22 Request | Variance \$ | Variance % |
| 01- 4721- 90- 2209 | Bridge Loan Interest | 0 | 3,894 | 4,656 | 1,011 | 0 | 0 | 0 | 0 | 0.00% |
| 01- 4721- 90- 2210 | Int. Rd Const Phase1 & 2 | 65,821 | 58,567 | 51,234 | 44,021 | 36,567 | 0 | 29,254 | -7,313 | -20.00% |
| 01- 4721- 90- 2211 | Road Construction Bond Spring Rd | 7,574 | 6,034 | 4,522 | 2,974 | 1,511 | 1,503 | 0 | -1,511 | -100.00% |
| 01- 4721- 90- 2214 | Int. - Road Construction FY 14 | 31,389 | 27,111 | 22,463 | 17,979 | 13,479 | 0 | 9,000 | -4,479 | -33.23% |
| 01- 4721- 90- 2215 | Int. - Road Construction FY 15 | 37,090 | 32,305 | 26,522 | 21,905 | 17,220 | 9,206 | 12,660 | -4,560 | -26.48% |
| 01- 4721- 90- 2216 | Int. - Road Construction FY 16/17 | 30,291 | 82,703 | 73,650 | 64,425 | 45,946 | 55,264 | 45,946 | 0 | 0.00% |
| 01- 4721- 90- 9502 | Septic Loan - Phase 2 | 0 | 0 | 0 | 0 | 1,250 | 746 | 750 | -500 | -40.00% |
| 01- 4721- 90- 9503 | Septic Loan - Phase 3 | 0 | 0 | 0 | 0 | 2,167 | 2,165 | 1,802 | -365 | -16.84% |
| 01- 4721- 90- 9504 | Septic Loan - Phase 4 | 0 | 0 | 0 | 0 | 1,510 | 0 | 1,258 | -252 | 0.00% |
| TOTAL INTEREST BONDS | | 172,165 | 210,614 | 183,047 | 152,316 | 119,650 | 68,884 | 100,670 | -18,980 | -15.86% |
| GRAND TOTAL | | 11,967,637 | 13,393,617 | 13,305,564 | 13,954,349 | 14,616,376 | 5,637,438 | 14,872,676 | 256,300 | 1.75% |