

Town of Amherst, NH BOARD OF SELECTMEN AGENDA

MONDAY, OCTOBER 12, 2020 6:30 PM

Please click the link below to join the
webinar:https://us02web.zoom.us/j/84650783817Telephone:301 715 8592Webinar ID: 846 5078 3817If you can not access this meeting, please call:603.440.8248.

- 1. Call to Order
- 2. Citizens' Forum

3. Scheduled Appointments

- 3.1. Amherst Garden Club: AGC Anniversary Legacy Gift Proposal
- 3.2. Bike/Ped Action Committee: 2021 Potential Grant Funding Opportunities

4. Strategic Plan Presentations FY22: Conservation Commission, Public Works, Administration

- 4.1. FY22 ACC Strategic Plan
- 4.2. DPW FY22 Strategic Plan Presentation
- 4.3. FY22 Admin & Finance Strategic Plan

5. Administration

- 5.1. General Administrative Updates
- 5.2. PD Renovation Change Orders

6. Staff Reports

- 6.1. Signing of Revised MS-535 form
- 6.2. Town Hall pave gravel parking on Courthouse

7. Approvals

- 7.1. Accounts Payable Manifests and Meeting Minutes September 28, 2020
- 8. Action Items

9. Old/New Business

Adjournment

Next Meeting: October 26, 2020

To: The Amherst, NH Board of Selectmen From: The Amherst Garden Club Date: Meeting, October 12, 2020

AGC Anniversary Legacy Gift Committee

Christy Belvin, Chair John Bement Edie Gambee Anne Krantz Nancy Head, AGC Anniversary Committee, Chair Kathy Brundage, AGC President

The Amherst Garden Club was founded in 1971. 2021 marks the Club's 50th Anniversary. The Legacy Gift Committee was charged with bringing forward a recommendation of a suitable gift to the Town of Amherst.

The Amherst Garden Club presents the following proposal to the Amherst Board of Selectmen for your review. We request your approval of this project as the Club's gift to the town in commemoration of our Club's 50th Anniversary:

Installation of a Granite Stone Bench along with a Kousa Dogwood Tree at the historic open space at the corner of Mack Hill and Jones Road.

The installation would be in the spring of 2021 as the Club's 50th Anniversary Legacy Gift, with The Amherst Garden Club paying for the acquisition and installation costs.

OUR GUIDELINES IN RESEARCHING A SUITABLE PROJECT

- Input from members in the survey Nancy Head sent to club members in 2019 relative to what it might be and the cost
- Parameters the Committee identified at the outset
 - Low Maintenance
 - Visibility most likely in a location in or close to the village center
 - Clearly Identifiable as The Garden Club's 50th Anniversary Gift
 - Longevity and Permanence
 - Suitability to the character of the Town
 - Cost, both initial and ongoing

REASON FOR RECOMMENDING THIS SITE

- It will draw attention to this location's historic significance as the site of the original Meeting House in Amherst
- It would be an attractive feature to passing cars and pedestrians
- A bench welcomes pedestrians to a rest stop along a popular walking route from the village center
- There had been an ornamental crab tree at this location previously so there is precedent for an ornamental tree at this site

The tree and bench would be placed at the Jones Road end beyond the overhead electric wires so there would be no contention with the wires as the tree grew

The stone at the south end of this open area at the corner of Mack Hill and Jones Road reads:

HERE WAS ERECTED THE FIRST MEETING HOUSE IN AMHERST, MAY 16, 1739. IN 1771 GIVEN TO THE COUNTY FOR ITS COURT-HOUSE. REMOVED TO THE PLAIN IN 1799 AND THERE BURNED. THIS STONE PLACED JUNE 17, 1910



REASONS FOR RECOMMENDING A TREE

- The planting of a tree in commemoration of The Amherst Garden Club's 50th anniversary relates to our mission of providing and maintaining civic landscaping throughout our town
- Planting a tree relates to our focus on gardening

REASON FOR SPECIFICALLY RECOMMENDING KOUSA DOGWOOD

- Ornamental year round with attractive foliage and bark and flowering for @ 6 weeks in June and red fruiting in the fall
- Cornus kousa is a hardy and disease resistant variety suited for Zone 5 and has been used elsewhere in the village
- The morning sun and afternoon shade at the site is appropriate to a Dogwood (Cornus) that does best in partial shade
- It is moderate in size 15-30 feet high
- Consultation with Perry Day, John Cochran at Amherst Garden Center, and online research

REASON FOR RECOMMENDING THE GRANITE BENCH WE ARE PROPOSING:

- Inviting
- Permanent and maintenance free
- Can be inscribed as AGC 50th Anniversary commemorative gift
- The look of the older, seasoned, natural granite piece suitable as a bench that we are proposing is unique, unlike a contemporary, commercially available granite bench.
- It suits the historic nature of the site and is compatible with the large granite blocks that have been placed elsewhere in the village for seating by the Town at Knight Field and Upper Wilkins Field

Note: The base blocks in the photos on the following page are where this granite piece is currently being stored. Adam Medlyn at Medlyn Monument in Milford will make blocks appropriate for this bench top in both appearance and height.

SPECIFICS

Sources:

Bench: Medlyn Monument Milford, NH. Adam Medlyn will furnish the bench, inscription and installation

Tree: Amherst Garden Center John Cochran is very enthusiastic about supporting us with this project if approved and will acquire the tree we specify, provide it to the Club at cost, and assist with its planting.

Continuing Maintenance:

Bench None other than Medlyn Monument can adjust the bench should it settle out of level in the future.

Tree There will be coordination with Town Public Works, the adjacent neighbors Adam Jacobs and Scott Blair, and AGC for the consistent watering that will be required during the entire first and second year after planting in Spring 2021.

Timeline:

Notifications and/or Approvals	
Input from Perry Day, Amherst Public Works	July 2020 and ongoing
Immediate neighbors to the site: Adam Jacobs, Scott Blair, Bob Rowe	Contacted Sept. 2020, and positively received
Amherst Historic District Commission	Positively received at Sept. 17, 2020 meeting
AGC Legacy Committee agreement	Sept. 2020
Amherst Historical Society, as a courtesy	Sept. 2020
Amherst Heritage Commission, as a courtesy	Sept. 2020
Amherst Garden Club Board of Directors	Sept. 24. 2020 approved for referral to membership
Amherst Garden Club Membership	Oct. 1, 2020, approved by the membership
Amherst Board of Selectmen	Oct. 12, 2020, pending
Final Commitment (and deposit) to Vendors	Nov., Dec. 2020
Installation	Spring 2021

We hope you agree that the proposed enhancement to this very visible and important open space in the Amherst Historic District is a fitting 50th Anniversary gift to the Town and will vote to approve it as such.

Respectfully submitted by,

AGC Anniversary Legacy Gift Committee: Christy Belvin, Chair John Bement Edie Gambee Anne Krantz Nancy Head, AGC Anniversary Committee, Chair Kathy Brundage, AGC President The Amherst Garden Club (continued)

Cornus kousa Dogwood tree to be planted beside or behind the bench; Flower color white or pink TBD





IMAGES OF THE GRANITE BENCH WE ARE PROPOSING

Granite Bench from Medlyn Monument, Milford, NH

 $5\frac{1}{2}$ feet in length. From Barretto Granite Quarry in Milford in 1970s, and used from that time until recently as a front doorway threshold. Custom base blocks will be fabricated.

front



The back side is smooth and will be inscribed with wording TBD but likely to be something like this:

Amherst Garden Club 1971-2021 Commemorating 50 year





Amherst Conservation Commission

FY22 Strategic Plan

Key Points

- ACC is following a "Conservation Plan" that guides its activities and ensures compliance with RSA 36-A
- ACC manages 2600 acres (13% of Amherst)
- ACC's funding strategy attempts to balance expenses from its Town Budget with support from its Conservation Fund

Mission and Strategies

The Amherst Conservation Commission (ACC) protects and manages the town's biodiversity and natural resources, and promotes the public use of natural open space for low-impact outdoor recreation that is consistent with conservation.

The ACC's strategies for pursuing its mission are to:

- Influence zoning, planning and zoning adjustments
- Acquire property and development rights where appropriate for conservation
- Manage town forests
- Manage town grasslands
- Control invasive species on ACC-managed lands
- Promote low-impact outdoor recreation
- Educate citizens about Amherst's biodiversity and natural resources

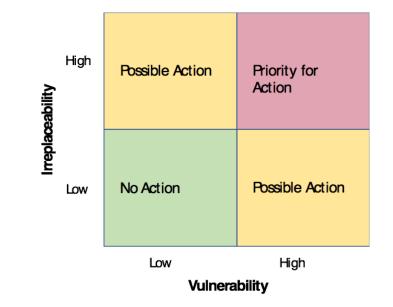
Strategy 1. Influence Zoning and Planning

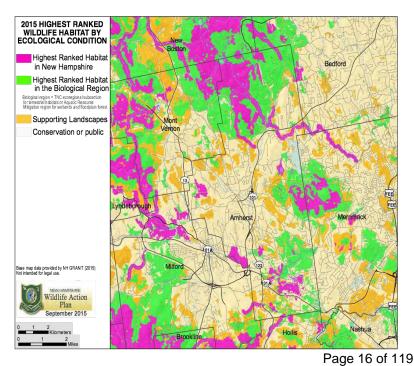
- Provide input on Zoning Ordinance
- Work with Planning Board to ensure Amherst's natural resources are fully addressed in the town's Master Plan
- Advise Planning Board on conditional use permit applications for project impacting wetlands and water resources
- Review permit applications to NHDES for impacts to wetlands under Section 404 of Clean Water Act



Strategy 2. Acquisitions

- Acquire properties or development rights for the purpose of conserving priority lands in town
- Conservation Fund used for acquisitions revenue from 100% of the Land Use Change Tax (LUCT) and 100% of profits from town forests
- Prioritization scheme developed. ACC does *not* endorse generic % land target





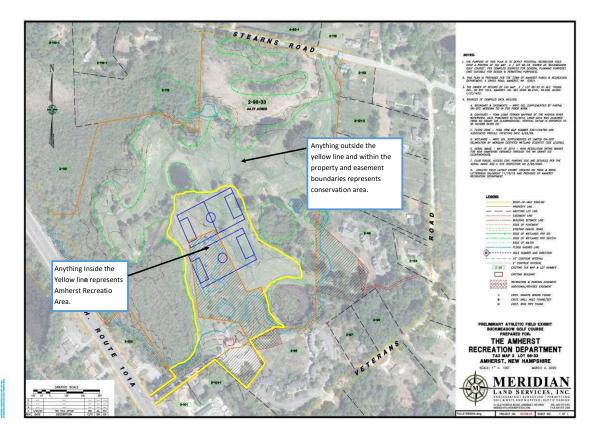
Strategy 3. Manage Town Forests

- ACC manages town forests. These include 10 areas, totaling 1566 acres
- Forest Management Plan
- Management has 3 objectives:
 - a) forest health and biodiversity conservation
 - b) public recreation
 - c) revenue generation
- Significant shift to custom GIS planning application



Strategy 4. Manage Grasslands

- ACC serves as the manager of various grasslands. These include 15 areas, totaling 270 acres, including recent acquisition of Buck Meadow
- ACC has developed a management plan for each of its actively managed properties. Management addresses conservation needs set forth in NH State Wildlife Action Plan



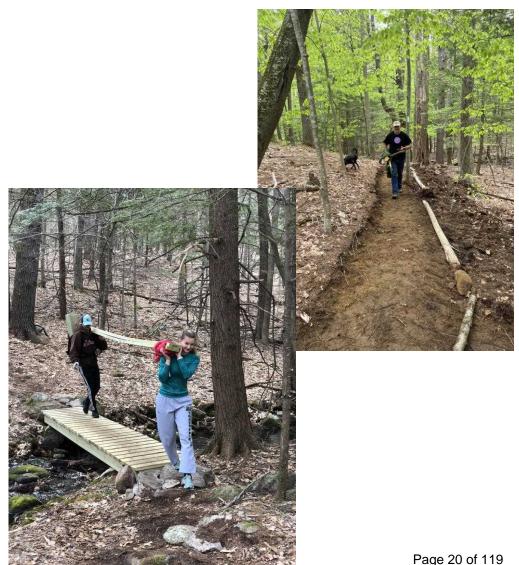
Strategy 5. Control Invasive Species

- ACC will seek to control invasive *plant* species throughout Amherst
 - Direct control of invasive species on ACC managed public lands
 - Collaborative control with DPW
 - Encourage private landowners to control invasives



Strategy 6. Low-impact Outdoor Recreation

- ACC promotes low-impact outdoor recreation on the lands that it manages
 - >30 miles of trails
 - Hiking, biking & X-country skiing
 - Hunting
- Major contributions of labor and materials from Amherst residents, Eagle Scout projects, and regional trails organizations (e.g. NEMBA)
- Major trail additions to Joe English this year
- Addition of Buck Meadow this year



Strategy 7. Public Education & Outreach

- Developed a PE&O Plan
- Includes three major objectives
 - Outreach & Engagement
 - Partnerships & Collaboratives
 - Communications & Media
- Strengthens the ACC's mission and relationships with Amherst residents



Financial Strategy

Town Budget

- Annual costs that directly affect citizen use and engagement:
 - Infrastructure (bridges, kiosks, signage, etc)
 - Trail development and upkeep
 - Educational outreach (workshops, etc)
 - Professional development (commissioner education)
 - Administrative support
 - Invasives control planning & management

Conservation Fund

- Costs affecting natural habitat:
 - Property Acquisitions
 - Surveys, legal costs for potential acquisitions
 - Habitat improvement (planning efforts, timber harvests, mowing, etc)
 - Capital purchases (machinery, tools, etc)
 - As directed by town warrant

			'20 Actuals	'21 Budget	Proposed '22 Budget
01-4611	10-1115	Wages	\$3,118.14	\$3,057.00	\$3,057.00
	20-1220	Social Security	193.33	190.00	190.00
	20-1225	Medicare	45.18	44.00	44.00
	20-1294	Educ. Training Prof Dev	1,675.98	750.00	750.00
	20-2482	Surveying			
	40-2483	Land Management			
	40-2484	Meadow Maintenance			
	40-2486	Water Cross Repair & Maint.	5,238.46	3,000.00	3,000.00
	40-2487	Invasives Mitigation	3,320.15	3,000.00	3,800.00
	40-2488	Signage		1,500.00	1,500.00
	40-2489	Kiosk			
	50-2560	Dues & Subscriptions	700.00	1,200.00	1,200.00
	50-2561	Educational Outreach		2,250.00	2,500.00
	60-2625	Postage			
		Total	\$14,291.24	\$14,991.00	\$16,041.00



DEPARTMENT OF **PUBLIC** WORKS Strategic Plan **FY22-FY26**

Targeted Outcomes



Outcome #1 (Roads):

68% or greater of Amherst roads are rated good according to industry standard pavement condition index (PCI) by 2025

Outcome #2 (Bridges):

By 2025, six additional Amherst bridges & water crossings will be built or upgraded to last for 75+ years with the last 3 enrolled in DOT's program **Targeted Outcomes Continued...**



Outcome #3 (Buildings):



Outcome #4 (Management systems):

By 2025 all Amherst Town buildings and outbuildings will be functionally sound and compliant with all appropriate regulations and codes By 2020 will have achieved workforce productivity of 90%

Targeted Outcomes...



Outcome #5 (Stormwater):

Clean Water Act:

- Continued compliance with EPA issued Municipal Separate Storm Sewer System (MS4) permit
- Requires collaboration between DPW and Office of Community Development



Roads

By 2025 68% or greater of Amherst roads will be rated good according to industry standard pavement condition index (PCI)

Roads Continued...

- Shifting Balance of Road Ratings
 - Strong desire from residents to improve road quality
 - #1 question asked: "When will my road be done?"
 - * 7-year road plan assumes \$100K annual budget increase to attain goal
 - All Town roads have been evaluated and rated
 - Rated as Green, Yellow, or Red
 - Plan prioritizes Arterials, Feeders, Thru Roads, then Cul-de-sacs

Roads Continued...

Planned Road Miles by Year to Attain Goal (FY19-FY25)

	Year	Year	Year	Total	Total	Total	
	Yellow to	Red to	Overlay	Green	Yellow	Red	
	Green	Green	(Red)	Miles	Miles	Miles	Funding
19				54	34	29	\$ 1,100,000
FY20	0.4	4.0	0.1	60	31	25	\$ 1,200,000
FY21 Planned	0.4	2.3	1.6	63	31	22	\$ 1,300,000
FY21 w/o AMS	0.2	1.6	2.1	62	31	23	\$ 650,000
FY21 w AMS	0.5	2.3	2.1	63	31	22	\$ 650,000
FY22	1.1	1.7	0.7	66	30	20	\$ 1,400,000
FY23	1.3	2.4	1.5	67	31	20	\$ 1,500,000
FY24	0.3	4.1	1.1	71	30	16	\$ 1,600,000
FY25	0.4	2.9	0.0	74	30	13	\$ 1,700,000
FY26	2.5	2.1	0.0	79	27	11	\$ 1,800,000
% at end				68%	23%	9%	\$ 11,800,000

Bridges

By 2025, six additional Amherst bridges & water crossings will be built or upgraded to last for 75+ years with the last 3 enrolled in DOT's program



Bridges Continued...

- There are 20 Bridges and Water Crossings
 - ♦ Green 9
 ♦ Yellow 3
 ♦ Red 3
 - Large Culverts 3
 - ✤ Closed 2
- Plan Requires \$200K / Year Through FY2026 to Reach Goal
 - Will fund 3 state aid bridges on NH red-list
 - One each in FY22, FY23, and FY25
- August 2020 Public Zoom Meeting
 - Met with residents to discuss concerns for Thornton Ferry Road 1 bridge (over Beaver Brook), and Mont Vernon Road bridge (over Caesar's Brook)
 - Satisfies NHDOT Bridge Aid Requirement

Bridges Continued...

- There Are 3 Large Culverts to Plan For
 - They are being monitored with no further significant deterioration observed
 - While not a large culvert we are also monitoring the 2nd long culvert crossing on The Flume
 - Preliminary plan in progress for accelerated deterioration
- Maintenance Will Be Performed Next Year For The Boston Post Road Crossing Over The Souhegan River

Town Buildings

By 2025 all Amherst town buildings and outbuildings will be functionally sound and compliant with all appropriate regulations and codes.

Town Hall

Town Buildings Continued...

Town Buildings Current Conditions

	Town Hall	Central Fire	South Fire	Police	Library	Recreation	DPW	Buckmeadow
Structure/Shell	\diamond	-	-			-	+	+
Heating	-		-	-		-		+
Air Conditioning	\Diamond	\diamond	-	-	¢	-	¢	*
Work/Mtg. Spaces		٠				0	¢	٠
Sanitary Systems	-	-	-			-	+	
Utilities	-	-	-	-	+	\diamond		+
Storage Spaces			-	-	-			
Grounds/Drainage						-		+

Town Buildings Continued...

Completed Improvements

- Town Hall chimney common to the fireplaces has been capped, sealed and filled with perlite to stabilize the interior brick deterioration
- Recreation upgraded electrical service following a lightning strike
- Library replaced two Freon A/C units.
- Covid-19 building adaptation
 - Erected the ramp/platform for the Town Clerks' outside window
 - Erected various service window and personnel guards
 - Separated DPW crew for morning muster and planning for winter separation
 - Wireless audio/visual doorbells and remote-control door locks

Town Buildings Continued...

Required Work by Building

- Town Hall
 - ✤ Brick restoration work
 - Side door replacement
 - A/C replacement for Freon
 - ✤ Basement storage space

Fire/Rescue

- ✤ A/C replacement for Freon
- Install switch gear and circuitry for emergency generator from PD
- ✤ South Fire drainage.

Town Buildings Continued...

- Required Work by Building Continued...
 - Police Department
 - Replace rear siding, fascia boards and roof following completion of PD renovation
 - ♦ Library
 - Replace remaining A/C unit for Freon (2 units have already been replaced)
 - Recreation
 - Site drainage improvements
 - ✤ DPW
 - ✤ A/C replacement for Freon
 - Mechanic's building (in progress)
 - Garage bays repurposing
 - Clocktower Steeple
 - Painting/wood preservation

DPW Management Systems

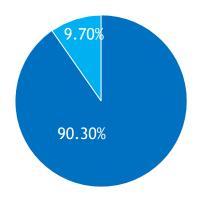
By 2020 Amherst DPW will achieve work force productivity of 90%.

Mobile 311

2020 WORKFORCE PRODUCTIVITY

"Work Planned with the right people, in the right place, at the right time, with the right equipment."

- Work Orders Completed/In-Progress
- Work Orders Not Completed



- Continued Implementation in New Ways:
 - Used to Track Winter Storm Operations / Winter Storm Reporting
 - Used to Track COVID-19 Labor Hours
 - Used for Reporting to Assist with COVID-19 Planning
 - All work, including resident concerns addressed within a work order.
- Continued to Improve Productivity:
 - Achieved Workforce Productivity of 90.3% (2020)
 - Using work orders entered against those completed
 - Targeted Training for Employees
 - Core training and identified skills
 - Increased Oversight
 - Work orders incorporated into daily work assignments
 - Road Foreman and Asst. DPW Director

We	dnesday April 15 2020	DegF Now	42	Wind Chill	ks - Job Assignment : Ground		12:21:44 PM
	Job Description	DegF High		Humidity	Weather	Flurries	
				WOR			wo#↓
١.	HIGHWAY			Gravel ro	ad Grading		
	County Rd - Green Rd						1205350
	FACILITIES	64 C		Other -	Facilities		
	Town Hall ramp and win	dow					11924025
	FACILITIES			Other -	Facilities		
	Sanitize Facilities						11886730
	CEMETERIES			Equipment	Maintenance		
	Mowers	10.5					19053534
	HIGHWAY			Tra	lining		
	CDL Test						1205355
	CEMETERIES			General N	Aaintenance		
	Pull Silt fence at Forest v	fiew cemetery					1205354
	FACILITIES			TI	rash		
	Town Wide						12053124
	HIGHWAY			Vehicl	e Repair		
	truck 9		12: 342				12053648

DPW Management Systems for Winter Operations

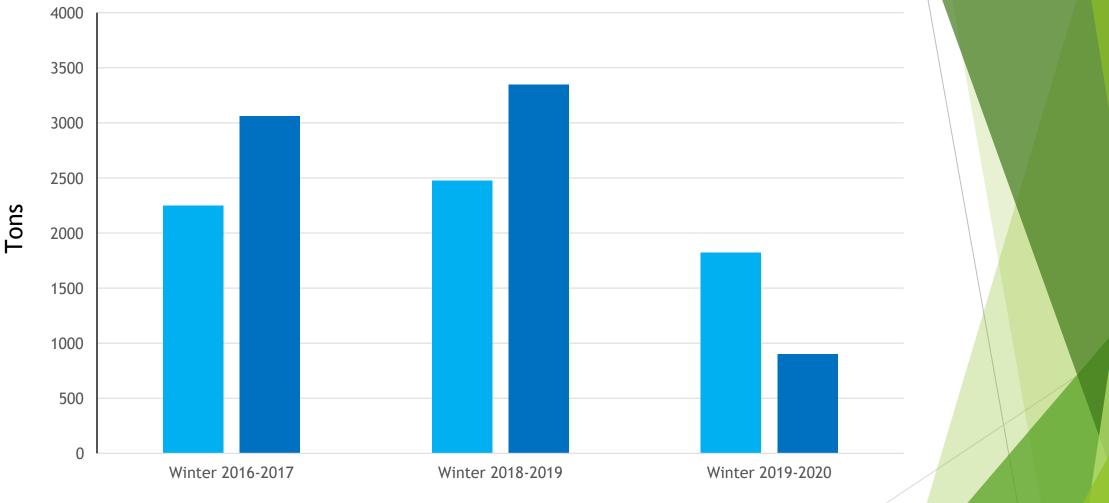
- Improved Record-keeping and Data Analysis
 - Used Mobile 311 for Winter Storm Management
 - Use of Precision Weather Forecast
- Continued Study and Implementation of Industryleading Technology
 - Implementation of Green Sno-Pro Best Management Practices (BMPs) including regular spreader calibration and record keeping
 - Investments in Spreader Computer / Sprayer Equipment
 - Training and Collaboration with Innovative Surface Solutions, Inc.
 - Positive Feedback From NHDES
- Collaboration with Amherst Conservation Commission
 - Overall benefit to the environment for reduced salt/sand use



DPW Management Systems for Winter Operations Continued...

- Significantly Reduced Financial and Environmental Impact from Storms
 - Reduced Salt Usage by 32.5% in 2019/20 Versus 2018/19
 - ✤ 14 Tons / Storm Less Salt Used
 - ✤ \$700 / Storm Less in Salt Costs
 - Reduced Sand Usage by 73.2% in 2019/20 Versus 2018/19
 - 72 Tons / Storm Less Sand Used
 - \$613 / Storm Less in Sand Material Costs
 - Less Material Used Equates to Savings in Labor, Fuel, and Equipment/Vehicle Maintenance Costs
 - Sand Use Reduction of 73.2% Translates to Similar Savings in Other Budgets to Include:
 - Sweeping Budget \$6,000 annually
 - Catch Basin Cleaning Budget \$10,000 annually
 - Sand Purchasing Budget \$15,000 annually

Winter Materials Used



Total Salt Used Total Sand Used

DPW Managements System Improvements

New Methods of Road Stabilization

Gravel Road

Maintenance

- Ditched All Gravel Roads Before Grading
- Setup Water Truck to Pre-Wet Roads Before Grading and Calcium Application

Training / Collaboration with Vendors

- Calibration Information from Allstate
- Chemical Application Training from Innovative

Pre-Trip Inspections

Per DOT Guidelines

Increased Awareness of Mechanical Deficiencies

 May Lead to Cost Savings Before Deficiency Becomes Worse

Increased Safety

Semi-Annual Reviews

Best Management Practice

Lets Employees Know What They are Doing Well / What They Can Improve on

Sets Goals For Employees / Managers

DPW Managements System Improvements Continued...

- **Updated Department Policies**
 - Winter Operations Property Damage Policy (#19-001)
 - Winter Operations Mailbox Damage Policy (#19-001)

Brushing Policy (#20-001)

Vehicle / Equipment Inspection Reporting Procedure Policy (Dated 4-20-2020)

Equipment Greasing Policy (Dated 4-14-20)

Management Systems FY22 Goals

FY22 Management Systems Goals



Update DPW Policies / Procedure Handbook

Standard Operating Procedures (SOP) Job Descriptions



Development and Implementation of Promotion Matrix

Give Employees a Clear Path to Success Improve Communications Capabilities

Cell Phones for All Personnel



Improve File Systems Management

Develop SOP

Research Project Management Software

FY22 Management Systems Goals



Refine Winter Operations

Further Reduce Salt/Sand Use During Winter Operations

Develop Emergency Winter Opeartions Plan Vehicle/Equipment Lease -Purchase Plan Continue to Replace

Renew

Vehicles/Equipment When Cost Effective to Maintain Fleet Viability

Reduce the Need for Untimely and Costly Repairs



Further Mobile 311 Implementation

Realize 1 to 1 Ratio of Tablets to Personnel



Transfer Station Throughput

Collect and Analyze Data

Develop/Present Solutions

FY22 Management Systems Goals Continued...

- Lease-Purchase Multi-Year Plan
 - The plan is robust and well-funded
 - The fleet's condition and makeup is improving from following the plan
 - \$250K is already within budget
- Lease-Purchases have not occurred since discovery that the plan has not been advertised or discussed to make residents aware that the intention of the plan is to replace vehicles/equipment using a lease/purchase agreement.
 - DPW has paid cash for the last several vehicles and needed to modify the plan to accommodate the limited purchasing power
 - The modifications are accommodated and made up for if we are able to utilize lease-purchases in the future

FY22 Management Systems Goals Continued...

- Transfer Station (TFS)
 - DPW believes that the TFS is approaching capacity for resident throughput
 - This is not about trash or recycling capacities, rather the current configuration of the recycling and trash deck
 - COVID-19/social distancing restricts our ability to make easy layout changes
 - DPW will gather data for total trip/parking times for recycling and trash
 - DPW has developed a short questionnaire to help gather data on the topics of recycling and trash trip frequency from residents
 - If collected data confirms DPW's belief of throughput capacity, we will present configuration options that will alleviate this problem
 - A preliminary concept DPW has considered could cost on the order of \$150K and include overhead protected drive-thru trash disposal adjacent to the existing recycling

Stormwater

 Amherst will continue to comply with evolving requirements of the EPA's Clean Water Act under the MS4 permit by:

Collaborating with the Office of Community Development (OCD)

- Develop new ways of achieving compliance
- * Addressing new permit requirements outside narrow scope of DPW
- Collaborate with Amherst Conservation Commission (ACC)
 - * Update to new MS4 regulation will be collaborative effort between ACC, OCD, and DPW

Stormwater Continued...

Stormwater Improvements:

- Road runoff, culvert replacements, and other drainage measures are considered when planning road reconstruction
- Reduced salt/sand usage
 - Reduced need for street sweeping
 - Reduced need for catch basin sump cleaning

Road Segment name	PCI	Road	Total	Red	Yellow	Green	Original	Updated	l wrk yr	Last Work	Year	Recommended	Red	Yellow	Green		
		Designat															
	Index	ion	Feet	Feet	Feet	Feet	1-7	1-7	<u>0-7</u>		of work	Treatment		Estimated C	osts	Est. Plan \$	Notes
Austin Road -1- (Horace Greeley Road to gravel)	58	Local			1,112		7	7	1			2" Mill & Fill, R-3		50,000		\$50K	Plus tree \$
Austin Road (gravel section) 5,438'	1	Local									1						
	1										1						reclaim vs box Plus tree
Austin Road -2 - (Pine Top to Mack Hill Road)	39	Local		2,122			6	6				Shallow box & R-2	150,000			\$150K	and drainage \$
Total Length, Austin Road	1		8,672								T						
Aglipay Drive	78	Local				3,305				chip seal	2011	R-1			9,916		
Airline Drive	95	Local				454				new pave	2018						
Amherst Street-1 -(T/L to Border St)	56	Arterial	*****		1,050		2	2	2*		1	2" Mill & Fill		40,000		\$40K	
Amherst Street -2- (Border to Miles)	80	Arterial				4,315				Full Depth	2010	R-1			12,945		
······	1										1						reclaim vs box (counted as
																	double width to defeat 20'
Amherst Street -3- (Miles to Boston Post)	38	Arterial		3,950			6	2	2*			Shallow box	400,000			\$400K	wide assumption.
Amherst Street -4- (Boston Post to Courthouse Rd)	62	Arterial			775				2*		<u>.</u>	2" Mill & Fill		27,900			
Amherst St - 5- (Courthouse-Bab Lake Rd, state) 3,600		Arterial							l		ļ						
Total Length, Amherst Street	-		10,090								<u>.</u>						Ļ
Arrow Lane	53	Local			1,943						ļ	2" Mill & Fill		69,949			<u>.</u>
Baboosic Lake Road -1- (Spring to Pond Parish)	97	Arterial				9,509				Reclaim	2014	R-3			28,527		
Baboosic Lake Road -2- (Pond Parish to T/L)	97	Arterial				3,543				Full Depth	2015	R-3			10,629		
Total Length, Baboosic Lake Road]		13,052														<u>.</u>
Bayberry Drive	41	Local		1,109			2	3				Shallow box	75,000			\$75K	reclaim vs box
Beaver Brook Circle	75	Local				2,207				chip seal	2010	2" Mill & Fill			79,453		
Bloody Brook Road	51	Local			3,807						1	2" Mill & Fill		137,048			
Blueberry Hill Road	61	Local			4,910				1		1	2" Mill & Fill		176,774			
Border Street -1- Milford T/L to Wheeler Road	94	Local				1,909				Reclaim	2015	R-2			11,454		
Border Street -2- Wheeler Road to Amherst Street	61	Local			720						1	2" Mill & Fill		25,920			
Total Length, Border Street	1		2,730								1			, i			
Bon Terrain Drive	4	Industrial	·····			2,475					1	R-2			14,850		<u>.</u>
Boston Post Road Extension	60	Local			920	2,5	7	7				2" Mill & Fill		35,000	1,000	\$35K	
Boston Post Road -1- (Merrimack T/L to Merrimack Rd)	88	Arterial			520	13.507				Mill and Fill	2012	R-2		00,000	81.042	400N	
Boston Post Rd(Cricket Corner Rd to Merrimack Rd)	99	Arterial				3,864	1	1	1			Shallow box			01,012	\$150K	
Boston Post Rd (Hemlock Hill Rd to Cricket Corner Rd)	100	Arterial				920	····-	-			1	R-3			2,760	9100K	
Boston Post Rd(#315 to Hemlock Hill Road)	99	Arterial				2.198	5	1	1		1	Shallow box			_,	\$430K	<u>.</u>
Bostion Post Rd(#311-#315)	89	Arterial				620		_				R-2			3,720		
Boston Post Road -2- (Northfield Rd to Corduroy Road)	63	Arterial				719					1	2" Mill & Fill		0	-,		
Boston Post Road -3- (Corduroy Road to Route 122)	99	Arterial				1,368			0	2" mill/fill	2018	2		Ŭ			
Boston Post Rd -4- (Ponemah Rd to Amherst St) State Rd		Arterial				_,,											
Boston Post Road -5- (Amherst St to New Boston Rd)	97	Arterial				3,045				22" box out	2015	R-3			9,135		
											1						reclaim vs box plus
Boston Post Road-6- (# to New Boston Rd)	99	Arterial				3,095	3	1	1	reclaim	2019	Shallow box, R-2				\$250K	culverts and drainage \$
Boston Post Road -7- (# to Mont Vernon Road)	97	Arterial				1.875					1	R-3			5,625		
Boston Post Road -8- (Mont Vernon Rd to end	37	Local		1,211		,	5	5			1	Shallow box, R-2	235,000			\$235K	
Total Length, Boston Post Road	1		23,653	·					11		1	·····				·····	
Boylston Terrace	33	Local		2,191							+	Deep box	536,844				
Brander Court	86	Local		2,201		586				crack seal	2012	R-3	000,014		1.758		
Briarwood Lane	78	Local				1,299					2012	R-3			3,897		
Brimstone Hill Road	49	Local			771	1,235				Reclaim	2001	2" Mill & Fill		27,752	3,897		
	77	Local			//1					Reclaim	2001	2 IVIII & FIII		27,752			reclaim vs box plus
Broadway - 1- (Pavillion to town beach)	99	Local				1,972	1	1	1	reclaim	2019	Shallow box				\$100K	drainage \$)
Broadway - 1- (Pavillon to town beach) Broadway -2- (town beach to West Street)	75	Local				1,972	···· ¹	1	·····	Tecialiti	2019	R-1			13,401	ότ00K	uranidge \$)
	/5	Local				1,469					+	<u>г-т</u>			15,401		rodaim vs hav plus
Dependence: 2 (Mast Chite Devilling for the state land with a st	20	Local		2 4 0 4			6	~				Deerhou	125 000			610FW	reclaim vs box plus
Broadway -3- (West St to Pavillion {minus Walnut Hill sect)	30			2,181			6	6	<u> </u>		1	Deep box	125,000			\$125K	drainage \$

Road Segment name	PCI	Road	Total	Red	Yellow	Green	Original	Updated	wrk yr	Last Work	Year	Recommended	Red	Yellow	Green		
		Designat	F	F 4		F						-		E-March - I C			Notor
	Index	ion	Feet	Feet	Feet	Feet	1-7	1-/	<u>0-7</u>		of work	Treatment		Estimated C	osts	Est. Plan \$	Notes
Broadway @ Walnut Hill	95	Local				255					<u>.</u>	R-2			1,530		
Total Length, Broadway			5,914								<u>.</u>						
Brook Road	47	Local			4,820						<u> </u>	Shallow Box		891,700			<u>.</u>
Brookwood Drive	89	Local				945				Chip seal	2010	R-3			2,835		
Buckridge Drive -1- (Crocker to Woodland)	95	Local				1,000	2	2	2			Deep box	0			\$25K	1" overlay vs perm.
Buckridge Drive -2- (Woodland Drive to Crocker)	63	Local			4,644					Chip seal	2010	1" Overlay		111,456			
Total length, Buckridge Drive			5,644								<u> </u>						
Caldwell Drive -1- (101A to Columbia Dr.)	97	Industrial				1,447				Reclaim	2015	R-3			4,341		
Caldwell Drive -2- (Columbia Dr. around cul-da-sac)	55	Industrial			1,336		3	3		Overlay	2006	2" Mill & Fill		50,000		\$50K	
Total Length, Caldwell Drive			2,783								[
Camp Road	97	Feeder				2,149			0	2" mill/fill	2018						
Candlewood Drive	33	Local		2,181							1	Shallow box	403,418				
Carol Anne Lane	32	Local		1,098							1	Deep box	269,069				
Carrage Lane	45	Local		_,000	644		2	5			1	2" Mill & Fill	,005	25,000		\$25K	
Center Road	54	Local			755				}i		†	2" mill & Fill		23,000			
Chandler Crossing	81	Local			755	1,727			i		÷	*******		27,181	5,180	[i	
	72								·	ava alv an al	2011	R-3					
Chatham Court	12	Local				1,035			ļ	crack seal	2011	R-2			6,209		
Chestnut Hill Road	33	Feeder		11,774			4	4		1/2 reclaim	2001	Shallow box, R-1	630,000			,	reclaim vs box, plus
		English		11,774		5 200	4	4				÷	630,000		24,600	503UK	drainage \$
Christian Hill Rd1-(Foundry St. to Eaton Rd.)	83	Feeder				5,280				Reclaimed	2009	1" Overlay			31,680		
									1							2	reclaim vs box, plus
Christian Hill Rd2-(Eaton Rd. to Green Rd)	99	Feeder				3,337	2	2	2		<u>.</u>	Deep box	200,000			,	drainage \$
		Feeder															1/2 reclaim, 1/2 shallow
Christian Hill Rd -3-(Green Rd. to Route 13)	17			5,250			3	3			ļ	Deep box	625,000			\$625K	box.
Total Length, Christian Hill Road]		13,867								<u>.</u>	<u>.</u>					
Church Street	51	Local			1,008		3	3			<u> </u>	2" Mill & Fill		40,000		\$40K	
Clark Avenue	84	Local				950				Paved	2009	R-3			2,851		
Cobbler Lane	63	Local			945					chip seal	2010	R-1		11,341			
Colonel Wilkins Road	88	Local				4,018				boxed	2016	R-1			36,163		
Columbia Drive	94	Industrial				2,439				Boxed	2015	R-2			14,636		
Conifer Lane	72	Local				1,526				crack seal	2012	R-1			13,733	(
Corduroy Road	79	Arterial				4,947				Boxed	2013	R-1 R-2			29,684		
County Road (Gravel) - 6,303'											1						
County Road -4- (Village Woods to Ravine	92	Local				276				boxed	2012	R-2			1,656	(
County Road -2- (Upham to Cricket Corner Rd)	89	Feeder				565				boxed	2014	R-2 R-3			1,695		
County Road -3-(Cricket Corner Rd. to Merrimack T/L)	78	Feeder				6,541				chip seal	2009	R-1			58,869		
Total Length, County Road			13,871								1						
Courthouse Road -1-(Main St. to Amherst St)	94	Local				1,147				boxed	2012	R-3			3,441		
Courthouse Road -2-(Amherst St. to Frog Hollow)	86	Feeder				1,153				boxed	2012	R-3			6,918		
Courthouse Road -3-(Frog Hollow to Boston Post Rd)	43	Feeder			575		5	5			1	Shallow box		110,000		\$110K	
Total Length, Courthouse Road	1		2,988								1						
Craftsman Lane	94	Feeder				1,251				reclaim	2016	R-3			3,754		
																	mill/fill - drainage not so
Crestwood Court	62	Local			1,119							2" Mill & Fill, drainage		207,082			bad.
Cricket Corner Rd-1-(Merrimack Rd to Corduroy Rd)	91	Local	•••••		_,	170			·i	reclaim	2013	R-3		207,032	510		
Cricket Corner Rd -1-(Corduroy Rd. to Boston Post Rd.)	45	Local			1,795		5	5				Reclaim, pave		104,110		\$80K	
Cricket Corner Rd -2-(Boston Post Rd. to County Rd)	81	Feeder			_,	3,310			·i	boxed	2014	R-2		20.,210	19,860		
Total Length, Cricket Corner Road	4	·····	5,275			0,010			hi	20/20					10,000		
Cricket Hill Road	98	Local	5,2,5			3,659			0	2"mill/fill	2018	÷				·	
Crocket Lane	99	Local	•••••			903		2	2	chip seal	2018	R-3			909	······	
Cross Road	99	Feeder				3,765		2	0	2"mill/fill	2010				509	·	
cross nodu	50	reeuer				3,703			<u> </u>	∠/		:				<u>. </u>	<u>;</u>

Road Segment name	PCI	Road	Total	Red	Yellow	Green	Original	Updated	l wrk yr	Last Work	Year	Recommended	Red	Yellow	Green		
		Designat															
	Index	ion	Feet	Feet	Feet	Feet	1-7	1-7	<u>0-7</u>		of work	Treatment		Estimated Co	osts	Est. Plan \$	Notes
Cross Street	97	Local				739				boxed	2014	R-3			2,218		
Danbury Circle	91	Local				3,685				boxed	2014	R-2			22,113		
Davis Lane	32	Local		1,140			2	5				Shallow Box	50,000			\$50K	reclaim vs box
Deerwood Drive	22	Local		3,142			5	5		Overlay	2007	Deep box	140,000			\$140K	reclaim vs box
Dodge Road - 1-(Mack Hill Rd. to Oak Hill Rd.)	42	Feeder		645			2	3				Shallow box, R-2	100,000				
Dodge Road -2-(Oak Hill Rd. to Oak Hill Rd.)	43	Feeder			560		2	3			1	Shallow box, R-2		25,000			
	1										11			-,			reclaim vs box plus
Dodge Road -3-(Oak Hill Rd. to gravel)	45	Feeder			2,080		2	3				Shallow box, R-3		100,000		\$225K	drainage \$
Dodge Road -4- (Gravel portion)	1	Local			_,			-			††					7	
Total Length, Dodge Road		Local	8,865				•••••				†						
Douglas Drive (PFOA)	1	Local	0,000			2,724			0	Pave	2018-19						
Eastern Avenue (PFOA)		Local				2,439			0		2018-19						
						2,100				pare							reclaim vs box plus
Eaton Road (paved section)	20	Local		2,640			6	6				Deep box	150,000			\$150K	drainage \$
Eaton Road (gravel section)		Local		2,010				Ū			†		150,000			<i><i></i></i>	
Total Length, Eaton Road			4,087								·····						
Edgewood Run	69	Local	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		2,175					crack seal	2012	R-1		19,578			
Fairway Drive	80	Local			2,175	3,986				chip seal	2012	R-1		13,570	35,878		
Farmington Road	38	Local		1,051		5,500				cinp sear		Deep box	257,426		00,070		
Fernwood Lane	75	Local		1,001		1,093					††	1" Overlay, R-3	237,120		29,510		
Fieldstone Drive	61	Local			1,637	2,000	•••••				†	2" Mill & Fill, R-3		63,835	20,020		
Flanders Road	89	Local			2,007	491				chip seal	2010	R-1		00,000	4,419		
Flint Drive	43	Local			634					cinp sear		2" Mill & Fill, R-3		24,710	.,		
Founders Way	97	Local				2,520				Town accepted	2016	R-3		,	7,560		
Foundry Street	94	Feeder				1,220				boxed	2015	R-3			3,659		
Foxglove Lane	86	Local				1,119				crack seal	2012	R-1			10,074		
General Amherst Road	86	Local				2,022				boxed	2012	R-3			6,067		<u>.</u>
Georgetown Drive	76	Local				1,996				Full Depth	2004	R-1			17,963		
Golden Pond Road	54	Local			1,536	_,						2" Mill & Fill, R-1		69,142			
Governor Wentworth Road		Local			_,	1.536					2017						<u>.</u>
Grater Road	61	Local			1,090	_,				paved	2001	2" Mill & Fill		39,240			
Green Road -1-(Christian Hill Rd to Gravel)	47	Local			1,950		6	6		parea		2" Mill & Fill, R-2		85,000			1
Green Road -2-(gravel to Mont Vernon Road)	49	Local			2,000		6	6			††	2" Mill & Fill, R-2		84,000		 \$170К	
Green Road -3-(gravel section)		Local			2,000		····•	Ŭ			·	2 10111 0 111, 10 2		04,000		J 170K	
Total Length, Green Road	1	Local	4,789								†						
Greenbriar Lane	42	Local		3,960							•	2" Mill & 3" fill	229,680				
Hartshorn Mill Road (Route 13 to T/L)	67	Local		3,300	750						·····	2" Mill & Fill	223,000	27,000			
Heather Lane	46	Local			982					crack seal	2011	2"Mill & Fill, R-3		38,301			
	40	Local			502					Clack Seal	2011	2 10111 00 1111, 10-5		50,501			reclaim vs box plus
Hemlock Hill Road	33	Local		3,089			7	7				Shallow box, R-2	200,000			\$200K	drainage and tree\$
Hertzka Drive	77	Industrial		3,005		1,830					††	R-2	200,000		10,980	9200K	
Hickory Drive (PFOA)		Local				3,300				reclaimed	2018-19				10,500		
High Meadow Lane	56	Local			1,943	3,300				reclaimed	2010-15	2" Mill & Fill		69,949		\$75K	needs tree work
		Local			1,545						<u>+</u> †	2 10111 Q 1111		05,545		<i>973</i> K	first 1,500 feet 1" overlay -
																	driveability & plowing - 8%
Highland Drive	19	Local	[3,221			2	2	2**		[]	Deep box	789,096			\$40K	plus grade
Hillside Avenue	30	Local		1,152								Reclaim, R-1	77,184				
Holly Hill Road	34	Local		5,042								Shallow box, R-2	963,098				
Holt Road	45	Local			3,210							2" Mill & Fill, R-1		144,461			
Homestead Road	86	Local				1,426						R-1			12,830		
Honeybrook Lane	91	Local				1,162				Reclaim	2005	R-1			10,454		
Horace Greeley Road	43	Arterial			13,390		46	46		Zip/Overlay	2007	Shallow box		650,000		\$350K yr4/	\$350K yr 6

Road Segment name	PCI		Total	Red	Yellow	Green	Original	Updated	l wrk yr	Last Work	Year	Recommended	Red	Yellow	Green		
	Index	Designat ion	Feet	Feet	Feet	Feet	1-7	1-7	0-7		of work	Treatment		Estimated Co	osts	Est. Plan \$	Notes
Howe Drive	97	Industrial				2,793				Reclaim	2015	R-3			8,379		
Hubbard Road -1- in bond)	41	Local		834		2,755	4	4			2015	2" Mill & Fill	30,033		0,070		1" overlay saves \$30K
Hubbard Road -2- budget)	41	·····		1,272				4				2" Mill & Fill	45,809			\$80K	\$50K
Total Length, Hubbard Ra	- 4	Local	2,107	1,272			4	-				2 101111 02 1111	43,805			300K	530K
Indian Pond Road	62	Local	2,107		1,040					crack seal	2016	2" Mill & Fill	-	37,446		\$40K	
		LOCUI			1,040					cruck scur	2010	2 10111 Q 1111	-	57,440		940IX	reclaim vs box, plus
Jones Road (zipped and reclaimed 859 Sq. Yds.)	45	Feeder		2,138			3	3		crack seal	2011	Deep box	150,000			\$150K	drainage and aprons \$
Juniper Drive	73	Local		2,200		3,865		•		Overlay	2010	R-1			34,785		
Junkins Lane	57	Local			1,077	.,						R-1		9,694			<u>.</u>
Knight Street	74	Local				312						R-2			1,869		
															, i i i		reclaim vs box plus
Lake Front Street	99	Local				1,003	1	1	1			shallow box				\$50K	drainage \$
Laurel Lane	69	Local			586							2" Mill & Fill		21,099			
Limbo Lane	86	Local				1,246				chip seal	2010	R-3			3,738		
Lord Jeffrey Drive	48	Local			2,360							2" Mill & Fill. R-3		92,046			
Lyndeborough Rd -1-(Amherst St. to Candlewood Dr.)	83	Feeder				7,541				Full Depth	2012/13	R-3			22,623		
Lyndeborough Rd - 2-(Candlewood Dr. to Route 13)	26	Feeder		1,250								Deep box	306,196				
Total Length, Lyndeborough Road			8,791														
Mack Hill Road - 1-(Manchester Rd. to Jones Rd.)	25	Arterial		1,526								Deep box	373,870				
Mack Hill Road - 2- (Jones Road to Sprague Rd.)	98	Feeder				9,000						R-3			26,999		
																	5734 feet of 1" overlay, 1000
																	feet of reclaim, plus tree and
Mack Hill Road - 3- (Sprague Rd. to gravel section)	31	Local		6,734			4	4				Deep box	1,649,830			\$200K	drainage \$
Mack Hill Road - 4- (gravel section - 2,769 ft)		Local															÷
Total Length, Mack Hill - 20,028.76			20,449												0.005		
Madison Lane	91	Local			2 4 4 7	1,008		-		Full Depth	2005	R-3		00.000	3,025		A data da a tra
Main Street	53 97	Arterial			2,117	2 210	X	5		Full Denth	2017	2" Mill & Fill, R-2		90,000	0.647	\$90K	Added to list.
Manchester Road	46	Feeder			892	3,216		3		Full Depth	2017	R-3 2" Mill & Fill	-	35,000	9,647		÷
Manhattan Drive Maple Drive (PFOA)	40	Industrial Local			892	422	3	3	0	Paved	2018/19	• • • • • • • • • • • • • • • • • • • •	-	35,000		\$35K	
	33	· · · · · · · · · · · · · · · · · · ·		2,930		422	····	5		Paveu	2016/19		140,000			\$140K	roclaim uc hov
Martingale Road Mayhew Lane	51	Local Local		2,950	908		5	5				Shallow Box, R-2 2" Mill & Fill	140,000	32,694		\$140K \$35K	reclaim vs box
Meadow Lane	63	Local			1,653						· • · · · · · · · · ·	2" Mill & Fill	-	59,495		3331	<u>.</u>
Melendy Hollow	24	Local		1,125	1,055		5	5				Shallow box, R-2	225,000	39,493		\$225K	
Melody Lane	46	Local		1,125	1,711			5				2" Mill & Fill	223,000	65,000		\$65K	
Merrimack Road -1-(Milford T/L to Ft. past Border St.)	91	Arterial			1,/11	686		5				R-3	-	05,000	2,058		
		7 if certai				000									2,030		needs culvert
Merrimack Road -2-(Border St. 101 overpass)	99	Arterial				4,800	1	1	1			Reclaimed				\$300K	replacements
Merrimack Road -3-(101 overpass to Route 122)	64	Arterial			1.239	.,000	····· · ·····	-		chip seal	2009	2" Mill & Fill		44,604		\$50K	
Merrimack Road -4-(Route 122 to Boston Post Road)	87	Arterial			1,200	6,681				chip sear	2005	R-2		,	40,086	<i>456</i> 1	
Total Length, Merrimack Road			13,131			0,001									.0,000		<u>.</u>
Middle Street	94	Local				2,645				boxed	2013	R-3			7,936		
Miles Road	94	Local				686				boxed	2016	R-2			4,118		
Milford Street	50	Local			892							Reclaim, R-2		57,108	,,		
Mont Vernon Rd -1-(Boston Post Rd. to foot of hill)	99	Feeder				2,156	x	1	1		S	tate aid bridge/Light bo	x	,		200K	Accelarated deterioration
Mont Vernon Rd -2-(foot of hill past Green Rd, E of #18)	83	Feeder				1,500				boxed	2011	R-2			9,000		
Mont Vernon Rd -3-(Green Rd. to Mont Vernon T/L)	37	Feeder		1,608							1	Shallow box, R-1	. 311,983				
Total Length, Mont Vernon Road			5,264	,									_,				<u>.</u>
Monticello Drive	66	Local			2,149						1	1.5" Overlay		77,363			
Morsewood Circle	71	Local				2,344				Crack Seal	2012	R-1			21,099		<u>.</u>
															,555		reclaim vs box plus
Narragansett Road	39	Local		855			6	5				Shallow box	60,000			\$60K	drainage \$

Road Segment name	PCI	Road	Total	Red	Yellow	Green	Original	Updated	l wrk yr	Last Work	Year	Recommended	Red	Yellow	Green		
		Designat															
	Index	ion	Feet	Feet	Feet	Feet	1-7	1-7	<u>0-7</u>		of work	Treatment		Estimated C	osts	Est. Plan \$	Notes
Nathan Lord Road	99	Local				4,599				boxed	2017/18						
Nathanial Drive	40	Local	1	3,321							[Shallow box, R-3	34,780				
New Boston Road	89	Feeder				6,769				Mill & Fill	2013	R-1			60,921		
New South Dr -1-(Horace Greeley Rd. to Old Mail Rd.)	53	Local			1,170					1		2" Mill & Fill, R-3		45,630			
New South Drive -2-(Old Mail Road to end)	61	Local	1		3,325		· · · · · · · · · · · · · · · · · · ·			Crack Seal	2014	2" Mill & Fill, R-3		129,675			
Total Length, New South Drive		Local	4,495														
			-														reclaim vs box plus tree
Newbury Drive	48	Local			1,373		5	5				Shallow box, R-3		75,000		\$75K	and drainage \$
Nichols Road	97	Local				3,221				boxed	2014	R-3			9,663		
North Hollis Road	80	Arterial				708				boxed	2015	R-1			6,370		
North Meadow Road	94	Local				2,592				boxed/reclaimed	2014	R-3			7,777		
North Street	78	Local	1			2,592				Full Depth	2002	R-2			15,555		
Northfield Road	52	Local			1,536		7	7				2" Mill & Fill, R-2		75,000		\$75K	tree \$ added.
Northern Boulevard	38	Industrial		4,551								Reclaim, R-1	304,941				
Norton Street	62	Local]		269		x	5				2" Mill & Fill, R-2		11,310			added to list
Oak Hill Road	49	Local			2,730						1	2" Mill & Fill		98,271			
Old Coach Lane	63	Local	1		2,698					chip seal	2010	2" Mill & Fill		97,131			
Old Jailhouse Road	40	Local	<u>†</u>		301						1	2" Mill & Fill		10,835			
			<u>.</u>								1			-,			6800 ft of 1" overlay, 1000 ft
																	of reclaim, plus ditching and
Old Manchester Road	23	Feeder	<u>.</u>	7,883			2	2	2**	Reclaim/overlay	2001	Deep box	1,931,345			\$310K	drainage \$.
Old Milford Road	38	Local	<u>.</u>	4,367			6	6				Shallow Box, Trees	960,643			\$150K	1" overlay plus trees.
Old Lantern Way	76	Local	<u>.</u>			407					<u>.</u>	R-2			2,439		
Old Mont Vernon Road	57	Feeder	<u>.</u>		2,830		6	6		crack seal	2016	2" Mill & Fill		101,883		\$105K	
Old Nashua Road	89	Industrial	ļ			4,726				boxed/reclaimed	2015	R-2			28,354		
Orchard View Drive	50	Local	<u>.</u>		1,436							2" Mill & Fill, R-2		60,319			
Overlook Park	41	Local	<u>.</u>	496			J			<u>.</u>	<u>.</u>	2" Mill & Fill, R-1	22,334				<u>.</u>
Parkhurst Drive	94	Local	<u>.</u>			1,241				boxed/reclaimed	2016	R-3			3,722		
Pauls Way	55	Local			1,014					Crack Seal	2011	2" Mill & Fill, R-3		39,537			
	1																reclaim vs box (plus
Pavillion Road	99	Local	<u>.</u>			1,795	1	1	1		<u>.</u>	Deep box				\$100K	drainage \$)
Pettingale Road	48	Local	<u>.</u>		2,202							2" Mill & Fill		79,263			
Pierce Lane	97	Local	<u>.</u>			264				Reclaimed	2012	R-3			792		<u>.</u>
Pine Acre Road	97	Local	<u>.</u>			1,399				Reclaimed	2014	R-3			4,198		
Pine Road	77	Local				2,835				Reclaimed	2013	R-3			8,506		
Pinewood Drive	66	Local]		2,888							2" Mill & Fill, R-3		112,638			
Pinnacle Drive	60	Local			2,318							2" Mill and Fill, R-2		97,353			
Pond Parish Road	89	Feeder				7,302				boxed/reclaimed	2016	R-3			21,907		
Ponemah Hill Road	99	Feeder				4,356				boxed/reclaimed	2017/18						
Potters Way	91	Local	1			475				Town accepted	2016	R-3			1,425		
Pulpit Run	100	Local				2,814				boxed/reclaimed	2016	R-3			8,443		
Ralmar Road	91	Local]			882				boxed/reclaimed	2016	R-3			2,645		
																	1" overlay vs perm.
Ravine Road	28	Local	Ļ	3,817			3	3			Ļ	Shallow box, R-2	729,131			\$100K	Driveability steep grade.
Rhodora Drive	79	Local	Ļ			1,684				.	Ļ	R-1			15,159		į
Ridgewood Drive	51	Local			2,878							2" Mill & Fill, R-1		129,495		\$130K	
River Road	67	Local	ļ		2,160					Chip Sealed	2011	R-2		12,957			
																	reclaim vs box, plus
Roberge Drive	47	Local	<u>.</u>		1,763		4	4			ļ	Shallow box		100,000		\$100K	drainage \$
Roberts Road	59	Local			903						ļ	2" Mill & Fill, R-2		37,921			
Rocky Hill Road	68	Local			1,758							2" Mill & Fill, R-1		79,121			
Saddle Hill Road	42	Local			3,780						2	" Mill, 3.5" Fill, guardra	il	189,024			

Road Segment name	PCI	Road	Total	Red	Yellow	Green	Original	Updated	wrk yr	Last Work	Year	Recommended	Red	Yellow	Green		
		Designat															
	Index	ion	Feet	Feet	Feet	Feet	1-7	1-7	<u>0-7</u>		of work	Treatment		Estimated C	osts	Est. Plan \$	Notes
Sargent Quarry Road	77	Local				1,515						R-1			13,638		
Sawmill Lane	70	Local			1,331					crack seal	2012	1" Overlay		31,933			
School Street - 1- (Amherst St to Middle St)	91	Local				364				boxed	2015	R-3			1,092		
School Street -2 - (Middle St to Church St)	42	Local		518								2" Mill and fill	18,639				
Total Length, School Street			882							1	[
Seaverns Bridge Rd - 1 -(Merrimack T/L to Arrow Lane)	99	Feeder				740	1	1	1			Shallow box, R-3				\$140K	
Seaverns Bridge Rd - 2 -(Arrow Lane to Woodbine Lane)	87	Feeder				3,235				Boxed	2012	R-3			9,705		
Seaverns Bridge Rd - 3 -(Woodbine Ln. to Merrimack T/L	99	Feeder				1,110	1	1	1			Shallow box				\$210K	
Total Length, Seaverns Bridge Road			5,085														
Shadow Lane	63	Local			2,001					Chip Sealed	2010	1" overlay		48,027			·····
																	reclaim vs box plus
Sherburn Drive	36	Local		454			5	5				Shallow box, R-1	45,000			\$45K	drainage \$
Simeon Wilson Road	46	Local			4,330							2" Mill & Fill, R-2	1	181,843			
Souhegan Avenue	52	Local			1,119					reclaim	2001	2" Mill & Fill	1	40,297			
Souhegan Street	55	Local			766							Reclaim, R-2		48,998			
Southfield Road	49	Local			1,362		7	7		crack seal	2011	2" mill & fill, R-2		60,000		\$60K	
Sprague Road	83	Local			,	1,906					2011	R-2	•	,	11,436		
Spring Road	87	Feeder				11,901				boxed/reclaimed	***********	R-3	•		35,703		*
Standish Way	97	Local				3,189				boxed/reclaimed		R-3	1		9,567		÷
Stearns Road	97	Arterial				6,959				boxed/reclaimed		R-2	•		41,754		
Steeple Lane	69	Local			2,286	0,555				boxed/reclamed	2015	2" Mill & Fill	·	82,305	41,734		
Stillwater Drive	86	Local			2,200	1,769				crack seal	2012	rame/grate, 1" Overla	-	02,303	42.451		
	00	LUCAI				1,705					2012		y		42,431		reclaim, plus drainage and
Storybrook Lane	35	Local		3,263			7	7				Shallow box, R-1	200,000			\$200K	tree \$
Sunset Avenue	83	Local		3,203		507		,		Chip Sealed	2010	R-3	- 200,000		1,521	9200K	
Taconic Drive	66	Local			1,230	507	{			crack seal		frame/grate, mill & fill	•	55,361	1,521		÷
Tamarack Lane	82	Local			1,230	1,362				Clack Scal	2012	R-2	-	55,501	8,173		
Tanglewood Way	55	Local			1,130	1,302					2010	2"Mill & Fill, R-2	-	47,457	0,173		
Tech Circle	46	Local	<u> </u>		723					•	2010	Reclaim, R-2	•	46,295			÷
Terrace Lane	40 64	Local			681							2" Mill & Fill, R-3		26,564			
Thatcher Drive	61	Local			1,373					Chip Seal	2010	2" Mill & Fill, R-1	-	61,776			
The Flume	46	Local	<u> </u>		9,069				·	Cilip Seal	2010	2" Mill & Fill 2" Mill & Fill	•	326,480			
Thistle Drive					9,009	1 4 6 2				Deeleimed			-	520,460	4 200		
	97 60	Local			760	1,463				Reclaimed	2016	R-3		29,652	4,388		
Thoreau Lane	80 89	Local			760	4,805				Deeleimed		2"Mill & Fill, R-3	-	29,052	43,243		÷
Thornton Ferry Road I	89	Local				4,805				Reclaimed		R-1	-		43,243		Reclaim 7,370 feet, Box
The surface France Decid II	20	A		44.004			_	7		71	2000	Challess have D D	4 040 000			64.04M	
Thornton Ferry Road II	38	Arterial		11,004		1.045	7	'		Zip/Overlay	2008		. 1,010,000		0.400	\$1.01M	3,630 feet.
Timber Chase Drive	86 99	Local				1,045						R-1			9,409		
Town Crier Road		Local				797			0		2016				4.075		
Trask Way	97	Local			070	425				town accepted	2016	R-3	•		1,275		
Truell Road	55	Local			972					crack seal	2011	2" Mill & Fill, R-2		40,804			
Upham Road	72	Local				3,237		_		Chip Seal	2009	R-1			29,130		
Upper Flanders Road	54	Local			882		7	7				2" Mill & Fill	-	50,000		\$50K	needs drainage and trees.
Veterans Road	97	Feeder				2,867				boxed/reclaimed	*	R-2			17,202		
Victoria Ridge	90	Local				1,466				town accepted		R-3			4,398		
Village Common Court	53	Local			459							2.5 Mill & 3.5 Fill, R-3		20,671			
Village Woods Drive	48	Local	Ļ		1,859					.	· · · · · · · · · · · · · · · · · · ·	2.5 Mill & 3.5 Fill, R-3		83,635			<u>.</u>
Walnut Hill Road - 1 -(Route 101 to Pinnacle Rd)	65	Feeder	Ļ		1,444					reclaim	2001	2" Mill & Fill, R-3		64,980			<u>.</u>
Walnut Hill Road - 2 - (Pinnicle Rd to Broadway)	83	Feeder				6,709				boxed	2013	R-2			40,254		
Total Length, Walnut Hill Road:			8,153								ļ						
Warren Way	66	Local			1,278							1" Overlay, R-3		34,500			
Washer Cove Road	88	Local				539				Paved	2006	R-3			1,616		

Road Segment name	PCI	Road	Total	Red	Yellow	Green	Original	Updated	wrk yr	Last Work	Year	Recommended	Red	Yellow	Green		
		Designat															
	Index	ion	Feet	Feet	Feet	Feet	1-7	1-7	<u>0-7</u>		of work	Treatment		Estimated C	Costs	Est. Plan \$	Notes
Waterview Drive	81	Local				2,888				Chip Seal	2011	R-2			17,329		
West Street	88	Local				581				Paved	2006	R-3			1,742		
Wheeler Road	63	Local			449							2" Mill & Fill, R-2		18,850			
Whittemore Lane	77	Local				845						1" Overlay, R-3			22,810		
Whiting Farm Road	90	Local				2,592				New	2012	R-3			7,776		
Wildwood Lane	21	Local		966								Deep box	236,729				
Wilkins Road	70	Local			1,331					crack seal	2011	2" Mill & Fill, R-3		51,892			
Williamsburg Drive	68	Local			3,036					Reclaimed	2005	2" Mill & Fill, R-3		118,404			
Willow Lane	97	Local				1,399				Boxed	2016	R-3			4,198		
Winding Hollow Road	85	Local				1,415				Boxed	2012	R-3			4,245		
Windsor Drive	29	Local		2,962								Shallow box, R-2	565,757				
Winterberry Drive	46	Local			2,577							2" Mill & Fill, R-2		108,219			
Woodbine Lane	89	Local				950				Reclaimed	2012	R-2			5,702		
Woodland Drive	99	Local				3,971	2	2	2			Deep box	190,000			\$190K	reclaim vs box
							Ļ					Total Feet				2024	
			Ļ	ļ			Ļ			Red		122,025.10				20%	
			ļ				Ļ			Yellow		165,990.99				27%	
										Green		326,477.54	61.8			53%	
Estimated cost per linear foot is not ready for		0-42	-	average pe			\$ 245								Į	0%	
update yet. Prelim figures indicate reclaim is			•	out averag	e per linea	ir foot	\$ 185						116.4			100%	
running \$52/foot - all inclusive - culverts/drainage		43-70	Reclaim				\$ 58			Est. Costs:					j		
and trees. Simple dollar amounts were added					linear foot		\$ 36			\$ 16,147,837				•••••••••	e more than 4.3 m		
last year.				ay w/trim			\$ 24			\$ 7,491,283				reconstruction	n roads not being i	ncluded from	timing
		71-100		one (R-1)			\$9			\$ 1,492,289							
Deep box out = 18"-24" depth (including new asphalt)			Routine	two (R-2)			\$6			\$ 25,131,409							
<pre>shallow box out = 12" depth (including new asphalt)</pre>	l		Routine	three (R-3)		\$3										
Reclaim = grinding existing asphalt into road base, road ele	vated 4.5	inches, sl	noulder gr	avel, drive	way repair		<u>.</u>					Note: Red/yellow dista	nce colum	ns with borders	have road bond m	ioney availat	e for rebuild.
2" Mill & Fill = milling 2" existing asphalt, repaving with ner	w;		<u>.</u>				<u>.</u>					Note: There are preser	ntly 113 mil	les of paved roa	id in Amherst. Due	to instrume	nt precision the measured
1" Overlay= raising the road 1" with 3/8 asphalt w/minor t	rim						<u>.</u>			Assumptions	#1	cost estimates are bas	ed from an	alysis of recent	previous work pro	jects	
R-1 = Crack Seal, aggressive trimming, ditching or shoulder	gravel						<u>.</u>				#2	dollars are based on ro	ads being	20' wide			
R-2= Crack Seal, low + or high trimming, ditching or should	er gravel			Change f	rom old pla	an					#3	the review is a snapsho	ot of currer	nt road conditio	ns		
R-3 = Crack Seal, roadside trimming, ditching or shoulder g	ravel				\$110K)	'ear 1 =		\$1.2 M. \$1,050	0,000 for r	oads, \$100K for Green t	o Stay Gre	en and \$40K for	r engineering for yr	2 work	
					\$195K			Year 2 =	\$1.3M.	\$1,180,000 for r	oads, \$100	OK for Green stay Green	and \$20K	for engineering	yr 2 work.		
					\$320K							00K for Green stay Gree					
					\$290K	L		Year 4 =	\$1.5 M.	\$1,330,000 for	roads, \$12	25K for Green stay Gree	Freen and \$45K for next year engineering.				
				[\$500K	[Year 5 =	\$1.6 M.	\$1,480,000 for	roads, \$12	20K for Green stay Gree	n				
					\$600K	[1	Year 6 =	\$1.7 M.	\$1,610,000 for	roads, \$90)K for Green stay Green					
				\$1.8M		[1	Year 7 =	\$1.8 M.	\$1,680,000 for	roads, \$12	20K for Green stay Gree	n				
	7		Total					New		\$10,500,000	1						



AMHERST, NEW HAMPSHIRE

ADMINISTRATION AND FINANCE

FY22 STRATEGIC PLAN

OCTOBER 2021

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VISION STATEMENT

Our vision is that our Town government

- is fiscally sound,
- delivers services fairly and efficiently,
- communicates effectively,
- and is recognized as a model of local governance in the State of New Hampshire.

MISSION STATEMENT

Our mission is

- to provide superior service to our residents, businesses, and visitors,
- to fairly administer the ordinances and policies within our areas of responsibility, and
- to provide the transparency in our operations that the public expects.

ADMINISTRATION GENERAL RESPONSIBILITIES

- General Town Government Operations
- Human Resources
- Communications
- Website Management
- Public Assistance/Social Service Agencies

ADMIN STRATEGIC GOAL 1: CONTINUOUS IMPROVEMENT OF SERVICE DELIVERY

- Leverage new technology
- Provide staff training
- Oversee and encourage implementation of Strategic Plans town-wide (Work on KPIs)

ADMIN STRATEGIC GOAL 2: IMPROVE COMMUNICATIONS AND ENGAGEMENT

- -Develop a program of civic education
- -Encourage active involvement
- -Undertake a Bi-annual community survey
- -Develop a social media policy

ADMIN STRATEGIC GOAL 3: ATTRACT AND RETAIN QUALITY EMPLOYEES

- Provide a safe and welcoming workplace culture
- Do a bi-annual employee survey
- Provide adequate training opportunities
- Update personnel policy

FINANCE GENERAL RESPONSIBILITIES

- Cashflow Management
- Accounts Payable
- Payroll
- Audits
- Bonding/ Debt/ Leasing
- GASB Requirements
- Federal/State Reporting Requirements
- Budget Management/ Forecasting

FINANCE STRATEGIC GOAL: ACCURACY, EFFICIENCY AND TRANSPARENCY

- Boards and Committees, Department Heads, employees and the public are provided with timely and accurate financial reports
- Achieve audits with "no material deficiencies"
- Develop "outward facing" reports on the financial software to increase transparency
- Continue internal training on software to increase usage and to improve usefulness

BUDGET IMPACT SUMMARY

Administration

Initiatives	FY 21	FY22	FY23	FY24	FY25
Agenda Software	\$4 <i>,</i> 500	\$3,000	\$3,000 (est)	\$3,000 (est)	\$3,000 (est)
Communications	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Budgeting/ Performance Management Software	\$7,811	\$8,045	\$8,286	\$8,535	\$8,791
Total Initiatives	\$14,311	\$13,045	\$13,286	\$13,535	\$13,791

Finance

Initiatives	FY21	FY22	FY23	FY2 4	FY25
Finance Software	\$45,000	\$47,000	\$49,000	\$51,000	\$53,000
Total Initiatives	\$45,000	\$47,000	\$49,000	\$51,000	\$53,000
					Page 70 of

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Town of AMHERST New Hampshire **Find it FAST Discover Amherst** Departments Boards & Committees Home » Departments » Finance Department Approved Annual Operating Budgets < B FY19 Financial Audit FY20 Budget Actuals to Date FY20 Budget Actuals to Date To view actual expenses and revenues to date for the period July 1, 2019 through June 30, 2020, click here. FY20 Budget Status as of 12-31-2019 FY21 Budget FY21 Budget Presentation FY21 Budget Schedule Contact Info Phone: (603) 673-6041 ext. 213 (603) 673-6041 ext. 212 Address: Amherst Town Hall 2 Main Street Amherst, NH 03031 United States

See map: Google Maps

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Journal

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General Ledger

Budget Status

User:	ceastman
Printed:	10/6/2020 - 10:55 AM
Period:	1 to 4, 2021

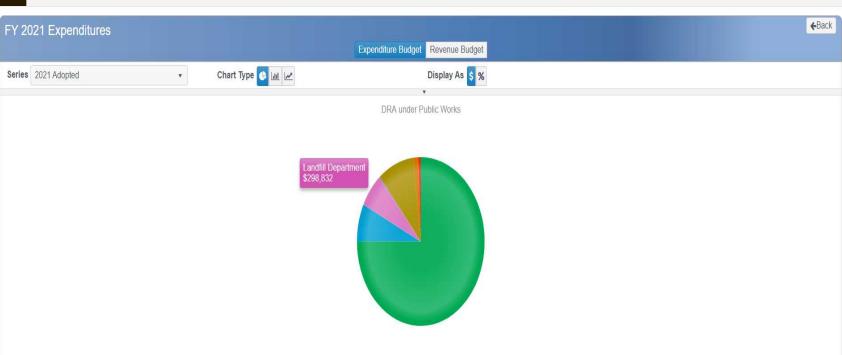


Account Number	Description	Budget Amount	Period Amount	YTD Amount	YTD Var	Encumbered Amount
Fund 01	General Fund					
Dept 01-4130	Executive					
E01	General Government					
01-4130-10-1110	Wages, Full Time Permanent	172,705.00	44,358.74	44,358.74	128,346.26	0.00
01-4130-10-1115	Wages, Part Time Permanent	4,402.00	515.98	515.98	3,886.02	0.00
01-4130-10-1130	Elected Officials	23,400.00	6,300.00	6,300.00	17,100.00	0.00
01-4130-10-1131	Moderator Wages	890.00	0.00	0.00	890.00	0.00
01-4130-10-1132	Merit Pay	5,000.00	0.00	0.00	5,000.00	0.00
01-4130-10-1140	Overtime	1.00	483.57	483.57	-482.57	0.00
01-4130-20-1210	Health Insurance	36,389.00	5,087.57	5,087.57	31,301.43	0.00
01-4130-20-1211	Dental Insurance	1,577.00	414.29	414.29	1,162.71	0.00
01-4130-20-1220	Social Security	12,998.00	3,632.26	3,632.26	9,365.74	0.00
01-4130-20-1225	Medicare	3,040.00	849.56	849.56	2,190.44	0.00
01-4130-20-1230	Deferred Compensation	9,499.00	2,142.26	2,142.26	7,356.74	0.00
01-4130-20-1266	Sick Leave Incentive	3,239.00	1,718.97	1,718.97	1,520.03	0.00
01-4130-20-1290	Longevity	1.00	0.00	0.00	1.00	0.00
01-4130-20-1294	Educat & Training/Prof Dev.	5,000.00	0.00	0.00	5,000.00	0.00
	E01 Sub Totals:	278,141.00	65,503.20	65,503.20	212,637.80	0.00
	Expense Sub Totals:	278,141.00	65,503.20	65,503.20	212,637.80	0.00
	Dept 4130 Sub Totals:	278,141.00	65,503.20	65,503.20	212,637.80	0.00

				enditure Budget Revenue Budget			
			Exp	enditure budget Revenue budget			
Series 2021 Adop	oted	▼ Chart Type	🗠 🔟 🖉	Display As 💲 %			
				¥			
				Departments			
- Recreation - \$404	\$1,122,645 — Cemetery - \$41,002 - 4,546 — Tax & Assessing - \$318,256		nity Dev - \$550,603 — Finance - \$311,458 —	Fire Rescue - \$1,331,348 — Interest - \$119,650 -	– Landfill District - \$391,579 — Library - \$1,025,1	75 — Police - \$2,641,340 — Principal - \$1,187.	927 — Public Works - \$4,625,73
Recreation - \$40 Export to Excel	14,546 — Tax & Assessing - \$318,258	8 — Welfare - \$64,326		A ¥			
Recreation - \$40 Export to Excel		8 — Welfare - \$64,326 2019 Actual Y	2020 Actual Y	2021 Adopted Y	2021 Amended Y	2021 Actual Y	2022 Requeste
Export to Excel	14,546 — Tax & Assessing - \$318,258	8	2020 Actual 🍸 \$925.067	2021 Adopted Y \$1,122,645	2021 Amended Y \$1,122,645	2021 Actual Y \$451,371	2022 Requeste \$1,111
Recreation - \$40 Export to Excel ie nistration stery	14,546 — Tax & Assessing - \$318,258	2019 Actual Y S991,153 S36,157	2020 Actual Y \$925.067 \$32,276	2021 Adopted Y S1,122,645 S41,002	2021 Amended ¥ \$1,122,645 \$41,002	2021 Actual Y \$451,371 \$12,566	2022 Requesto \$1,111 \$4
Recreation - \$40 Export to Excel ne nistration etery m Center	14,546 — Tax & Assessing - \$318,258	2019 Actual Y S991,153 S36,157 S437,283	2020 Actual Y S925 067 S32,276 S426,635	2021 Adopted Y \$1,122,645 \$41,002 \$480,784	2021 Amended ▼ \$1,122,645 \$41,002 \$480,764	2021 Actual ▼ \$451,371 \$12,566 \$111,948	2022 Requeste \$1,111 \$41 \$500
Recreation - \$40 Export to Excel ne nistration etery m Center munity Dev	14,546 — Tax & Assessing - \$318,258	2019 Actual ▼ S991,153 S36,157 S437,283 S410,635	2020 Actual ▼ \$925.067 \$32,276 \$426.635 \$387,953	2021 Adopted \$1,122,645 \$41,002 \$480,784 \$550,603	2021 Amended ▼ \$1,122,645 \$41,002 \$480,784 \$550,603	2021 Actual ▼ \$451,371 \$12,566 \$111,948 \$114,084	2022 Requeste \$1,111 \$41 \$500 \$553
Recreation - \$40 Export to Excel nstration etery munity Dev hce	14,546 — Tax & Assessing - \$318,258	8	2020 Actual ▼ \$925 067 \$32,276 \$426 635 \$367,953 \$298,544	2021 Adopted Y \$1,122,645 \$41,002 \$480,784 \$550,603 \$311,458	2021 Amended ▼ \$1,122,645 \$41,002 \$480,764 \$550,603 \$311,458	2021 Actual ▼ \$451,371 \$12,566 \$111,948 \$114,084 \$152,207	2022 Requests \$1,111 \$500 \$553 \$330
	14,546 — Tax & Assessing - \$318,258	2019 Actual ▼ S991,153 S36,157 S437,283 S410,635	2020 Actual ▼ \$925.067 \$32,276 \$426.635 \$387,953	2021 Adopted \$1,122,645 \$41,002 \$480,784 \$550,603	2021 Amended ▼ \$1,122,645 \$41,002 \$480,784 \$550,603	2021 Actual ▼ \$451,371 \$12,566 \$111,948 \$114,084	2022 Requeste

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- Department of Public Works - \$3,470,43	2 — General Government Buildings - \$333	.048 — Landfill Department - \$298,832 –	– Parks - \$13,773 – Public Works Administr	ation - \$421,944 — Sewage Collection & Disp	osal - \$60,356 — Street Lighting - \$27,350	
			A Y			
X Export to Excel						
Name	2019 Actual 🝸	2020 Actual 🝸	2021 Adopted 🔻	2021 Amended Y	2021 Actual Y	2022 Requested Y
epartment of Public Works	\$3,142,325	\$2,842,885	\$3,470,432	\$3,470,432	\$1,026,406	\$3,596,560
eneral Government Buildings	\$318,149	\$285,040	\$333,048	\$333,048	\$59,425	\$255,181
andfill Department	\$283,229	\$294,241	\$298,832	\$298,832	\$76,681	\$340,735
arks	\$12,577	\$4,690	\$13,773	\$13,773	\$3,334	\$13,443
ublic Works Administration	\$312,455	\$360,869	\$421,944	\$421,944	\$92,027	\$411,182
ewage Collection & Disposal	\$0	SO	\$60,356	\$60,356	SO	\$60,356
treet Lighting	\$24,534	\$26,023	\$27,350	\$27,350	\$4,171	\$25,000
	\$4,093,269	\$3,813,748	\$4,625,735	\$4,625,735	\$1,262,044	\$4,702,458

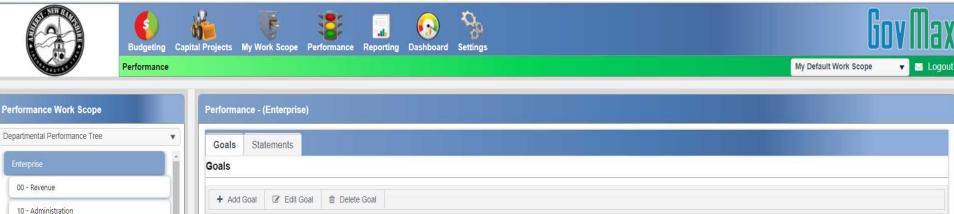


8:32 AM 10/2/2020

FY 2021 Ex	penditures				←Bac
I LOLI LA	portalitation	(Europediture Duder	Revenue Budget		
		Expenditure Budge	Revenue Buuger		
Series 2021 Ad	opted	× CI	nart Type 🚷 🛄 🗷		Display As 💲 %
			×		
		Accoun	t Majors under Department of Public Wo	orks	
		<u>/</u>			
		— Capital Outlay -	\$1,210,000 - Operating - \$1,274,106 - Personr	nel - \$986,326	
			A 7		
Export to Excel					
19.1	Y 2019 Actual Y	2020 Actual 🝸	2021 Adopted Y	2021 Amended 🍸	2021 Actual 🔻
Export to Excel	▼ 2019 Actual ▼ \$747,807	2020 Actual Y \$976,982	2021 Adopted Y \$1,210,000	2021 Amended ¥ \$1,210,000	2021 Actual 🍸 \$609,568
me			· · · · · ·		
me ital Outlay rating	\$747,807	\$978,982	\$1,210,000	\$1,210,000	\$609,568
me ital Outlay	\$747,807 \$1,505,092 \$889,427	\$976,982 \$1,033,211 \$830,692	\$1,210,000 \$1,274,106 \$986,326	\$1,210,000 \$1,274,106 \$986,326	\$609,568 \$221,078 \$195,760
ne tal Outlay, ating	\$747,807 \$1,505,092	\$978,982 \$1,033,211	\$1,210,000 \$1,274,108	\$1,210,000 \$1,274,106	\$609,568 \$221,078

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TOWNWIDE STRATEGIC PLANNING GOALS (BOS)



_	Sher What Performance Control
	15 - Finance
5	20 - Tax & Assessing
	25 - Welfare
3	30 - Commu <mark>n</mark> ity Dev
	35 - Police
2	40 - Comm Center
1	45 - Fire Rescue

50 - Public Works 55 - Landfill District 60 - Cemetery

65 - Library

+ Add Goal	C Edit Goal	Delete Goal			
la de la companya de					
Goal Name 🛉					
Accuracy, efficier	cy, transparency and	d continuous improve	ement		
Attract and retain	quality employees				
Care for Our Nat	ral Resources				
Improve Commu	ications and Engag	ement			
(a) the control of the second seco		portunities for All Age	es		
Provide for the H	alth and Safety of t	he Community			

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C

PERFORMANCE STATEMENTS

Performance Statements

Administration

Department Mission Statement

Our mission is to provide superior service to our residents, businesses, and visitors; to fairly administer the ordinances and policies within our areas of responsibility; and to provide the transparency in our operations that the public expects.

Department Vision Statement

Our vision is that our Town government is fiscally sound; delivers services fairly and efficiently; communicates effectively; and is recognized as a model of local governance in the State of NH.

Police

Department Mission Statement

To strengthen the quality of life in Amherst as we:

Deliver exemplary service to the public with compassion and respect whenever called upon Enforce the laws of our town, state, and country in a firm, fair, and impartial manner, and Maintain a reputation built upon commitment, professionalism, and uncompromising ethics

Department Vision Statement

To promote safety, foster justice, and inspire trust

Organization Goals and Alignments

Town of Amherst Fiscal Yea					Year 2021
Related Strategic Goal: Accuracy, e	fficiency, transparenc	y and conti	inuous imp	rovemen <mark>t</mark>	
Objective/Performance Measures	Unit Of Measure	FY 2020 Actual	FY 2021 Target	FY 2021 YTD	FY 2022 Target
Administration					
Leverage new technology					
Improve administration with technology	#	2.00	1.00	1.00	2.00

Finance

Finance

Ensure Boards and Committees, Department Heads, employees and the public are provided with timely and accurate financial reports. Achieve audits with "no material deficiencies". Develop "outward facing" reports on the financial software to increase transparency. Continue internal training on software to increase usage and to improve usefulness.

Related Strategic Goal: Attract and retain quality employees

Objective/Performance Measures	Unit Of	FY 2020	FY 2021	FY 2021	FY 2022
	Measure	Actual	Target	YTD	Target
Administration					

Provide staff training

wn of Amhe	erst		Object	ives Meası	ures and Indic	ators By Level		Fis	cal Year 2021
				Ad	ministratio	<u>1</u>			
bjective:	Develop a p	orogram of c	ivic educa	tion					
		Perfe	ormance Mea	sure		Unit Of Measure	MeasureRollup	Frequency	ICMA
i	Civic Education					#	Sum	Yearly	Non-ICMA
	HistYr 2019 Actual	HistYr 2020 Actual	FY2021 Target	FY2021 Actual	Forecast 2022 Target	Forecast 2023 Target	Forecast 2024 Target	Forecast 2025 Target	Forecast 2020 Target
ioctivo:	0 Lovorado na	0 ew technolo	1	1	4	1	1	0	0
ecuve.	Leverage ne		97 ormance Mea	sure		Unit Of Measure	MeasureRollup	Frequency	ICMA
į	Tech Level Ups	;				#	Sum	Yearly	Non-ICMA
	HistYr 2019 Actual	HistYr 2020 Actual	FY2021 Target	FY2021 Actual	Forecast 2022 Target	Forecast 2023 Target	Forecast 2024 Target	Forecast 2025 Target	Forecast 2026 Target
•	0	0	1 ormance Mea	0	1	0 Unit Of Measure	0 MeasureRollup	0 Frequency	
	Tech Level Ups	ì				#	Sum	Yearly	Non-ICMA
	HistYr 2019 Actual	HistYr 2020 Actual	FY2021 Target	FY2021 Actual	Forecast 2022 Target	Forecast 2023 Target	Forecast 2024 Target	Forecast 2025 Target	Forecast 2026 Target
	1	2	1	1	2	0	0	0	0

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QUESTIONS OR COMMENTS?



Town of Amherst, NH BOARD OF SELECTMEN STAFF REPORT

Title: General Administrative Updates **Meeting Date:** October 12, 2020

Department: Administration **Staff Contact:**

BACKGROUND INFORMATION:

BUDGET IMPACT: (Include general ledger account numbers)

POLICY IMPLICATIONS:

DEPARTMENT HEAD RECOMMENDATION:

SUGGESTED MOTION:

TOWN ADMINISTRATOR RECOMMENDATION:

ATTACHMENTS: None



Town of Amherst, NH BOARD OF SELECTMEN STAFF REPORT

Title: PD Renovation Change Orders **Meeting Date:** October 12, 2020

Department: Administration **Staff Contact:**

BACKGROUND INFORMATION:

BUDGET IMPACT: (Include general ledger account numbers)

POLICY IMPLICATIONS:

DEPARTMENT HEAD RECOMMENDATION:

SUGGESTED MOTION:

TOWN ADMINISTRATOR RECOMMENDATION:

ATTACHMENTS:

- 1. COR-01 Additional UG Plumbing Trench due to Existing Heights
- 2. COR-02 Add Finishes to Lt Office 012
- 3. COR-03 RFI-02 -03 Wall Types W1 W2 Changes
- 4. COR-04 RFI-01 Replace HWH; Reconfigure Piping Layout (002)



Change Order Request

20-4124 Amherst Police Dept

	Order Request: 001 - Additional UG Plumbing due to Existing Heights		10/1/2020
To:	Mark Reams	Transmitted By:	Dennis Donovan
	Town of Amherst		Martini Northern
	175 Amherst Street		10 Main Street
	Amherst, New Hampshire 03031		Newfields, New Hampshire 03856

Description:

<u>CE #001 - Additional UG Plumbing Trenching</u> This cost is to add underground trenching for the plumbing work requiring adjustment due to existing underground pipe heights.

Schedule of Values

#	Cost Code Description Type		Amount	
1	02-40.00 - 02.40.00 Demolition and Structure Moving	Additional Trenching for UG Plumbing	Other	\$ 550.00
	·		Subtotal:	\$550.00
		GC's: 10.00% Applies to all	line item types.	\$ 55.00
		Fee: 5.00% Applies to all	line item types.	\$ 30.25
		Bond: 1.25% Applies to all	line item types.	\$ 7.94
		Gran	nd Total:	\$643.19

APPROVAL	
Mark Reams Town of Amherst	Date
APPROVAL	

Date

APPROVAL 10/1/2020 Date Dennis Donovan Martini Northern

Kreg Jones

Dennis Mires, P.A. The Architects

Date Required By:

Days Requested:



Demolition and Environmental Remediation

Serving the New England Area Since 2002

September 18, 2020

Attention:	Dennis Donovan/Ben Middleton Martini Northern
Project:	Amherst Police Department – Amherst NH
Re:	COP No1 – Additional trenching

SELECTIVE DEMOLITION - \$550

- Price is based on all demolition work performed during normal business hours Monday Friday
- Price is based on the demolition work performed in 1 phase/mobilization
- Saw-cut and remove approx. 20 SF of additional SOG for new plumbing trench
- Excavate and back-fill using existing soil only
- Drill and dowel new 1/2" re-bar and patch using 4000 psi concrete to a trowel finish

EXCLUSIONS:

- All permits and fees
- Asbestos. Lead and haz-mat removal
- Floor grinding, blasting or prep
- Cut, cap, and make safe of existing utilities
- Temp shoring or bracing of any kind
- Off hours work
- Removal of items to be salvaged/re-used
- Work not listed above

Any alterations or deviations from above scope of work involving extra cost will become an extra charge over and above the estimate. All agreements contingent upon no accidents or delays beyond our control. The above prices, specifications and conditions are submitted to you *as listed above.*

Respectfully submitted, Concord Building Services, Inc.



14 Jug City Road Epsom NH 03234





Change Order Request

20-4124 Amherst Police Dept

Change Order Request: 002 - Add Finishes to Lt Office 012		Office	10/1/2020
To:	Mark Reams	Transmitted By:	Dennis Donovan
	Town of Amherst		Martini Northern
	175 Amherst Street		10 Main Street
	Amherst, New Hampshire 03031		Newfields, New Hampshire 03856
Descript	ion:	Date Required By:	

Days Requested:

<u>CE #002 - Add Finishes to Lt Office</u> This cost is to add flooring and ceiling finishes to the Lieutenant Office 012.

Schedule of Values

#	Cost Code	Description	Туре	Amount
1	09-51.00 - 09.51.00 Acoustical Ceiling	Add ACT to Lt Office	Other	\$ 880.00
2	09-60.00 - 09.60.00 Flooring	Add Carpet to Lt Office	Other	\$ 827.00
			Subtotal:	\$1,707.00
		GC's: 10.	00% Applies to all line item types.	\$ 170.70
		Fee: 5.	00% Applies to all line item types.	\$ 93.89
		Bond: 1.	25% Applies to all line item types.	\$ 24.64
			Grand Total:	\$1,996.23

APPROVAL			
Mark Reams Town of Amherst	Date	-	
APPROVAL			

APPROVAL 10/1/2020 Date Dennis Donovan Martini Northern

Kreg Jones

Dennis Mires, P.A. The Architects

Date

s



-Providing Excellence in Acoustical Ceilings for over 51 years-

Request for Change

To: Dennis Donovan

Company: Martini Northern

Project: Amherst Police Station Reno.

From: Jennifer Wyman

Date: 9/28/2020

Location: Amherst, NH

Project Description:

Room 012-Lt. Office

Furnish and install Ultima #1915 2'x4' tegular edge tile in a 9/16" grid system.

Total-----\$880.00

Thank you for giving us the opportunity to quote this project.

8 Chestnut Drive Bedford NH 03110 - Voice: 603-668-0150 - Email: jennifer@granitestateacoustics.com

Universal Decor Inc.

Change Order Request

Date

9/22/2020

COR #

3263

129 W. Pearl Street Nashua, NH 03060

Phone # 603-232-4267 Fax # 603-232-4297 s.gearty@udcontract.com

Name / Address
Martini Northern
10 Main Street Newfields, NH 03856
Newlields, NH 03030

Project	
C2421 Amherst Police Department	

Description	Qty	Units	Rate	Total
Add Finishes To 012 LT. Office				
C-1 (Mohawk GT419 Side Stripe Tile) VB (Johnsonite 4x1/8 Vinyl Cove Base)	24 50	sy If	30.125 2.08	723.00 104.00
	Á			
		Tota	al	\$827.00



Change Order Request

20-4124 Amherst Police Dept

Change Or W1 & W2 (der Request: 003 - RFI-012 & -03 - Wall Types Changes	003 - RFI-012 & -03 - Wall Types 10/1/2020	
To:	Mark Reams	Transmitted By:	Dennis Donovan
	Town of Amherst		Martini Northern
	175 Amherst Street		10 Main Street
	Amherst, New Hampshire 03031		Newfields, New Hampshire 03856
Description:		Date Required By:	

CE #003 - RFI-02 & -03 - Wall Types W1 & W2 Changes This cost is for the changing out of masonry wall types W1 & W2.

Schedule of Values

Cost Code Description Туре Amount 1 04-00.00 - 04.00.00 Masonry Closet Wall to 8" CMU Other \$ 300.00 2 04-00.00 - 04.00.00 Masonry Cell Wall Revisions Other \$ 1,100.00 3 07-20.00 - 07.20.00 Thermal Protection Insulation & Adhesive Material Other \$ 250.00 Subtotal \$1,650.00 GC's: 10.00% Applies to all line item types \$ 165.00 \$ 90.75 Fee: 5.00% Applies to all line item types Bond: 1.25% Applies to all line item types \$ 23.82 Grand Total: \$1,929.57

APPROVAL		
Mark Reams Town of Amherst	Date	
APPROVAL		

Date

Kreg Jones Dennis Mires, P.A. The Architects APPROVAL 10/1/2020 Dennis Donovan Date Martini Northern

ч

Days Requested:

Dennis Donovan

From:	Nesius Masonry <nesiusmasonry@gmail.com> on behalf of Nesius Masonry</nesiusmasonry@gmail.com>
Sent:	Tuesday, September 22, 2020 10:51 AM
То:	Dennis Donovan
Subject:	Amherst

Hi Dennis, here are the cost increase for closet wall and rear wall insulation:

1. Closet wall change block to 8" CMU, Cost increase \$300

2. Rear Wall- As discussed, we will install insulation provided by others every 2 courses of block, to allow us to add our corrugated wall ties. Price Increase \$1,100. I calculated this based off stopping work every 2 courses, completing task, then restarting work. There will be 6 stoppages in work to complete task.





Energy-Saving, Moisture Resistant XPS Insulation

ASTM C578 Type X, 15 psi minimum

Description

Owens Corning[™] FOAMULAR[®] 150 extruded polystyrene (XPS) insulation is a closed cell, moisture-resistant rigid foam board well suited to meet the need for a wide variety of building applications.³ FOAMULAR[®] 150 XPS insulation is ideal for many residential and commercial construction applications such as wall furring, perimeter/foundation, cavity wall, pre-cast concrete, crawl spaces, sheathing and other applications³. FOAMULAR[®] 150 XPS insulation is classified as a Type X product when tested in accordance with ASTM C578 and provides a long-term thermal performance of R-5 per inch.

Like all FOAMULAR® XPS products, FOAMULAR® 150 XPS insulation is made with Owens Corning's patented Hydrovac® process technology under strict quality control measures, which makes it highly resistant to moisture and permits the product to retain it's high R-value year after year even after prolonged exposure

Product Data Sheet

to moisture, and freeze/thaw cycling.

Key Features

- Excellent long-term stable insulating performance at R-5¹ per inch
- Exceptional moisture resistance, long-term durability
- Limited lifetime warranty² maintains 90% of R-value and covers all ASTM C578 properties
- The only XPS foam to be GREENGUARD Children & Schools CertifiedSM
- The only XPS foam with certified recycled content certified by Scientific Certification Systems (SCS) to contain a minimum 20% recycled content
- Will not corrode, rot or support mold growth
- Zero ozone depletion potential with 70% less global warming potential than our previous formula
- Reusable
- Lightweight, durable rigid foam panels are easy to handle and install
- Easy to saw, cut or score
- Versatile applications: sheathing, foundation walls, masonry cavity walls³
- Not for use in roofing. For roofing applications, use FOAMULAR[®] THERMAPINK[®] Extruded Polystyrene Insulation

Product type

- Minimum compressive strength of 15 psi
- Wide selection of sizes and thicknesses
- Available in square, tongue and groove or scored square edge
- Compliant with building codes and standards

Product Applications

High-performance FOAMULAR[®] 150 XPS insulation:

- Retards the transmission of water vapor and moisture in masonry walls
- Provides continuous insulation over steel stud framing, in insulated concrete sandwich panel walls, or in masonry unit cavity walls, or when used with non-penetrating, surface mounted furring systems over masonry or concrete walls
- Insulates and retains its properties in below grade perimeter and foundation applications, to complement the insulating sheathing envelope around the building framing
- FOAMULAR® 150 XPS insulation is ideal for below grade applications. Extruded polystyrene (XPS) is resistant to degradation from the components of common soils and will retain its insulating performance characteristics even after prolonged exposure to moisture.



• Provides a weather resistant barrier (when joints are sealed) to enhance the building resistance to air and moisture penetration.

Technical Information

This product is combustible. A protective barrier or thermal barrier is required as specified in the appropriate building code. For additional information, consult MSDS or contact Owens Corning World Headquarters at I-800-GET-PINK[®].

All construction should be evaluated for the necessity to provide vapor retarders. See current ASHRAE Handbook of Fundamentals.

FOAMULAR® 150 XPS Insulation is a non-structural material and must be installed on framing which is independently braced and structurally adequate to meet required construction and service loading conditions.

FOAMULAR[®] insulation can be exposed to the exterior during normal construction cycles. During that time some fading of color may begin due to UV exposure, and, if exposed for extended periods of time, some degradation or "dusting" of the polystyrene surface may begin. It is best if the product is covered within 60 days to minimize degradation. Once covered, the deterioration stops, and damage is limited to the thin top surface layers of cells. Cells below are generally unharmed and still useful insulation.

Product Data Sheet

Typical Physical Properties¹

OAMULAR® 150 Extruded Polystyrene Insulation

FOAMULAR® 150 Extruded Polystyrene Insulation		
Property	Test Method ²	Value
Thermal Resistance ³ , R-Value (180 day) minimum,		
hr•ft²•°F/Btu (RSI, °C•m²/W)		
@ 75°F (24°C) mean temperature	ASTM C518	
I" Thickness		5.0 (0.88)
1½" Thickness		7.5 (1.32
2" Thickness		10 (1.76)
2½" Thickness		12.5 (2.20)
3" Thickness		15 (2.64)
@ 40°F (4.4°C) mean temperature		
I" Thickness		5.4 (0.95)
1½" Thickness		8.1 (1.43)
2" Thickness		10.8 (1.90)
2½" Thickness		13.5 (2.38)
3" Thickness		16.2 (2.85)
Long Term Thermal Resistance, LTTR-Value ^{3,} minimum		
hr•ft²•°F/Btu (RSI, °C•m²/W)	CAN/ULC \$770-03	
@ 75°F (24°C) mean temperature I" Thickness	CAIN/ULC 5/70-03	F 0 (0 00)
1/// Thickness		5.0 (0.88) 7.8 (1.37)
2" Thickness		10.6 (1.87)
2//" Thickness		13.4 (2.36)
3" Thickness		16.2 (2.85)
	ASTM DI621	
Compressive Strength ⁴ , minimum psi (kPa)		15 (103)
Flexural Strength ^s , minimum psi (kPa)	ASTM C203	60 (414)
Water Absorption ⁶ , maximum % by volume	ASTM C272	0.10
Water Vapor Permeance ⁷ , maximum perm (ng/Pa•s•m²)	ASTM E96	1.5 (86)
Dimensional Stability, maximum % linear change	ASTM D2126	2.0
Flame Spread ^{8, 9}	ASTM E84	5
Smoke Developed ^{8, 9, 10}	ASTM E84	45-175
Oxygen Index ⁸ , minimum % by volume	ASTM D2863	24
Service Temperature, maximum °F (°C)	_	165 (74)
Linear Coefficient of Thermal Expansion, in/in/°F (m/m/°C)	ASTM E228	3.5 × 10 ⁻⁵ (6.3 × 10 ⁻⁵)

. Properties shown are representative values for I" thick material, unless otherwise specified.

2. Modified as required to meet ASTM C578

4. Values at yield or 10% deflection, whichever occurs first.

5. Value at yield or 5%, whichever occurs first.

- 6. Data ranges from 0.00 to value shown due to the level of precision of the test method.
- 7. Water vapor permeance decreases as thickness increases.

8. These laboratory tests are not intended to describe the hazards presented by this material under actual fire conditions.

 Data from Underwriters Laboratories Inc.[®] classified. See Classification Certificate U-197. 10.ASTM E84 is thickness-dependent, therefore a range of values is given.

^{3.} R means the resistance to heat flow; the higher the value, the greater the insulation power. This insulation must be installed properly to get the marked R-value. Follow the manufacturer's instructions carefully. If a manufacturer's fact sheet is not provided with the material shipment, request this and review it carefully. R-values vary depending on many factors including the mean temperature at which the test is conducted, and the age of the same at the time of testing. Because rigid foam plastic insulation products are not all aged in accordance with the same standards, it is useful to publish comparison R-value data. The R-value for FOAMULAR® XPS insulation is provided from testing at two mean temperatures, 40°F and 75°F, and from two aging (conditioning) techniques, 180 day real-time aged (as mandated by ASTM C578) and a method of accelerated aging sometimes called "Long Term Thermal Resistance" (LTTR) per CAN/ULC \$770-03\$. The R-value at 180 day real-time age and 75°F mean temperature is commonly used to compare products and is the value printed on the product.



Product Data Sheet

Product and Packaging Data

Material			Packaging					
Extruded polys	styrene closed cell foam, ASTM C578 Ty	pe X, 15 psi minimum	Shipped in po	oly-wrapped u	nits with indi	vidually wrap	oped or band	ded bundles.
Thickness (in)	Product Dimensions Thickness (in) x Width (in) x Length (in)	Pallet (Unit) Dimensions (typical) Width (ft) x Length (ft) x Height (ft)	Square feet per Pallet	Board feet per Pallet	Bundles per Pallet	Pieces per Bundle	Pieces per Pallet	Edges
1	I × 24 × 96	$4 \times 8 \times 8$	3,072	3,072	8	24	192	_
	I × 24 × 96	$4 \times 8 \times 8$	3,072	3,072	8	24	192	
	I × 48 × 96	$4 \times 8 \times 8$	3,072	3,072	8	12	96	-
	I x 48 x 96 (Half unit)	4 × 8 × 4	1,536	1,536	4	12	48	-
	I × 48 × 108	4 × 9 × 8	3,456	3,456	8	12	96	- Causana Estas
11/2	1.5 × 24 × 96	4 × 8 × 8	2,048	3,072	8	16	128	 Square Edge, Scored Square
	I.5 × 48 × 96	4 × 8 × 8	2,048	3,072	8	8	64	Edge, Tongue &
2	2 × 24 × 96	4 × 8 × 8	1,536	3,072	8	12	96	- Groove
	2 × 48 × 96	4 × 8 × 8	1,536	3,072	8	6	48	-
21/2	2.5 × 48 × 96	4 × 8 × 8	1,152	2,830	4	9	36	-
3	3 × 24 × 96	4 × 8 × 8	1,024	3,072	8	8	64	-
	3 × 48 × 96	$4 \times 8 \times 8$	1,024	3,072	8	4	32	-

1. Available lengths and edge configurations vary by thickness. See www.foamular.com for current offerings. Other sizes may be available upon request. Consult your local Owens Corning representative for availability.

Standards, Codes Compliance

• Meets ASTM C578 Type X

SSIF/

- UL Classified. A copy of UL Classification Certificate U-197 is available at www.foamular.com
- See ICC-ES ESR-1061 at www.icc-es.org
- ASTM EI19 Fire Resistance Rated Wall Assemblies. See www.foamular.com for details.
- Meets California Quality Standards; HUD UM #71A
- Compliance verification by RADCO (AA-650)

Certifications and Sustainable Features of FOAMULAR[®] XPS Insulation

- FOAMULAR® XPS insulation
 is reusable
- FOAMULAR® XPS insulation is made with a zero ozone depletion formula
- Certified by Scientific Certification Systems to contain a minimum of 20% preconsumer recycled polystyrene
- Certified to meet indoor air quality standards under the stringent GREENGUARD Indoor Air Quality Certification ProgramSM, and the GREENGUARD Children & Schools Certification ProgramSM
- Qualified as an ENERGY STAR[®] product, under the U.S. Environmental Protection Agency and the U.S. Department of Energy

- Approved under the National Association of Home Builders (NAHB) Research Center Green Seal of Approval
- Utilizing FOAMULAR® XPS insulation can help builders achieve green building certifications including the Environmental Protection Agency's ENERGY STAR®, the National Association of Home Builders' National Green Building certification, and the U.S. Green Building Council's Leadership in Energy and Environmental Design (LEED®) certification
- FOAMULAR® XPS insulation may qualify for The Buy American provision of the American Recovery and Reinvestment Act (ARRA)



Environmental and Sustainability

Owens Corning is a worldwide leader in building material systems, insulation and composite solutions, delivering a broad range of highquality products and services. Owens Corning is committed to driving sustainability by delivering solutions, transforming markets and enhancing lives. More information can be found at www. sustainability.owenscorning.com.

Warranty

FOAMULAR[®] XPS Insulation limited lifetime warranty maintains 90% of its R-value for the lifetime of the building and covers all ASTM C578 properties. See actual warranty for complete details, limitations and requirements at www. foamular.com or www. owenscorningcommercial.com.

Product Data Sheet

Notes

- I.R means the resistance to heat flow; the higher the R-value, the greater the insulating power.
- 2.See actual warranty for complete details, limitations and requirements.
- 3. Not for use in roofing. For roofing applications, use FOAMULAR® THERMAPINK® Extruded Polystyrene Insulation.

All products described here may not be available in all geographic markets. Consult your local sales office representative for more information.

For more information on the Owens Corning family of building products, contact your Owens Corning dealer, call I-800-GET-PINK[®], or access our web sites: www.foamular.com and www. owenscorning.com.





Disclaimer of Liability

Technical information contained herein is furnished without charge or obligation and is given and accepted at recipient's sole risk. Because conditions of use may vary and are beyond our control, Owens Corning makes no representation about, and is not responsible or liable for the accuracy or reliability of data associated with particular uses of any product described herein. Nothing contained in this bulletin shall be considered a recommendation

The GREENGUARD INDOOR AIR QUALITY CERTIFIED mark is registered certification mark used under license through the GREENGUARD Environmental Institute.

ENERGY STAR and the ENERGY STAR mark are registered trademarks of the U.S. Environmental Protection Agency.

This NAHB Research Center Green Approved mark is your assurance that a product is eligible for points toward National Green Building Certification. Visit www.GreenApprovedProducts.com for details.

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ONE OWENS CORNING PARKWAY TOLEDO, OHIO 43659 1-800-GET-PINK® www.owenscorning.com

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Change Order Request

20-4124 Amherst Police Dept

Change Order Request: 004 - RFI-01 Replace HWH; Reconfigure Piping Layout			10/7/2020
To:	Mark Reams	Transmitted By:	Dennis Donovan
	Town of Amherst		Martini Northern
	175 Amherst Street		10 Main Street
	Amherst, New Hampshire 03031		Newfields, New Hampshire 03856

Date Required By:

Days Requested:

Description:

<u>CE #004 - RFI-01 - Replace HWH; Reconfigure Piping Layout</u> This cost is for replacing the existing hot water heater in Storage 018 and reconfigure existing piping to accommodate the new wall opening.

Schedule of Values

#	Cost Code	Description	Туре	Amount
1	22-00.00 - 22.00.00 Plumbing	New HWH, reconfigure Piping	Other	\$ 5,670.00
		\$5,670.00		
		\$ 567.00		
		\$ 311.85		
		\$ 81.86		
	Grand Total:			\$6,630.71

APPROVAL	
Mark Reams Town of Amherst	Date
APPROVAL	

Date

APPROVAL 10/7/2020 Date Dennis Donovan Martini Northern

Kreg Jones

Dennis Mires, P.A. The Architects

Page 94 of 119

Eastern Heat Pump and Mechanical LLC 724 E Industrial Park Drive Unit 2 Manchester, NH 03109

CHANGE ORDER

NUMBER 2

(603) 518-8480		DATE	10/05/20
	JOB NAME / LOCATION		
TO:	Amherst Police Department		
Martini Northern			
	JOB NUMBER EXISTING CONTRACT NO.	JOB F	PHONE
		DATE	00/00/00
We hereby agree to make the change(s) specified below	•		
we hereby agree to make the change(s) specified below	•		
Replace existing Electric hot water heater with 80 Gallon Bra	dford White Hybrid water heater.		
Reconfigure piping to accommodate demo and latout change	es.		
NOTE: This Change Order becomes part of and in conformance with	the existing contract.		
WE ACREE hereby to make the change (a) encoified ch	ave at this price	¢	5 670 00
WE AGREE hereby to make the change(s) specified abo	AUTHORIZED SIGNATURE (CONTRACTOR)	\$	5,670.00
ACCEDTED The above prices and any if which of		by c:	control All work to
ACCEPTED - The above prices and specifications of this Change			cepted. All work to
be performed under same terms and conditions as specified in orion DATE OF ACCEPTANCE	SIGNATURE (OWNER)	aleu.	



Town of Amherst, NH BOARD OF SELECTMEN STAFF REPORT

Title: Signing of Revised MS-535 form **Meeting Date:** October 12, 2020

Department: Finance Department **Staff Contact:** Cheryl Eastman

BACKGROUND INFORMATION:

MS-535 Revision #1 needs to be signed by the BOS. The changes from the original are:

- Removed equipment leases from Long Term Debt calculation (should only show loans/bonds here per DRA)

- Corrected CRF withdrawals/expense totals.
- Included Municipal Aid funds in revenues

BUDGET IMPACT:

(Include general ledger account numbers)

POLICY IMPLICATIONS:

DEPARTMENT HEAD RECOMMENDATION:

Make a motion to signed the revised MS-535 form.

SUGGESTED MOTION:

I move that we sign the revised MS-535 form.

TOWN ADMINISTRATOR RECOMMENDATION:

Concur.

ATTACHMENTS:

1. MS-535 Revision #1



Financial Depart of the D

Financial Report of the Budget

Amherst

For the period ending June 30, 2020

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Peter Lyon	Chairman	
Dwight Brew	Vice-Chairman	*
Reed Panasiti	Clerk	
Thomas Grella	Selectman	
John D'Angelo	Selectman	· · · · · · · · · · · · · · · · · · ·

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: https://www.proptax.org/

For assistance please contact: NH DRA Municipal and Property Division (603) 230-5090 <u>http://www.revenue.nh.gov/mun-prop/</u>





Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
General Gov	ernment		
4130-4139	Executive	\$387,253	\$403,689
4140-4149	Election, Registration, and Vital Statistics	\$203,808	\$205,277
4150-4151	Financial Administration	\$423,689	\$424,782
4152	Revaluation of Property	\$183,109	\$179,895
4153	Legal Expense	\$45,800	\$48,644
4155-4159	Personnel Administration	\$225,068	\$138,570
4191-4193	Planning and Zoning	\$475,006	\$412,991
4194	General Government Buildings	\$324,577	\$349,276
4195	Cemeteries	\$38,493	\$131,107
4196	Insurance	\$136,701	\$129,302
4197	Advertising and Regional Association	\$0	\$0
4199	Other General Government	\$120,000	\$0
Public Safety	General Government Subtotal	\$2,563,504	\$2,423,533
4210-4214	Police	\$2,674,248	\$2,517,214
4215-4219	Ambulance	\$617,306	\$617,057
4220-4229	Fire	\$672,531	\$1,211,901
4240-4249	Building Inspection	\$0	\$0
4290-4298	Emergency Management	\$8,501	\$8,500
4299	Other (Including Communications)	\$458,499	\$431,440
Airport/Aviat	Public Safety Subtotal	\$4,431,085	\$4,786,112
4301-4309	Airport Operations	\$0	\$0
Highways an	Airport/Aviation Center Subtotal	\$0	\$0
4311	Administration	\$459,822	\$360,870
4312	Highways and Streets	\$3,177,734	\$3,698,895
4313	Bridges	\$0	\$0
4316	Street Lighting	\$24,800	\$26,023
4319	Other	\$0	\$0
Sanitation	Highways and Streets Subtotal	\$3,662,356	\$4,085,788
4321	Administration	\$0	\$0
4323	Solid Waste Collection	\$343,490	\$438,58
4324 Solid Waste Disposal		\$288,055	\$295,610
4325	Solid Waste Cleanup	\$0	\$(
4326-4328	Sewage Collection and Disposal	\$0	\$(
4329	Other Sanitation	\$0	\$(
,010		ΨΟ	ψ

Sanitation Subtotal

\$734,199

\$0 \$631,545

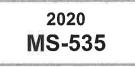




Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
Water Distrib	oution and Treatment		
4331	Administration	\$0	\$0
4332	Water Services	\$0	\$0
4335	Water Treatment	\$0	\$0
4338-4339	Water Conservation and Other	\$0	\$0
	Water Distribution and Treatment Subtotal	\$0	\$0
Electric			
4351-4352	Administration and Generation	\$0	\$0
4353	Purchase Costs	\$0	\$0
4354	Electric Equipment Maintenance	\$0	\$0
4359	Other Electric Costs	\$0	\$0
	Electric Subtotal	\$0	\$0
Health			
4411	Administration	\$2,163	\$2,230
4414	Pest Control	\$401	\$40
4415-4419	Health Agencies, Hospitals, and Other	\$50,000	\$50,00
Welfare 4441-4442	Administration and Direct Assistance	\$17,455	\$10.864
4444	Intergovernmental Welfare Payments	\$0	\$(
4445-4449	Vendor Payments and Other	\$0	\$
	Welfare Subtotal	\$17,455	\$10,864
Culture and I	Recreation		
4520-4529	Parks and Recreation	\$404,728	\$400,53
4550-4559	Library	\$997,621	\$983,17
4583	Patriotic Purposes	\$8,500	\$
4589	Other Culture and Recreation	\$1,821	\$44
	Culture and Recreation Subtotal	\$1,412,670	\$1,384,15
Conservatio	n and Development		
4611-4612	Administration and Purchasing of Natural Resources	\$14,112	\$19,89
4619	Other Conservation	\$0	\$
4631-4632	Redevelopment and Housing	\$0	\$
4651-4659	Economic Development	\$0	\$
	Conservation and Development Subtotal	\$14,112	\$19,89





Expenditures

Account	Purpose	Voted Appropriations	Actual Expenditures
Debt Service			
4711	Long Term Bonds and Notes - Principal	\$1,195,302	\$1,195,302
4721 Long Term Bonds and Notes - Interest		\$152,256	\$152,316
4723	Tax Anticipation Notes - Interest	\$0	\$0
4790-4799	Other Debt Service	\$0	\$0
	Debt Service Subtotal	\$1,347,558	\$1,347,618
Capital Outla	У		
4901	Land	\$0	\$0
4902	Machinery, Vehicles, and Equipment	\$0	\$0
4903	Buildings	\$140,000	\$(
4909	Improvements Other than Buildings	\$5,047,500	\$(
	Capital Outlay Subtotal	\$5,187,500	\$(
Operating Tr			
4912	To Special Revenue Fund	\$0	\$(
4913	To Capital Projects Fund	\$0	\$
4914A	To Proprietary Fund - Airport	\$0	\$
4914E	To Proprietary Fund - Electric	\$0	\$
49140	To Proprietary Fund - Other	\$0	\$
4914S	To Proprietary Fund - Sewer	\$0	\$
4914W	To Proprietary Fund - Water	\$0	\$
4915	To Capital Reserve Fund	\$722,000	\$722,00
4916	To Expendable Trusts/Fiduciary Funds	\$0	\$
4917	To Health Maintenance Trust Funds	\$0	\$
4918	To Non-Expendable Trust Funds	\$0	\$
4919	To Fiduciary Funds	\$0	\$
	Operating Transfers Out Subtotal	\$722,000	\$722,00
	Other Governments		
4931	Taxes Assessed for County	\$0	\$2,077,23
4932	Taxes Assessed for Village District	\$0	\$
4933	Taxes Assessed for Local Education	\$0	\$31,148,17
4934	Taxes Assessed for State Education	\$0	\$3,777,52
4939	Payments to Other Governments	\$0	\$
	Payments to Other Governments Subtotal		\$37,002,94
	Total Before Payments to Other Governments	\$20,042,349	\$15,566,79
	Plus Payments to Other Governments		\$37,002,94
Plu	is Commitments to Other Governments from Tax Rate	\$37,002,942	
	Less Proprietary/Special Funds	\$0	\$

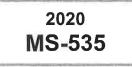




Revenues

Account	Source of Revenues	Estimated Revenues	Actual Revenues
Taxes			
3110	Property Taxes	\$0	\$46,294,708
3120	Land Use Change Tax - General Fund	\$0	\$0
3121	Land Use Change Taxes (Conservation)	\$0	\$100,823
3180	Resident Tax	\$0	\$0
3185	Yield Tax	\$1,500	\$6,964
3186	Payment in Lieu of Taxes	\$5,000	\$33,583
3187	Excavation Tax	\$0	\$88
3189	Other Taxes	\$0	\$15,448
3190	Interest and Penalties on Delinquent Taxes	\$135,000	\$66,828
9991	Inventory Penalties	\$0	\$0
	Taxes Subtotal	\$141,500	\$46,518,442
loonege Do	rmits, and Fees		
3210	Business Licenses and Permits	\$216,000	\$214,003
3220	Motor Vehicle Permit Fees	\$2,893,000	\$2,894,889
3230	Building Permits	\$95,000	\$108,613
3290	Other Licenses, Permits, and Fees	\$55,300	\$65,039
3311-3319	From Federal Government	\$0	\$10,067
State Source 3351	s Shared Revenues	\$0	\$78,298
3351	Shared Revenues	\$0	\$78,298
3352	Meals and Rooms Tax Distribution	\$585,609	\$585,609
3353	Highway Block Grant	\$342,751	\$342,714
3354	Water Pollution Grant	\$0	\$0
3355	Housing and Community Development	\$0	\$0
3356	State and Federal Forest Land Reimbursement	\$13	\$12
3357	Flood Control Reimbursement	\$0	\$(
3359	Other (Including Railroad Tax)	\$426	\$50,352
3379	From Other Governments	\$4,128,000	\$20,84
	State Sources Subtotal	\$5,056,799	\$1,077,820
Charges for		0005 000	
3401-3406	Income from Departments	\$625,000	\$570,26
3409	Other Charges	\$0	\$1
Miccollanoou	Charges for Services Subtotal	\$625,000	\$570,26
	sale of Municipal Property	\$12,000	\$12,65
3501		4.=	4.2,000
		\$340.000	\$368.22
3501	Interest on Investments Other	\$340,000 \$2,800	\$368,22 [,] \$242,28 [,]



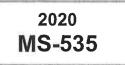


Revenues

Account	Source of Revenues	Estimated Revenues	Actual Revenues
Interfund Op	perating Transfers In		
3912	From Special Revenue Funds	\$0	\$0
3913	From Capital Projects Funds	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	\$0	\$0
39140	From Enterprise Funds: Other (Offset)	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	\$0	\$0
3914W	From Enterprise Funds: Water (Offset)	\$0	\$0
3915	From Capital Reserve Funds	\$1,009,500	\$769,696
3916	From Trust and Fiduciary Funds	\$0	\$0
3917	From Conservation Funds	\$0	\$0
	Interfund Operating Transfers in Subtotal	\$1,009,500	\$769,696
Other Finan	cing Sources		
3934	Proceeds from Long Term Bonds and Notes	\$0	\$0
	Other Financing Sources Subtotal	\$0	\$0
	Less Proprietary/Special Funds	\$0	\$0
	Plus Property Tax Commitment from Tax Rate	\$46,741,847	
	Total General Fund Revenues	\$57,188,746	\$52,851,995



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Balance Sheet

Account	Description	Starting Balance	Ending Balance
Current Ass	sets		
1010	Cash and Equivalents	\$18,948,728	\$18,451,463
1030	Investments	\$7,173,462	\$7,612,726
1080	Tax Receivable	\$4,802,986	\$4,855,488
1110	Tax Liens Receivable	\$354,214	\$155,389
1150	Accounts Receivable	\$306,461	\$472,792
1260	Due from Other Governments	\$526	\$1,928
1310	Due from Other Funds	\$1,081,452	\$1,109,660
1400	Other Current Assets	\$52,729	\$97,04
1670	Tax Deeded Property (Subject to Resale	\$25,893	\$25,893
	Current Assets Subtotal	\$32,746,451	\$32,782,384
Current Lial	bilitles		
2020	Warrants and Accounts Payable	\$980,471	\$577,045
2030	Compensated Absences Payable	\$0	\$(
2050	Contracts Payable	\$16,304	\$16,304
2070	Due to Other Governments	\$18,749,759	\$18,478,650
2075	Due to School Districts	\$0	\$(
2080	Due to Other Funds	\$94,964	\$371,98
2220	Deferred Revenue	\$5,141,750	\$5,237,15
2230	Notes Payable - Current	\$0	\$1
2270	Other Payable	\$0	\$55,78
	Current Liabilities Subtotal	\$24,983,248	\$24,736,923
Fund Equity	/		
2440	Non-spendable Fund Balance	\$78,622	\$78,62
2450	Restricted Fund Balance	\$72,239	\$(
2460	Committed Fund Balance	\$0	\$(
2490	Assigned Fund Balance	\$743,271	\$723,31
2530	Unassigned Fund Balance	\$6,869,071	\$7,243,52
	Fund Equity Subtotal	\$7,763,203	\$8,045,46



Tax Commitment

	Source	County	Village	Local Education	State Education	Other	Property Tax
1.14	MS-535	\$2,077,234	\$0	\$31,148,179	\$3,777,529	\$0	\$46,294,708
	Commitment	\$2,077,234	\$0	\$31,148,179	\$3,777,529		\$46,741,847
0.5	Difference	\$0	\$0	\$0	\$0		(\$447,139)

General Fund Balance Sheet Reconciliation		
Total Revenues	\$52,851,995	
Total Expenditures	\$52,569,736	
Change	\$282,259	
Ending Fund Equity	\$8,045,462	
Beginning Fund Equity	\$7,763,203	
Change	\$282,259	



2020 MS-535

Long Term Debt

Description (Purpose)	Original Obligation	Annual Installment	Rate	Final	Start of Year	Issued	Retired	End of Year
		matamment	Nate	i ayment	Start of Teal	133060	Nethed	Lita of Tear
Baboosic Lake Septic (Sewer (no								
	\$178,500	\$11,900	4.2	2023	\$47,600	\$0	\$11,900	\$35,700
Baboosic Lake Septic (Sewer (ne	on-General))							
	\$170,700	\$11,380	3.17	2026	\$79,660	\$0	\$11,380	\$68,280
Baboosic Lake Septic (Sewer (ne	on-General))							
	\$258,039	\$8,647	2.91	2026	\$60,529	\$0	\$8,647	\$51,882
Bridge Loan (Bridge Reconstruct	tion)							
	\$2,100,260	\$39,302	2.5	2020	\$39,303	\$0	\$39,303	\$0
Road Note 2013 (Road Reconst	ruction)							
	\$2,000,000	\$200,000	2.25	2023	\$800,000	\$0	\$200,000	\$600,000
Road Note 2014 (Road Reconst	ruction)							0-11
	\$2,000,000	\$200,000	2.3	2024	\$1,000,000	\$0	\$200,000	\$800,000
Road Note 2015 Refi FY11 & 12	(Road Recon	struction)						
	\$3,059,999	\$306,000	2.39	2025	\$1,835,999	\$0	\$306,000	\$1,529,999
Road Note 2016 FY16/17 (Road	Reconstrucito	on)						
	\$4,000,000	\$400,000	2.3	2025	\$2,400,000	\$0	\$400,000	\$2,000,000
Spring Road (Road Reconstructi	on)							
	\$500,000	\$50,000	3.02	2021	\$100,000	\$0	\$50,000	\$50,000
	\$14,267,498				\$6,363,091	\$0	\$1,227,230	\$5,135,861



Town of Amherst, NH BOARD OF SELECTMEN STAFF REPORT

Title: Town Hall pave gravel parking on Courthouse **Meeting Date:** October 12, 2020 Department: Public Works

Staff Contact: Eric Hanh

BACKGROUND INFORMATION:

The parking strip adjacent to town hall along Courthouse is gravel and slopes down to the road. The mixed treatment of deicing on the pavement and sand on the parking area results in both materials interfering with each other. Salt melts the frozen gravel and sand becomes slippery to walk upon. DPW has always made extra effort to reduce hazards. With town hall reopening requiring appointments, DPW foresees additional town hall visitors staging in the parking area waiting for their appointment time. Increasing the possibility of slips/trips/falls associated with this likely staging for appointments. DPW desires to pave the lot to enhance safety and ease of maintenance.

BUDGET IMPACT:

(Include general ledger account numbers) Not to exceed \$6,000. from 4312 road maintenance.

POLICY IMPLICATIONS:

Enhance safety for town hall visitors. Possible conflict with Historic District Commission, even if not legally binding to town work.

DEPARTMENT HEAD RECOMMENDATION:

I recommend DPW be given the approval to pave the area. We will pursue 3 quotes within the town purchasing policy for work under \$10,000.

SUGGESTED MOTION:

I move that DPW be authorized to pave the Town Hall parking along Courthouse Rd., for a price not to exceed \$6,000.

TOWN ADMINISTRATOR RECOMMENDATION:

Concur

ATTACHMENTS: None



Town of Amherst, NH BOARD OF SELECTMEN STAFF REPORT

Title: Accounts Payable Manifests and Meeting Minutes September 28, 2020 **Meeting Date:** October 12, 2020 **Department:** Finance Department

Staff Contact:

BACKGROUND INFORMATION:

BUDGET IMPACT: (Include general ledger account numbers)

POLICY IMPLICATIONS:

DEPARTMENT HEAD RECOMMENDATION:

SUGGESTED MOTION: <u>Approvals</u>

Accounts Payable

AP1~ I move to approve one (1) FY21 Accounts Payable Manifest in the amount of \$216,259.00 dated September 29, 2020, subject to review and audit.

AP2 ~ I move to approve one (1) FY21 Accounts Payable Manifest in the amount of \$67,651.59 dated September 29, 2020, subject to review and audit.

AP3 ~ I move to approve one (1) FY21 Accounts Payable Manifest in the amount of \$3,024,202.00 dated October 1, 2020, subject to review and audit (School disbursements).

Minutes

~ I move to approve the Board of Selectmen meeting minutes of September 28, 2020.

TOWN ADMINISTRATOR RECOMMENDATION:

ATTACHMENTS:

1. 2020.09.28_BOS_MEETING_MINUTES



Town of Amherst, NH BOARD OF SELECTMEN MEETING MINUTES Barbara Landry Meeting Room 2 Main Street Monday, September 28, 2020 6:30PM

1	1. Call to Order
2	Chairman Peter Lyon called the meeting to order at 6:30 p.m.
3	
4	Attendees by Zoom conference call: Chairman Peter Lyon, Selectman Dwight Brew,
5	Selectman Reed Panasiti, Selectman John D'Angelo, and Selectman Tom Grella.
6	Also present: Town Administrator Dean Shankle and Kristan Patenaude, minute taker
7	
8	Ways & Means Committee Members present: Lisa Eastland (Chair), Danielle Pray (vice
9	chair), Mike Parisi, Scott Tuthill, Matt Seiler, Jim Kuhnert, Lori Mix (alternate).
10	
11	Other attendees and the public accessed the meeting via Zoom.
12	
13	Chairman Lyon explained that, pursuant to the State of Emergency declared by the
14	Governor as a result of the COVID19 pandemic and in accordance with his Emergency
15	Order #12, this meeting is authorized to take place electronically. There is no physical
16	location to observe and listen to this meeting. However, in accordance with the
17	Emergency Order, we are:
18	Utilizing Zoom teleconferencing for this meeting. All members of the Board have the
19	ability to communicate during the meeting through this platform and the public has access
20	to contemporaneously listen and if necessary participate in the meeting by dialing +1 301
21	715 8592 and using a webinar ID of 859-0059-9870 or by using the link contained in the
22	agenda posted at amherstnh.gov.
23	
24	Notice of the meeting and means to access it were previously posted in accordance with
25	law. Members of the public that have phoned into the meeting can raise their hand by
26	pressing the #9 on their phone, in order to make it known that they would like to speak to
27	the Board. If anyone has a problem accessing the meeting, please call 603-440-8248 for
28	assistance. In the event the public is unable to access the meeting, the meeting will be
29 20	adjourned and rescheduled.
30 31	All votes will be taken by roll call and for ease, in alphabetical order.
31	Lastly, the meeting is being recorded and will be replayed on ACATV.
32 33	Lastry, the meeting is being recorded and will be replayed on ACATV.
33 34	The Board started by taking a roll call vote and stating if they were alone.
35	The Board started by taking a fon can vote and stating if they were alone.
35 36	Roll call vote: Selectman Brew – present; Selectman D'Angelo – present; Selectman
30 37	Grella – present; Selectman Drew – present, Selectman D'Angelo – present, Selectman Grella – present; Selectman Panasiti – present; Chairman Lyon – present. All noted
38	themselves as being alone.
20	

39 40	2. Citizen's Forum – none.
40 41	3. Scheduled Appointments
41 42	5. Scheduled Appointments
42	a. "Goldens on the Green" – Bill Swift
43 44	
44 45	A MOTION was made by Selectman Panasiti and SECONDED by Selectman D'Angelo to approve the Coldens on the Green event on October 18, 2020
43 46	to approve the Goldens on the Green event on October 18, 2020. By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
40 47	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
47 48	<i>unanimously. Line and the age, Chairman Lyon – aye. 5-0-0, motion carried</i>
48 49	ununimousiy.
49 50	4. Strategic Plans
50 51	4. FY22 Strategic Plan, Recreation
51 52	Craig Fraley, Recreation Department Director, stated that one of the Department's FY21
52 53	Goals, to continue to enhance the use of Baboosic Lake Town Beach to Amherst
53 54	Citizens, has essentially been maxed out. He does believe that COVID-19 had an effect
54 55	on beach use this spring and summer.
55 56	on beach use this spring and summer.
50 57	Craig Fraley reviewed the Departments' FY22 goals:
58	1) Increase citizen awareness about Recreation Programs & Facilities: the Department
58 59	puts out a bi-weekly newsletter, with a 35% open rate (over 22% is considered good).
60	The Department still looks to broaden this goal. 2) Increase and manage park and
61	recreation facilities available to citizens: the acres of land maintained by the Department
62	has increased since 2017. More recently, the Department has added Birch Park,
63	Buchanan Park, and Buck Meadow Conservation & Recreation Area. 3) Diversify
64	program offerings to serve citizens of all ages: the Department looks to continue
65	diversifying its program offerings to senior citizens, preschoolers, and through programs
66	at Peabody Mill Environmental Center (PMEC).
67	
68	Craig Fraley stated that the Department's FY22 Initiatives include:
69	1) Development of Buck Meadow Conservation & Recreation Area for usable fields and
70	indoor space: this property was purchased in March 2020 and has about 10 acres of
71	flat field area. The Department would like to expand this area in three Phases. Phase I
72	goes through the current year and consists of items such as painting the field,
73	installing an accessible ramp to the clubhouse, and other little-to-no cost items. Phase
74	II in FY22 involves reconfiguring the existing parking lot, making improvements to
75	the clubhouse, and installing two full sized soccer fields. Phase III in FY23 looks to
76	add additional parking, install a playground (through a fundraising event), and
77	installing a gravel road around the property for better emergency access. Funding
78	sources for these Phases could come from the 50/50 Land Water Conservation Grant,
79	local grants, warrant articles, or a Capital Reserve Fund.
80	2) Add additional part-time Parks Crew staff: the Department has not taken on any
81	additional staff since 2017, yet the amount of land to maintain has almost doubled. It
82	is difficult for the current crew to keep up with the needs of the properties. Two of
83	the full-time employees for the Department are paid out of the general budget; the
84	rest are paid for out of the -02 Revolving Fund. With the pandemic, there haven't

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85 86	been as many funds coming to this account, but the employees are still needed to work on the properties that are being used just as much, if not more.
87	3) Resurface AMS courts to allow for basketball use and create a shaded picnic area to
88	allow space for outdoor classrooms and team meeting spaces: these courts are in need
89 90	of resurfacing and there is a major lack of outdoor basketball facilities in town.
90 91	4) Build an indoor facility to act as a community center for Amherst residents of all ages: while this item is still important, it has been tabled for now.
91 92	ages, while this item is sun important, it has been tabled for now.
92 93	Craig Fraley stated that the budget impact for Initiative 1 could be two Warrant Articles,
94	each for \$75,000, split over FY22 and FY23. The budget impact for Initiative 2 would be
95	a budget increase of \$25,000 for one additional staff member at 29 hours/week. The
96	budget impact for Initiative 3 would be \$85,000 for resurfacing, and \$2,000 for the picnic
97	area, both to be funded from the -02 Revolving Account.
98	
99	Selectman Brew stated that he has concerns about the fact that Amherst hasn't grown
100	much over the last several years, yet these new Department initiatives cost a fair amount
101	of money. He explained that, if all of the proposed developments in Town were to be
102	built, it would create an overall increase in housing units of less than 10%. He would like
103	to see the rural and affordable community aspects of the Town balanced with the
104	Recreation efforts. He would also like for the Department to go slowly regarding the
105	potential community center, to see if the community actually wants to invest in it – both
106	the initial building costs and the recurring cost.
107	
108	In response to a question from Selectman D'Angelo, Craig Fraley stated that the two
109	amounts of \$75,000 for Buck Meadow should effectively finish that project. This is the
110	amount needed if a 50% match grant can be obtained.
111	
112	Selectman D'Angelo suggested that a Capital Reserve Fund be started for the potential
113	community center if the Department thinks it's truly a future proposed project. This fund
114	could be seeded with money from the undesignated fund balance.
115	
116	In response to a question from Selectman Grella, Craig Fraley stated that one of the two
117	tractors from the Buck Meadow property purchase will likely be kept and utilized by the
118	Department and the second tractor sold using municibid.com.
119	
120	In response to a question from Selectman Panasiti, Craig Fraley stated that there should
121	be money in the -02 Revolving Fund available to use for the tennis court resurfacing once
122	the pandemic has subsided.
123	In managed to a superfixer from Colortman Depositi Craig Evolution and that the
124	In response to a question from Selectman Panasiti, Craig Fraley explained that the
125	Department follows state guidelines regarding youth sports. Participants do not need to
126 127	wear masks while actively participating, similarly with coaches. Players and coaches do
127	need to wear masks when the game is over or when moving fields. The Department
128 129	recommends that all spectators wear masks and have received very little pushback on this. While the Department employees can ask spectators to wear masks, they cannot be
129 130	on every field for every game to ensure this is happening.
130	on every new for every game to ensure this is happening.
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132 Chairman Lyon stated that the Recreation Department has done great things with not a lot of money. He suggested that the Department look at some of their budget requests to 133 134 determine which are most important at this time. The Department will need to bring detailed information regarding their budget requests during the budget process. 135 136 137 In response to a question from Scott Tuthill, Ways & Means member, Craig Fraley stated that the \$85,000 cost is to resurface two tennis courts. It cost about \$65,000 to resurface 138 the Davis Lane courts, so he increased the amount to play it safe. 139 140 141 In response to a question from Matt Seiler, Ways & Means member, Craig Fraley explained that, if a grant is not received, the Department will continue to apply for 142 various grants. If no grant at all is received, it will simply take longer to complete the 143 144 project, or possibly require an additional Warrant Article. 145 146 In response to a question from Matt Seiler, Craig Fraley stated that he has not yet pushed 147 for a community survey regarding the community center. Craig Fraley stated that he is hoping some member of the community step up to drive the project forward. 148 149 150 In response to a question from Jim Kuhnert, Ways & Means member, Craig Fraley stated that he can work to look at community centers proposed or built for other similar-sized 151 towns in the area. 152 153 154 In response to a question from Danielle Pray, Ways & Means member, Craig Fraley stated that the golf carts that came with the Buck Meadow were sold for about \$19,000. 155 156 This money was originally deposited into the General Fund, but Town Counsel and the auditors explained that these funds could be placed back into the Recreation Department 157 and Conservation Commission budgets; these funds were to be split evenly between the 158 two entities by the same percentage that each paid for the property. 159 160 In response to a question from Lisa Eastland, Ways & Means Chair, Craig Fraley stated 161 162 that there will still be ice skating allowed on the resurfaced courts at AMS. 163 164 In response to a question from Lisa Eastland, Craig Fraley stated that the maintenance items done by the Recreation Department are typically routine maintenance items, and 165 maintenance at the school facilities. The Parks crew can be used for many projects in 166 Town, but then those employees must be backfilled for items like mowing. 167 168 169 In response to a question from Lisa Eastland, Craig Fraley stated that there is a financial agreement between the Recreation Department and the SAU. He also explained that there 170 will not be any real cost for the winter usage of Buck Meadow. He hopes that the 171 Department will be able to make a cross-country skiing and snow shoeing area there in 172 the future. 173 174 175 4.2 FY22 Strategic Plan, Library Amy Lapointe, Library Director, explained that the Library is made up of 7 full-time, 8 176 part-time employees, and 7 pages. Wages and benefits are 80% of the operating budget. 177 The Library is generally open 7 days a week, 63 hours. During COVID-19, the Library is 178

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179	currently open 33 hours. She explained that the Library total circulation peaked in 2013.
180	Circulation has seen an increase in e-materials, and a decrease in audio visual materials.
181	There has been a dramatic increase in items borrowed from other libraries, mostly due to
	-
182	changes in procedure and the Collection Development Policy. The Library has
183	maintained steady staffing for over a decade, despite a rapid growth in service from
184	2003-2013.
185	
186	Amy Lapointe noted that the Department has the following goals:
187	1) To provide a collection that supports library patrons in their information education
188	and recreational needs: the Library will continue to analyze print and digital
189	collection usage. She believes there is no real substitute for a professional
190	recommending books to interested parties.
191	2) To provide educational, informational, and recreational opportunities that meet the
192	needs and interests of the community: the Library will continue to explore various
193	types of virtual programs and explore options for enhanced accessibility during
194	programs.
195	3) Ensure that the facility and technology infrastructure are configured and maintained
196	to support the community in their individual and collective use and the staff in their
197	provision of services: the facility has been configured to support social distancing
198	and there will be a phased plan as social distancing evolves. The Library would also
199	like to explore how to support patrons working from home.
200	4) Improve communication to build community awareness of and engagement with the
201	library: the Library is looking to create a new website and continue developing a
202	social media presence.
203	5) Maintain the long-term health of the organization through responsible management:
204	the Library will work to update the policy manual. The Library looks to maximize
205	effective staffing and maintain a fiscally responsible organization.
206	
207	In response to a question from Selectman Brew, Amy Lapointe explained that the Library
208	staff used to be 7 full-time, 7 part-time employees, and 7 pages. The additional part-time
209	person is an added person, but no additional hours.
210	
211	In response to a question from Selectman Grella, Amy Lapointe stated that the contract
212	building renovation work was completed on budget. The new space feels like it's
213	working well so far.
214	
215	4.3 FY22 Strategic Plan, Community Development
215	Nic Strong, Community Development Director, stated that the Department's vision into
217	2026 is to have an efficient and streamlined service for all those who seek to use and
218	develop land in Town; work with stakeholders to translate the vision of the updated
219	Master Plan into a physical reality for the community; and to be a trusted source of
220	information and guidance for the community.
221	
222	Nic Strong stated that the building permit applications have mostly stayed on track, even
223	through the pandemic. There was an increase in pool permits. She explained that
224	Planning Board, Zoning Board of Adjustment, and Historic District applications were all
225	paused for about three months, due to COVID-19, leading to a shift in the number

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226	received to date. She explained that the 2020 census will be important in terms of
220 227	
	planning and budgeting for the future. She stated that the projected population data does
228	seem to show an aging of the populace in Town.
229	
230	Nic Strong stated that the Department has shown flexibility in regard to the pandemic,
231	such as through the permitting process used for outdoor dining, and the ability to submit
232	online permit requests. The Department is currently fully staffed. Some of the
233	weaknesses of the Department include the office layout and previous digitizing choices.
234	The Department has upcoming opportunities, such as the Master Plan process, and
235	proactive communications between Boards, Commissions, and Departments.
236	
237	Nic Strong reviewed the Department's internal goals:
238	1) Filing system overhaul
239	2) Evaluation of office space and layout
240	3) Fostering a sense of teamwork and engagement with all Community Development
241	Office staff
242	4) Create Standard Operating Procedures (SOPs) and Frequently Asked Questions
243	(FAQs) for the Department
244	(111Qb) for the Department
245	Nic Strong reviewed the Department's external goals:
245	1) Providing transparent information to the public
240 247	 2) Reviewing the Department's fee schedule
247	3) Creating a map that shows pending applications, with links to supporting
	documentation
249	
250	4) Stormwater Management and MS4
251	5) Land Use Board procedures
252	
253	Selectman Brew stated that he appreciates Nic Strong's willingness to make sure that
254	Boards and Commissions stick to the letter of the law and are in compliance. He believes
255	that access to meeting data online prior to each meeting has been a great help to the
256	Boards and the public. He agreed that digitization should be done properly in order to be
257	useful – even it this means it will take longer. He stated that a visual map with links to
258	each application currently in process could also be beneficial to the Boards and public.
259	
260	Selectman D'Angelo suggested a link somewhere on the website that bring people to new
261	and current applications.
262	
263	Nic Strong updated the Board on the Master Plan process. She explained that the
264	Planning Board Master Plan Steering Committee has created a Communications
265	Subcommittee responsible for discussing how to engage the public, outreach
266	opportunities, and a survey. The survey will be sent to residents and business owners in
267	Town to discuss different future topics of interest. This will be a baseline for choosing
268	the themes for the Master Plan.
269	
270	Nic Strong stated that the Department is currently working on the MS4 permit. This
270	permit has many requirements over multiple years. The permit is currently in a reporting
271	and inspection phase. The Department works to keep track of site approvals, monitoring
	and inspection phase. The Department works to keep truck of site approvals, monitoring

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- the sites as they're approved, and monitoring outfalls. The report is updated each year to
 make sure the Town is meeting all the requirements of the EPA process. *The Ways & Means Committee exited into its own meeting.*
- The Ways & Means Committee exited into its own meeting.
 - 5. Administration

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5.1 General Updates

Town Administrator Shankle stated that the renovations to the Police Station are carrying
forward.

5.2 Halloween

Craig Fraley stated that the safest way for Amherst to celebrate Halloween is for there to be no Doors on the Green, or other Halloween activities in the center of Town. There is no real way to stop people from trick-or-treating or handing out candy. The Village usually sees about 2,000 people on Halloween night. He recommends that people only trick-or-treat in their own neighborhoods this year.

- Marti Warren explained that she spent the weekend speaking to many homeowners
 around the Village. She believes there may be fewer people opening their doors to hand
 out candy than in the past.
- Chairman Lyon stated that this is a difficult position for the Board to be in, because
 Halloween is not a town-sponsored or organized event. He would support and encourage
 people to trick-or-treat in their own neighborhoods and be respectful of the wishes of
 others.
- Selectman Brew stated that he would encourage people to be safe, adhere to guidelines,
 stay only in small groups, and be masked. He believes if residents are not comfortable
 participating, they should turn off their lights.
- Selectman Brew stated that it was appropriate for the Selectmen to discuss Halloween in
 the Village because it is a large event, but he believes trick-or-treating in individual
 neighborhoods safely is a reasonable thing to do.
- 306Selectman Grella suggested that those not from Amherst stay home in their own307neighborhoods this year.
- Selectman Panasiti stated that he does not want to restrict the holiday but suggested
 posting something on the Town website that the Board does not support a town-wide
 event this year.
- Marti Warren suggested that no information about trick-or-treating in the Town be given out to WMUR this year.
- In response to a question from Town Administrator Shankle, Chairman Lyon stated that it would be up to the Police Chief's discretion as to whether a police detail is necessary at all for that evening.

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320	5.3 Drought
321	Town Administrator Shankle noted that DES is urging municipalities to implement
322	municipal-wide restrictions during this drought.
323	
324	Selectman Brew stated that he contacted a large well driller in Amherst. The driller
325	explained that he has not heard of wells going dry due to other residents' water use in
326	Amherst but has heard of it in other surrounding towns. Selectman Brew stated that he is
327	hesitant to restrict usage because it is almost at the end of the watering season. He would
328	encourage people to be frugal and conserve water.
329	
330	Selectman D'Angelo agreed with Selectman Brew. He believes it is a little late in the
331	game for restrictions. He would encourage people to be prudent, but not mandate it.
332	Sume for restrictions. The would encourage people to be predent, but not mandate it.
333	Selectman Grella stated that he believes the odd/even watering days is adequate.
334	Selectinan Grena stated that he beneves the odd/even watering days is adequate.
335	5.4 Town Hall Reopening Task Force Update
336	Jennifer Stover, Executive Assistant, stated that the Task Force spoke to all of the staff
330 337	members in the building regarding reopening. The Task Force recommends that Town
338	Hall be reopened by appointment only. The number of people in the lobby at any time
	should be limited to four (three for the Town Clerk, and one to be split between
339	, I
340	Tax/Assessing and Community Development). The outdoor ramp will be kept through the
341	completion of absentee ballots in November. She stated that Town Hall employees will
342	ask people, as part of their script, if they are willing and/or able to wear a mask. This
343	should eliminate the need for an ordinance.
344	
345	Selectman Brew clarified that if someone wants to do business unmasked, employees are
346	still willing to help them outside of the building. Thus, no one will be denied service.
347	
348	In response to a question from Selectman Brew, Jennifer Stover stated that this reopening
349	is recommended as soon as doorbells and buzzers are in place.
350	
351	Selectman D'Angelo stated that the reopening should be announced on the website and
352	on Facebook.
353	
354	In response to a question from Selectman Grella, Jennifer Stover stated that it would not
355	be practical for employees to take visitor's temperature. In order to take people's
356	temperature, staff members would need to come out from behind their plexiglass shields,
357	which makes this undesired. Staff members will have the ability to open the door from
358	behind the plexiglass shield.
359	
360	A MOTION was made by Selectman Panasiti and SECONDED by Selectman Grella to
361	accept the recommendations of the Town Hall Re-opening Task Force and reopen Town
362	Hall for appointments, as soon as all precautions are in place.
363	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
364	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
365	unanimously.
366	

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367	6. Approvals
368	6.1 Assessing Approval, Land Use Change Tax Release, 4 Trask Way
369	A MOTION was made by Selectman Brew and SECONDED by Selectman D'Angelo to
370	approve the Land Use Change Tax in the amount of \$20,000 for Tax Map 005, Lot 059-
370	014, 4 Trask Way
372	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
372	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
373 374	unanimously.
374 375	unantmousty.
373 376	6.2 Devroll Accounts Develop and NILDMV Manifests
	6.2 Payroll, Accounts Payable, and NH DMV Manifests
377	A MOTION was made by Selectman D'Angelo and SECONDED by Selectman Panasiti to
378	approve one (1) FY21 Payroll Manifest in the amount of \$227,713.13 dated September
379	10, 2020, subject to review and audit.
380	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
381	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
382	unanimously.
383	
384	A MOTION was made by Selectman D'Angelo and SECONDED by Selectman Panasiti to
385	approve one (1) FY21 Payroll Manifest in the amount of \$228,829.35 dated September
386	24, 2020, subject to review and audit.
387	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
388	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
389	unanimously.
390	
391	A MOTION was made by Selectman D'Angelo and SECONDED by Selectman Panasiti to
392	approve one (1) FY21 Accounts Payable Manifest in the amount of \$126,671.10 dated
393	September 15, 2020, subject to review and audit.
394	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
395	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
396	unanimously.
397	
398	A MOTION was made by Selectman D'Angelo and SECONDED by Selectman Panasiti to
399	approve one (1) FY21 Payroll Manifest in the amount of \$73,955.44 dated September 16,
400	2020, subject to review and audit.
401	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
402	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
403	unanimously.
404	
405	A MOTION was made by Selectman D'Angelo and SECONDED by Selectman Panasiti to
406	approve one (1) FY21 NH DMV Manifest in the amount of \$36,893.16 dated September
407	17, 2020, subject to review and audit.
408	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
409	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
410	unanimously.
411	

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412	A MOTION was made by Selectman D'Angelo and SECONDED by Selectman Panasiti to
413	approve one (1) FY21 NH DMV Manifest in the amount of \$32,897.01 dated September
414	17, 2020, subject to review and audit.
415	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
416	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
417	unanimously.
418	
419	A MOTION was made by Selectman D'Angelo and SECONDED by Selectman Panasiti to
420	approve one (1) FY21 NH DMV Manifest in the amount of \$32,184.56 dated September
421	17, 2020, subject to review and audit.
422	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
423	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
424	unanimously.
425	
426	6.3 Previous Meeting Minutes 9/14/2020
427	A MOTION was made by Selectman Panasiti and SECONDED by Selectman D'Angelo to
428	approve the meeting minutes of August 24, 2020, as amended [Line 384, strike the word
429	'unanimous.'
430	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
431	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
432	unanimously.
433	
434	7. Action Items
435	The Board reviewed its action items.
436	
437	8. Old/New Business
438	
439	9. Non-Public Session RSA 91-A:3, II (b)
440	A MOTION was made by Selectman Panasiti and SECONDED by Selectman D'Angelo to
441	enter into Non-Public Session, per RSA 91-A:3, II (b) at 9:04pm.
442	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
443	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
444	unanimously.
445	
446	A MOTION was made by Selectman Grella and SECONDED by Selectman D'Angelo to
447	exit Non-Public Session at 9:34pm.
448	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
449	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
450	unanimously.
451	
452	Chairman Lyon announced that no motions were made in non-public session.
453	Shan mar 25 su antoniosa ana no motorio neto mado in non puono bobioni
454	A MOTION was made by Selectman Panasiti and SECONDED by Selectman D'Angelo to
455	adjourn the meeting at 9:38pm.
456	By roll call vote: Selectman Brew – aye; Selectman D'Angelo – aye; Selectman Grella –
457	aye; Selectman Panasiti – aye; Chairman Lyon – aye. 5-0-0; motion carried
458	unanimously.
100	

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NEXT MEETING: Monday, Octo	ber 12, 2020
• *	,
Selectman Reed Panasiti	Date

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