

September 2015

TAX & ASSESSING FY17 - FY21 STRATEGIC PLAN UPDATE

MISSION STATEMENT

To deliver fair and equitable taxation to all property owners in Amherst by maintaining quality assessment services. Our values of respect, integrity, and compassion will be modeled through the quality of service provided.

VISION STATEMENT

To stand as a reliable, service based resource for the taxpayers of Amherst by demonstrating the highest ethical and professional standards in response to the needs of our community.

TAX AND ASSESSING OVERVIEW

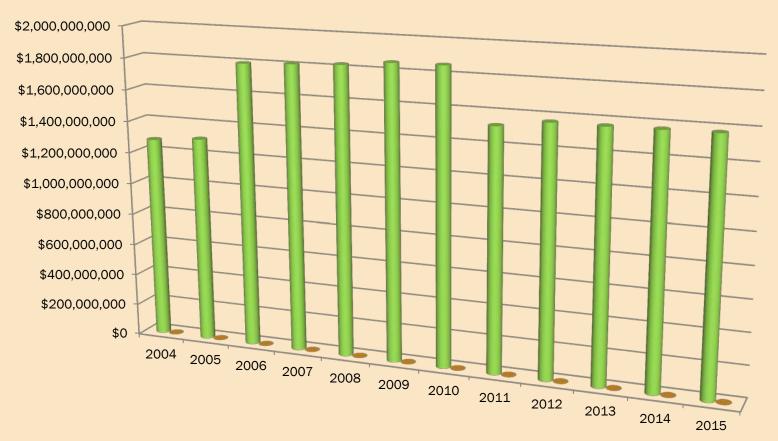
- Staffing
 - + 2 Full Time Employees
 - + KRT Appraisal Contracted Assessing Firm
- × Services
 - + Public Service & Resource
 - + Inventory and Valuation of Real Estate
 - Property Tax Collection
 - + Customer Consultation

CURRENT VALUATION DATA

TAXABLE PROPERTY TYPE	VALUATION	PERCENTAGE	
COMMERCIAL/INDUSTRIAL LAND	\$ 66,860,850.00	4.2	
RESIDENTIAL LAND	\$ 508,785,150.00	32.1	
COMMERCIAL/INDUSTRIAL BUILDINGS	\$ 134,350,925.00	8.5	
RESIDENTIAL BUILDINGS	\$ 837,739,605.00	52.7	
UTILITIES	\$ 39,452,700.00	<u>2.5</u>	
VALUATION BEFORE EXEMPTIONS	\$ 1,587,189,230.00	100	
EXEMPTIONS	\$ (10,099,100.00)		
*NET VALUATION	\$ 1,577,090,130.00		

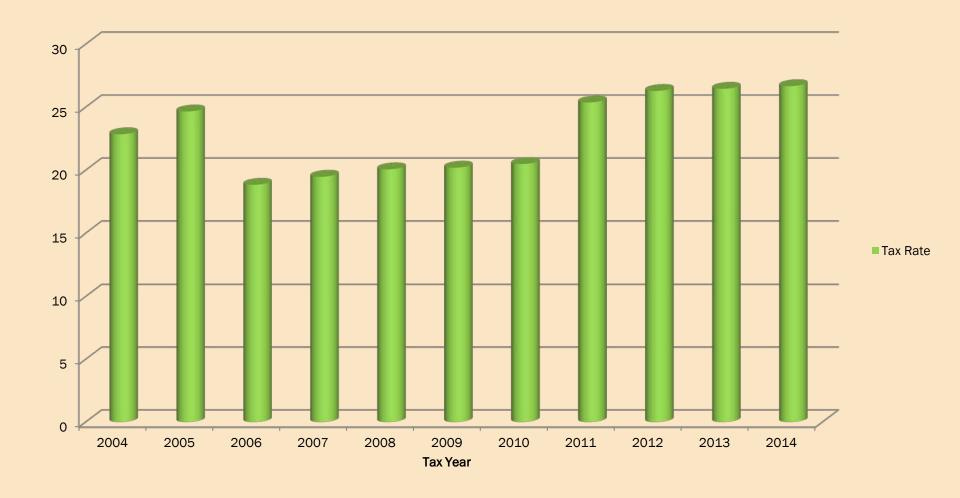
^{*}Valuation used to calculate the 2015 tax rate set by DRA in late October.

HISTORY OF TOTAL NET VALUATION



Tax Year

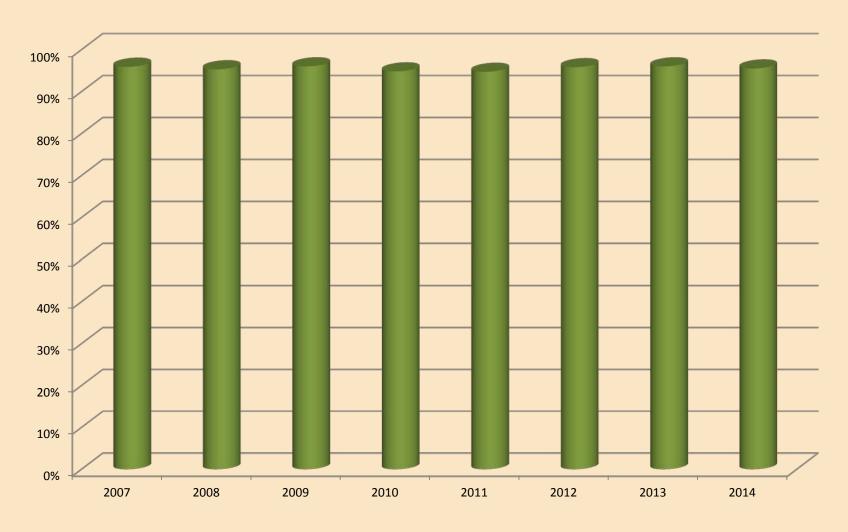
TAX RATE HISTORY



FORMULA USED TO CALCULATE THE TAX RATE

Appropriations – (Estimated Revenues) / Net Valuation = Annual Tax Rate

ANNUAL TAX COLLECTION RATES



Amherst maintains an excellent rate of collection each year.

HISTORY OF PROPERTY LIENS

TAX YEAR	# OF PROPERTIES (Originally)	DUE AT LIEN	DUE AT LIEN # OF PROPERTIES (Currently)	
2014	76	\$312,138	56	\$232,332
2013	79	\$318,922	29	\$136,169
2012	85	\$344,661	11	\$ 42,535
2011	90	\$876,168	5	\$ 8,119
2010	90	\$576,882	3	\$ 9,444
2009	92	\$414,739	1	\$ 5,451
2008	95	\$424,116	3	\$ 9,885

STRENGTHS

WEAKNESSES

- Customer Service
- × Knowledgeable Staff
- Technology
- Contracted Assessing Services
- × Collections
- Banking Services Lockbox
- Inter-Departmental Support
- Supportive Associations

- Financial Software
- Online Services
- × Website

OPPORTUNITIES

THREATS

- Replacement of Financial Software
- Online Services
- Expand Payment Options
- Electronic Billing
- Expanded Education

- × Financial Software
- Document Storage
- Changing State RSA's

STRATEGIC GOALS - TAX & ASSESSING

- Goal 1: Expand Services Through Technology
 - + Upgrade accounts receivable software
 - + Improve department website
- Goal 2: Maintain Quality Services
 - + Mail additional letters requesting inspection to property owners of all properties not accessed
 - + Upgrade Vision 6.5 software to Vision 7
 - + Implement use of tablets in field

STRATEGIC GOALS - TAX & ASSESSING

× Initiatives:

- + New accounts receivable software (FY16/17)
- + Taxes can be paid both online and at window using
- + ACH electronic payment or credit card (FY16/17)
- + Interior inspection rate is >50% (FY17)
- + Tablets used by Assessors (FY17 \$3,500)
- + Website supports customer convenience (FY17)
- + Vision software upgrade (FY18 \$8,500)
- + Revaluation of all Properties (FY17 Warrant Article)

BUDGET IMPACT SUMMARY

Goals & Initiatives	FY 17	FY 18	FY 19	FY 20
Tax Collection				
Projected Budget	\$ 302,486	\$ 305,986	\$ 314,986	\$ 314,986
Initiatives				
Accounts Receivable Software	\$	\$ -	\$ -	\$ -
Vision Software update to 7.0	\$ -	\$ 9,000		
Assessing Tablets	\$ 3,500		\$ -	
Sub-total Initiatives	\$ 3,500	\$ 9,000	\$ -	\$ -
Revised Projected Budget	\$ 305,986	\$ 314,986	\$ 314,986	\$ 314,986
Projected Warrant Articles				
Revaluation	25,000	25,000	25,000	25,000

TOWN OF AMHERST TAX AND ASSESSING STRATEGIC PLAN UPDATE

DISCUSSION